

Argentina	... Oct. 22	Bolivia	... Rs. 3100	Portugal	... Esc 100
Belgium	... Dec. 18	Brazil	... Rs. 1,500	S. Africa	... R. 40
Canada	... Oct. 20	Denmark	... Dkr 1,050	Spain	... Pt. 125
China	... Oct. 20	Finland	... Fim 500	Sri Lanka	... Ru. 30
Egypt	... Oct. 25	Iceland	... Kl. 60,000	Sweden	... Skr 1,000
France	... Oct. 25	Germany	... Fr. 225	Switzerland	... Fr. 20
Germany	... Oct. 25	Japan	... Yen 500	Tunisia	... Dz. 50
Italy	... Oct. 25	Latvia	... Ls. 10	U.S.A.	... U.S. \$100
Iraq	... Oct. 25	Malta	... M. 100	U.S.S.R.	... R. 200
Ireland	... Oct. 25	Mexico	... Pes. 300	Yugoslavia	... Dr. 100
India	... Oct. 15	Morocco	... Dr. 500	Zambia	... Dr. 500
Iran	... Oct. 15	Morocco	... Dr. 500	Zimbabwe	... \$1,000
Italy	... Oct. 15	Morocco	... Dr. 500	Zimbabwe	... \$1,000

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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World news

Business summary

Former Soviet minister jailed

Soviet Supreme Court sentenced Vladimir Shushkov, former Deputy Minister of Foreign Trade, to 13 years jail for accepting bribes and confiscated his property.

Mr Shushkov is one of the most senior Soviet officials to have been arrested since the clampdown on official corruption started after the death of Soviet leader Leonid Brezhnev in 1982.

According to the Soviet news agency Tass, Mr Shushkov was found guilty of taking bribes worth 127,000 roubles (\$26,000) from foreign companies which were not named. Page 2

W. German ship hit

A West German navy ship was accidentally hit by artillery shells from a Warsaw Pact vessel in the Baltic Sea and three sailors were injured, the Defence Ministry said. Page 2

Delhi near standstill

Sikh gunmen struck again in Punjab and shops and markets shut in New Delhi after weekend shootings by Sikh extremists left 14 dead and 20 wounded in the capital. Page 5

Jaffna relief deal

Sri Lanka agreed that India should send relief supplies, by unarmed ship, for Tamils in the Jaffna peninsula. Page 5

Child torture 'rises'

Police repression and abuse of children have increased under South Africa's state of emergency, with black children as young as 12 being beaten and tortured, according to US branch of Defence for Children International, a Geneva-based human rights group.

Dikko gains time

Unmar Dikko, a former Nigerian Transport Minister who narrowly escaped being returned to Nigeria in a case during an abortive kidnap attempt in London in 1982, was granted the right to stay in Britain for a limited period. Page 11

Bomber breaks down

US supersonic B-1B nuclear bomber, the most advanced of its type, broke down at the Paris air show. The crew could not fly it back to Texas because of a power-plant problem.

Suspects held

Paris police arrested four Italian terrorist suspects, one of them wanted after the murder of Gen Lucio Giorgini in Rome in March. Page 3

Rebels 'kill 11'

Left-wing Peruvian guerrillas stabbled to death 11 peasants after accusing them of collaborating with government forces, police said.

Asylum unlikely

West Germany is likely to turn down a request for asylum made by 14 jailed Chileans threatened with the death penalty, an interior ministry spokesman said.

Belfast bombing

A man who resigned from the Ulster Defence Regiment six weeks ago was killed when a bomb exploded under his car as he left work at Belfast's main post office.

Civilian rule charter

Niger's population has overwhelmingly endorsed a national charter to lead the west African nation back to some form of civilian rule under military supervision.

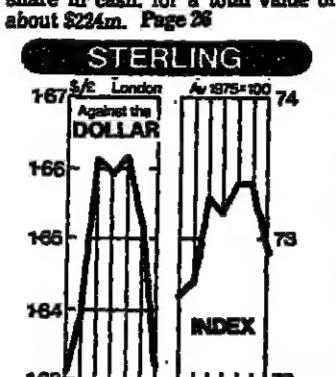
Cheats arrested

Bangladesh police fired birds at crowds trying to pass notes to students taking examinations. Ten students have been arrested and nearly 1,000 expelled in a drive against cheating. Page 25

Second Channel Tunnel 'possible'

EUROTUNNEL co-chairman Alastair Morton said cash generated from projected heavy use of the Channel Tunnel could finance a second fixed link early next century. Page 24

CIBY-GENY, Swiss pharmaceuticals and chemicals company, has agreed in principle to buy Spectra-Physics, a California manufacturer of laser systems, for \$36.50 per share in cash, for a total value of about \$224m. Page 26



GOLD fell in London to \$449.75 from \$456.00. It also fell in Zurich to \$456.25. In New York the August Comex settlement was \$456.70. Page 36

STERLING closed in New York at DM 1,025. SFr 1,616. FF 6,1025; and Y144.85. It rose in London to DM 1,0245 (DM 1,8115); SFr 1,5130 (SF 1,5000); Y144.75 (Y143.80); and FF 6,0900 (FFB. 6,0475). On June 10, England figures the dollar's exchange rate index rose to 162.1 from 161.3. Page 37

STERLING closed in New York at \$1,6305. It fell in London to \$1,6320 (\$1,6320). It also fell to DM 2,9775 (DM 2,9225); SFr 2,4700 (SF 2,4775); FF 9,3875 (FF 9,3900); and Y236.25 (Y237.50). The pound's exchange rate index fell to 72.9 from 73.3.

WALL STREET: The Dow Jones industrial average closed up 13.61 at 2,381.54. Page 48

TOKYO: A strong rise by high-technology stocks failed to offset falls in large-capital and consumer-related stocks and prices fell. The Nikkei average shed 137.83 to 25,750.44. Page 48

LONDON: Strong domestic buying pushed equities to a closing peak but gifts fell sharply. The FT-SE 100 index closed up 18.1 at a record 3,397.8 and the FT Ordinary index rose 18.3 to a high of 1,765.6. Page 48

KLUWER, the number three in Dutch publishing, is to merge with its smaller rival Wolters Samsom to head off an unfriendly takeover bid from Elsevier, the second largest publishing company in the Netherlands. Page 25

BAA, formerly the British Airports Authority, is to come to the London stock market with a flotation of shares in the middle of next month. Page 11

FRANK CAHOUT, a 55-year-old banker with a reputation for turning around troubled banks, is expected to become chairman and chief executive of Mellon Bank which lost \$60m in its first-quarter. Page 25

SHELL OIL AND FLUOR, the international and construction group, have agreed to break up their jointly-owned Massey Coal Company and to divest its assets. Page 25

TOKYO STOCK EXCHANGE is being lobbied by those foreign brokers permitted to trade there over proposed cuts in fixed commissions which the foreigners fear may be imposed discriminatory. Page 48

UK CHANCELLOR Nigel Lawson told fellow European finance ministers in Luxembourg that the debate was now "more open" on Britain joining the exchange rate mechanism of the European Monetary System. Page 3

CAESAR'S WORLD: Long-running battle for control of the Los Angeles-based gambling and leisure group ended when New York investor Martin Sosnoff withdrew his \$1.1bn tender. Page 25

On the one hand, the farm ministers have already whittled away the Commission's planned savings from Ecu 1.1bn (about \$1bn) to just Ecu 340m this year. That would still leave an overspending on agricultural

Brazilians ready to discuss formal accord with IMF

BY IVO DAWNAY IN RIO DE JANEIRO

BRAZIL is ready to discuss a formal agreement with the International Monetary Fund (IMF), reversing 30 months of hostile rhetoric, if the Fund accepts without alteration the country's new economic stabilisation plan.

Any such accord, long demanded by commercial banks and the Paris Club group of sovereign creditor countries, could unlock substantial new money to relieve Brazil's \$113bn debt burden. It could also hasten the end of its February 20 moratorium on interest payments on \$68bn in longer-term private sector loans.

Relations between Brazil and the Fund broke down after two years in 1985 amid fierce recriminations from the Brazilians that the targets imposed could not be achieved without an unacceptable measure of economic recession.

A clear indication that the Government is now markedly softening its stance on the controversial IMF issue came late on Sunday from Mr Luiz Carlos Bresser Pereira, the Finance Minister and chief architect of last week's tough austerity measures.

Defending his plan for a new prices and wages freeze and wide-ranging public expenditure cuts, the Minister made clear that he hoped the programme would form the basis for an accord and the release of new IMF loans.

Commentators have noted that Mr Bresser Pereira has already held talks with an IMF team visiting the country under the Fund's

IMF requirements for specific targets on items such as trade performance, public expenditure and foreign reserves.

"We are working with their concepts, not with their objectives, such as targets for trade surpluses," Mr Bresser Pereira said. "But we are disposed to discuss and negotiate."

The statement confirms independent analysts' earlier claims that a major shift in Brazil's position on the IMF has been underway since the resignation of the former Finance Minister, Mr Dilson Funaro, in April.

Commentators have noted that Mr Bresser Pereira has already held talks with an IMF team visiting the country under the Fund's

statutory Article Four provisions last month. The same team is due to return at Brazil's invitation next week to examine the new plan.

As Brazil's economic crisis has worsened, the public attacks on the IMF have declined markedly, even from the left-wing where opposition to an accord is most vigorous. Significantly, Mr Alair Pazzanotto, the Labour Minister closely associated with centrist union groups, said in the same interview that the debate on an IMF agreement "always has been badly presented and examined."

For the Brazilians, the essential factor in any accord is that it is not viewed by the domestic public as compromising the country's sovereignty over economic affairs.

Nevertheless, Mr Bresser Pereira is this week drawing up his own list of objectives. If these require only minor adjustments in talks with the IMF, it could be argued that Brazil's sovereignty has been maintained.

The pressure for an IMF accord is mounting on Brazil in the light of imminent talks with the Paris Club. A deal could unleash some \$2bn in new funds yearly.

A key clue to the Brazilian position is likely to emerge this week in the status accorded to the IMF team. If the visiting officials are accorded a negotiating status, substantive talks may get underway next week.

Editorial comment, Page 22

BIS urges closer co-operation to correct trade imbalances

BY ALEX NICOLL IN BASEL

THE BANK for International Settlements warned yesterday that governments of industrialised countries must co-ordinate their economic policies more closely in order to correct huge imbalances in their trade and avoid a further damaging fall in the dollar.

The Basle-based bank, owned by the world's major central banks, expressed dismay at the development of the world economy over the past year, with economic growth declining and unemployment remaining high.

The BIS, in its annual report and in statements by its officials at the gathering of central bankers for the bank's annual meeting in Basle, thrust the responsibility for further action squarely on the fiscal policies of major governments.

Monetary policy measures co-ordinated intervention in the currency markets, it said, could not

be expected to work by themselves. Economic growth had dipped below an annual 2 per cent rate in the first quarter from last year's slow 2½ per cent pace, with lower oil prices not having the stimulative effect that the BIS had expected.

Moreover, the BIS displayed alarm at this year's fall in the dollar and rise in dollar interest rates. These suggested that private capital was no longer willing to finance the US current account deficit.

Although the fall of the dollar did not reduce the nominal payments imbalances of the three major countries - the US, Japan and West Germany - there were signs recently of improvement in trade balances and this was likely to continue.

"So we must have patience," Mr Godeaux, BIS chairman, told the annual meeting. "But patience is not enough. These countries must also demonstrate that they are both

Continued on Page 24

EC spending talks collapse

BY QUENTIN PEEL IN LUXEMBOURG

THE COMBINED ranks of European Community finance and agriculture ministers yesterday abandoned the unequal struggle to find a joint solution to the soaring cost of EC farm spending.

They handed over the problem to the certain prospect of a marathon and bitter farm-prize negotiations among the agriculture ministers alone, who seem increasingly unlikely to find any package deal offering any budget savings at all.

Yesterday's much-vaunted "sumo" meeting called at the request of Mr Jacques Delors, the President of the European Commission, left every national delegation dug in on its familiar position, with little regard for logic or the budgetary consequences.

On the one hand, the farm ministers have already whittled away the Commission's planned savings from Ecu 1.1bn (about \$1bn) to just Ecu 340m this year. That would still leave an overspending on agricultural

purposes of Ecu 4bn.

On the other hand, the finance ministers have unilaterally decided on a spending ceiling of under Ecu 2.8bn for next year, or Ecu 4bn short of the level the Commission believes is absolutely necessary.

The major target of criticism at the meeting was West Germany - the member state which is the largest net contributor to the budget, which is the most fiercely opposed to agricultural price cuts, and yet which is equally opposed to any significant increase in budget contributions.

Mr Gerhard Stoltenberg, the German Finance Minister, gave strong support to the position of his colleague for agriculture, Mr Ignaz Kiechle, especially in opposing any drastic change to the system of monetary compensatory amounts (MCAs) which protects German farmers from the full effects of the strong D-Mark on their national prices.

The most likely outcome of the meeting is that both the thorny questions of the MCAs and the oil and fats tax will not be resolved by the farm ministers, but end up on the agenda of the EC heads of government at their end-of-month summit.

Students safely evacuate Seoul cathedral

Italy poised to vote coalition back to power

BY JOHN WYLES IN ROME

THE ITALIAN people appeared last night to have voted for a renewal of the five-party coalition which collapsed in disarray in March and to have decisively rejected the "socialist" alternative proposed by the Communist Party.

According to projections late last night, the Communist share has fallen from 23.9 per cent of the vote for the Chamber of Deputies to 20.4 per cent - which would be its lowest since 1963.

Clearest winners among the large field of parties are the Socialists, led by former Prime Minister, Mr Bettino Craxi, and the Greens whose first national election campaign promises

EUROPEAN NEWS

PARIS PUBLIC SERVICE INITIATIVE

French unions split on strikes move

BY DAVID HOUSEGO IN PARIS

TRADE UNIONS yesterday were divided in their response to the French Government's surprise measures to curb short, disruptive stoppages on the public services.

The pro-Socialist CFDT union and the teachers' unions yesterday organised one-hour stoppages and a protest march in Paris but the Communist-led CGT union has called for a day of strikes and protests on Thursday.

Mr Jacques Chirac's Government, which unexpectedly

adopted the measures at the tag of the strike's unpopularity, decided to extend the measure to all public employees.

In doing so, it reversed legislation put through by the Socialists in 1982 which enacted that public employees involved in a stoppage of a few hours will lose the equivalent of a whole day's salary. The move was initially aimed at the air controllers' strike which yesterday entered its ninth week and has been disrupting traffic at French airports. But the Government, taking advan-

Mr Laurent Fabius, the former Socialist Prime Minister, yesterday said that the only effect of the measure would be

to "harden strikes" and worsen the social climate.

Mr Hervé de Charette, the minister for the public service, said that the existing legislation was scandalous because it encouraged wildcat stoppages by a small number of people.

The Government's calculation is that the new measure is sufficiently popular with the public and its own supporters to impede the trade unions from a major confrontation. But with its prestige eroded by its own divisions, the risk is that it could backfire.

Lawson hint on EMS entry for pound

By Quentin Peel in Luxembourg

MR NIGEL LAWSON, the British Chancellor of the Exchequer, yesterday allowed the faintest glimmer of hope to glow that sterling will be brought into the exchange rate mechanism of the European Monetary System in the coming

months. He refused to give his fellow finance ministers any clear commitment on such a move, but agreed that the debate was now "more open" in the wake of last week's general election on the UK.

"It is more open in that it would have been far too complicated to consider in front of an election," he said. "Once that is out of the way, it becomes something that we can consider on its merits — but that is the only change."

The rest of the EC finance ministers now accept that it is simply a matter of waiting for the British government in general and Mrs Margaret Thatcher in particular to change its mind on sterling's membership of the EMS, and nobody tried to embarrass Mr Lawson on the subject yesterday.

The move is regarded as the major uncompleted step in a reinforcement of the system currently under discussion.

Later Mr Lawson warned that "a number of political and technical matters remain to be sorted out" before such a move can be made.

Other measures to reinforce the system — such as greater use of intramarginal intervention between currency floors and ceilings, more co-ordination of domestic interest rates, and greater use of economic "convergence indicators" — are still under debate in the EC committee, the central bank governors' committee.

Bonn takes aim at France's short-range nuclear missiles

BY DAVID MARSH IN BONN

THE West German Government is making clear that it would like to see limits on French tactical nuclear missiles associated with an eventual deal over reducing short-range US and Soviet missiles in Europe.

This emerged in Bonn yesterday as officials welcomed the NATO ministerial meeting in Reykjavik at the end of last week. This came up with a possible mechanism for reducing arsenals on missiles of under 500 km range which particularly worry the Bonn Government as most of them would explode in East or West

Germany in the event of the Soviet Union — remains in spite of an agreement in 1985 between Chancellor Kohl and President Francois Mitterrand on "consultations" over the use of French nuclear forces.

However, it remains to be seen whether France would agree to any discussions on Pluton or Hades in association with general East-West force reduction talks.

France is not in the integrated military command of Nato and has also — like Britain — fought a war against its own relatively modest nuclear strike force being included in the superpowers' arms reduction talks.

Terrorist suspects arrested

By George Graham in Paris

FRENCH POLICE yesterday arrested four suspected terrorists from the Italian Union of Fighting Communists group.

Among the four arrested is Mr Maurizio Locusta, who is accused of taking part in the assassination in March of General Licio Giorgieri, procurement chief in the Italian Defence Ministry.

The Italian police had already arrested a number of members of the Union of Fighting Communists, and two of them were charged earlier this month with General Giorgieri's murder. Mr Locusta was believed to be the terrorist group's remaining leader and the organiser of the murder.

The group had also claimed responsibility for an attack in February on an armoured postal van, in which two policemen were killed, and for a failed assassination attempt last year on a counsellor of the Italian Prime Minister.

The four arrests follow the capture last month of three other Italians linked to the Red Brigades and Prima Linea terrorist groups. They included Mr Vincenzo Olivieri, accused of a number of murders in the Naples region as well as of the 1981 kidnapping of Mr Ciro Cirillo, a Neapolitan Christian Democrat leader.

The French police have also recently recorded a string of successes against Middle Eastern terrorist networks. They believe that they have now arrested those responsible for the wave of bombings which killed a dozen people in Paris last year.

The latest arrest of Italian terrorists is seen in Paris as a sign on the agreement of last week's summit meeting in Ankara to end the eight-year-old war between them. But Iran is understood to have been displeased by repeated Turkish



Iran PM's visit touches off public row in Turkey

BY DAVID BARCHARD IN IZMIR

THE IRANIAN Prime Minister, Mr Mir Hossein Mosavi, arrived in Ankara yesterday at the start of a top level official visit which has sparked off a serious row among Turkey's opposition parties because of his refusal to pay a courtesy visit to the tomb of Kemal Ataturk.

Mr Mosavi is accompanied by two senior cabinet ministers, the Ministers for Heavy Industry and Petroleum.

It is understood here that he discussed trade and regional issues with the Turkish Prime Minister, Mr Turgut Ozal, when they met yesterday.

The situation in the Gulf and in northern Iraq is also believed to have come up during the talks. Turkey maintains good relations with both Iran and Iraq and neutrality in the eight-year-old war between them. But Iran is understood to have been displeased by repeated Turkish

Ankara's EC application linked to Cyprus solution

BY EDWARD MORTIMER

THE BRITISH government has for the first time publicly linked Turkey's application for European Community membership to a solution of the Cyprus problem, it became clear yesterday.

Dr Homer Habibis, president of the National Federation of Cypriots in Britain, disclosed the text of a letter sent to him on June 2 by Mrs Margaret Thatcher's office in reply to questions he had sent to her.

"With other member states," the letter said, "we shall make sure that consideration of Turkey's application takes full account of all the factors relating not only to Turkey itself but to its relations with every Community country" (ie including Greece) "and third

Turkey's Prime Minister, Mr Turgut Ozal (right above), greets his Iranian opposite number, Mr Mir Hossein Mosavi, on the latter's arrival in Ankara yesterday. Iran's Premier is on a three-day visit accompanied by two senior cabinet members, the Ministers of Heavy Industry and Petroleum

Unitas

The Market Matures

"What we're seeing is nothing less than a change in the whole financing structure of the economy of Finland," says Juhani Erma of Unitas.

"The capital markets are being deregulated, a number of companies are now very attractive investment objects, and the government apparently has the political will to tackle the tax problem."

By Patrick Humphreys, Nordic Communications Corporation

As managing director of Finland's leading firm of brokers, Juhani Erma sees reason to be optimistic. Unitas' research and analysis is in growing demand from major investors at home and abroad.

"Unitas was set up by the Union Bank of Finland because we could see these changes coming," he says. "At the start of 1986, our parent company transferred all employees involved directly in trading to Unitas. Unitas became Finland's largest broking firm overnight."

Although Unitas handles brokerage for a wide range of investors, its research and information services are designed to meet the needs of large clients with large portfolios. As for foreign clients:

"some contact us directly and some are put in touch with us by overseas branches of the Union Bank, for example in London. Their numbers have varied greatly over the years. Now overseas interest is on the rise again."

The new volume of business has created problems for the exchange. "We still use old-fashioned share certificates and the brokers' systems just aren't built for such a large turnover. All these small orders are overwhelming the system. Customers have had to wait too long for settlement of trades."

New legislation will be needed to create a paperless system

"and that will take at least a couple of years. Also I'm afraid

brokers will not be prepared to

begin planning and training for

the new technology before they

know what form the law is going

to take, so it could be as long as 5

years before we have the new

system ready and working."

More free shares available

Part of the problem will be solved this year, though, when stock exchange information is available electronically.

For detailed background information investors will still come to Unitas. "When foreign interest in Finnish shares flared up in the early 80's, companies and brokers were not prepared for it. The situation has improved very much in the past 2-3 years."



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Share issues arranged in 1986 for:

Instrumentarium Corporation, MTV Oy, Nokia Corporation, Savonlinna Opera Festival Ltd

Now there's a wealth of surveys and information available."

The recent relaxation of rules on foreign investment should give a new boost to the market. Finnish companies, previously required to restrict the ownership of four-fifths of total share capital to Finnish nationals, may now apply for permission to raise their proportion of non-restricted, or "free," shares to 40%.

"I'm sure they will take advantage of this new law," says Juhani Erma, "and that's going to be very good for Unitas. It also means that the free share market is going to grow. At present it is rather thin in many shares and some free shares have been very hard to get if you did not buy them when they were issued."

"So far the free shares available have been mainly concentrated in a few hands. Foreign investors have not been trading

with each other, but generally buying from Finland and selling back here again. It has also been a problem for Finnish companies that their non-restricted equity is bought and sold in such large blocks. With new free share issues now possible, the market will become better developed."

Tax legislation continues to play an undetermined role in the Finnish share market. Erma blames doubts about the taxable value of OTC shares as one of the main

reasons for the slow development of the over-the-counter market. Another distorting influence is the tax-free status of government bonds and some bank deposits.

"It's clear that the new government is interested in tackling a whole range of tax questions. Some of the problems we can live with, but there is obviously political will to bring the tax system up to date."

At the same time that foreign investors, individual and institutional, are turning to the Finnish market, the Finns themselves are discovering equity investment. Currently about 15% of the population own shares.

"Our economy is going through a phase of securitization. More and more companies are seeking equity financing and many are very attractive investment objects at this time. It's a rising market and Unitas is well placed to remain the market leader."

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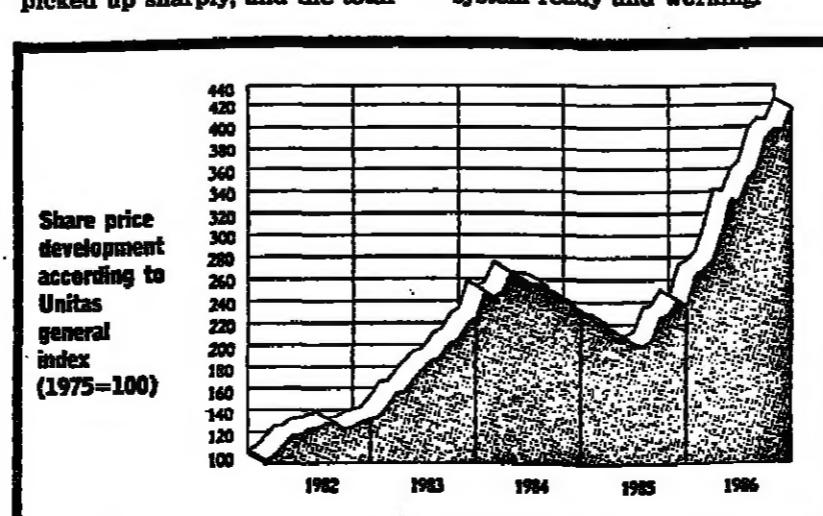
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EUROPEAN NEWS

BANK FOR INTERNATIONAL SETTLEMENTS—ANNUAL REPORT

Rapid fiscal action urged on three leading industrial nations

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

AN URGENT plea for heightened coordination between the economic policy-makers of the US, Japan and West Germany is issued today by the Bank for International Settlements.

The annual report of the Basle-based BIS strikes an altogether more sombre tone than the relatively satisfied reviews of the world economy which it has contained over the past two years.

"There is danger ahead, and it must be avoided by flexible policy adjustment," it says. The outcome of fiscal policy since monetary measures can play only a limited role, argues the Bank, which is owned by the world's main central banks.

The danger comes from the huge imbalances in the current accounts of the three major industrialised countries—the US in deficit, and Japan and West Germany in surplus.

The imbalances, it says, have

provoked protectionism and the risk of a trade war. They have cast a shadow over growth and investment in the industrialised world and over the ability of developing countries to grow out of their debt problems.

Failure to tackle them would cause new disruptions in financial markets and a renewed fall in the dollar with highly damaging consequences.

"It would push up prices and interest rates in the US and slow down growth in Japan and western Europe even further, with dismal prospects for employment in the industrial world."

In language which, for central bankers, could scarcely be more blunt, the BIS says: "Anyone who might be tempted to ignore these warnings on the grounds that they are based on gradually pessimistic conjecture should look at developments so far this year in the capital account of the US balance of payments.

Consequently, the BIS argues,

the three countries must step up fiscal measures soon, even

payments, long-term dollar interest rates, US import prices and economic activity in the major surplus countries of the industrial world.

"These are signals," it says, "that policy-makers cannot afford to ignore."

The BIS stresses that monetary policy co-ordination will not by itself solve imbalances, though it performs a useful role. It can help to finance payments imbalances, but not to reduce them unless it is supplemented by fiscal measures.

Moreover, monetary measures, such as the raising of US interest rates or lowering rates in Japan and West Germany, could damage developing country debtors, stifle US investment, and accelerate already strong money growth in the surplus countries.

The Bank does acknowledge

that steps have been taken in the desired direction. In

if this disrupts the attainment of medium-term goals. "If temporary compromises are to be made with medium-term goals, one could argue the sooner the better."

The daunting task facing policy-makers is therefore as follows: to reduce payments imbalances without disrupting the currency and financial markets, without causing recession or rekindling US inflation, without compromising medium-term budget or monetary strategies, and without endangering free trade.

Compared with the need simply to reduce imbalances, the BIS says: "This is a much more formidable undertaking, and one which in an increasingly interdependent world, is unlikely to be successful without a relatively high degree of policy co-ordination."

The Bank does acknowledge

that the three industrialised nations have stepped up co-operation with successive parts: the Plaza Agreement of 1985, the Tokyo summit of 1986, the Louvre Accord to establish exchange rates this year. (The report was written before last week's Venice summit reaffirmed previously set goals.)

Policy co-ordination, however, has stopped short of a framework with a medium and long-term view, since all sides are committed to make commitments with uncertain implications.

"In the absence of such a framework, policy co-ordination is in danger of remaining essentially a short-term exercise in situations of near-crisis, based on a rather simplified model of the interaction between the economies concerned or, even worse, on different models in the minds of different governments."

Also on the positive side, the

Bank detects signs that the

massive adjustment in currency values over the past two years is finally working through to reduce the US current account deficit and the surpluses of Japan and West Germany.

"Further real adjustment is certainly in the pipeline."

Though the BIS says the burden of responsibility is on governments, a further positive note is its acknowledgement that the three governments concerned have already taken fiscal steps to reduce their deficits.

The US budget deficit appears to be coming under control, West Germany has brought forward some tax relief, and Japan has announced packages to stimulate domestic demand.

The BIS also admits that all three sides argue that the scaling up of the process would jeopardise longer-term goals, such as by forcing tax increases in the US. It also recognises the possibility that the financial markets

may suddenly recognise that both external balances and domestic fiscal stances have begun to adjust.

But with a starkness bordering on desperation, the BIS asks: "What if they do not? Or what if they do not regard as sufficient the adjustment they see in both areas?"

Governments must recognise, it says, that the international financial integration which they have been promoting entails the independence of their domestic policies. They must therefore guide the markets with one voice and greater consistency.

Further fiscal measures now, the BIS argues, despite their domestic inconvenience, may be the troubleshooter than the measures which they would have to take later if the US current account deficit remained too large to be financed by private capital flows.

Poles fly to West without detection

By Leslie Collett in Berlin

THE FLIGHT of two young Poles in a light aircraft to Tempelhof Air base in West Berlin yesterday has underscored the ability of pilots to evade radar detection and interception by Warsaw Pact air defences.

Allied officials in West Berlin said that well before the 19-year-old West German, Mr Matthias Rust, who landed in Moscow's Red Square on May 28, low flying sports aircraft have crossed from East to West and vice versa without incident. The Soviet Defence Minister and the Chief of Soviet Air Defences were relieved of their posts after Mr Rust's solo flight across Soviet territory.

The two Poles, aged 21 and 22, who landed yesterday told US Air Force interrogators that they started from Elblag Airport near Gdansk. The pilot said he flew the Zlin 142 at a height of 3-38 metres, low enough to avoid appearing on radar screens.

At no time during the flight was it intercepted by either Polish, East German or Soviet fighters.

Since 1980 58 Poles, including the two who arrived yesterday, have flown to Tempelhof, several in small low-flying aircraft.

Hijacked Polish airliners which flew at normal altitude on the other hand, were tracked by Warsaw Pact radar and, in several cases, brought by fighters. But no serious attempt was made to force them to land because of the danger to passengers.

Sports aircraft flying low from West to East across Warsaw Pact air defences have also made frequent flights without detection. In the late 1970s and early 1980s a West German and an American can landed their light aircraft several times in Czechoslovak forest clearings near the Bavarian border. They picked up others and flew back to Bavaria without detection but were finally grounded in the West for illegal activities.

Currency swings put economic bright spots in shade

ITS OPTIMISM of last year dashed, the BIS still noted bright spots in the world economy: low inflation, interest rates and oil prices. However, these were exactly what held out hope for 1986. "Disappointingly, they have not given the boost to economic growth which most observers were confident enough to predict."

Whatever stimulative effects they had appear to have been more than outweighed by the deleterious effects of exchange rate moves. Output growth in the Group of Ten countries rose only 2.5 per cent last year, below the already slower 3 per cent of 1985, and appears to have weakened further this year, the BIS says.

Oil importers reacted slowly to the income gains produced by improvements in their terms of trade. Oil exporters reacted rapidly to falling export earnings, and countries with current account surpluses suffered reduced foreign demand because of appreciating currencies, causing cuts in capital investment spending.

The BIS comments that "where rapid, major developments have adverse effects on some and favourable effects on others, reactions to the adverse effects are almost invariably faster than reactions to favourable ones." A decision to cancel an investment programme can be taken very quickly, but a

decision to begin one takes time both to reach and to implement.

This is reinforced by the desire to be sure that favourable effects are lasting. "A decade

and a half's experience of frequent external shocks has

served to strengthen this wait-and-see attitude," the BIS notes gloomily.

Baker principles on debt 'still valid'

DESPITE the setback in developing country debt problems over the past year, the principles of the US-sponsored Baker Plan remain valid, the BIS says.

Debtor countries will only resolve their current problems and their creditworthiness through policies which permit diversified, export-oriented growth of their economies. Export-led growth is achievable, but will take time.

The deterioration in the balance of payments of the heavily indebted countries covered by the Baker Plan was due to a combination of weak raw material prices and economic mismanagement.

External financing will be

required both from official and private sources. It should include long-term borrowing to domestic investment projects, and debtors should also encourage more risk capital to limit rises in their debt.

Industrial countries, mean-

while, must promote structural

adjustments in their economies

so that there is room for

manufacturing and agricultural

imports from debtor countries.

The BIS notes that this is not

easy given agricultural lobbies

and high unemployment,

especially in times of weak

economic growth.

"But no market-oriented

solution of the international debt situation will be possible unless the debtor countries' structural adjustment towards export-led growth is paralleled by a corresponding adjustment of economic structures in the industrial countries."

The deterioration in the balance of payments of the heavily indebted countries covered by the Baker Plan was due to a combination of weak raw material prices and economic mismanagement.

The BIS does, however, note some advances in dealing with the debt problem. Interest margins on reschedulings have been reduced, and both dollar interest rates and the dollar itself have fallen, reducing the debt burden and increasing some countries' competitiveness. The World Bank has stepped up its role. Commercial banks have improved their ability to withstand losses.

Though the BIS sees familiar signs of fatigue in banks' growing reluctance to take part in new lending, it also notes more recent steps, including the introduction of exit vehicles. This indicates a more pragmatic approach.

Caution over floating rates

THE BIS, in a review of floating exchange rates prompted by the dollar's steep decline over the past two years, finds a number of negative effects. But it also takes encouragement from recent movements.

Over the past ten years, it notes, there have been individual real appreciations of as much as 100 per cent. "Swings of that order of magnitude must play havoc with the allocative role of price mechanisms," it says.

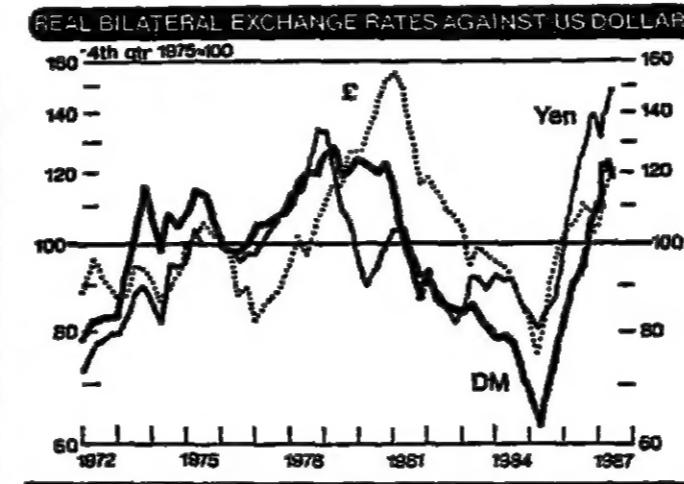
The dollar's rise between 1981 and 1985 was a key factor in the build-up of the US current account deficit and Japan's undesirably large surplus. Although this overvaluation has been corrected, it is a far more difficult and lengthy process for the US to recapture market

shares than it was to lose them, the BIS says.

The Bank also remarks: "There can be little doubt that the displacement of factors of production caused by major distortions in real exchange rates entails serious economic and social costs and gives a strong impetus to protectionist pressure."

However, the BIS is heartened by several features of the dollar's fall. Despite its speed, it has not got out of control. From the point of view of resource allocation, a quick fall was preferable to a protracted one. Until this year, it did not halt the easing of US monetary policy. And it took place without a major resurgence of US inflation.

"It is this successful avoid-



Because markets may be governed by "mass psychology, extrapolative expectations and conjectures about official policy

responses," authorities must give clear guidance about their own exchange rate views and intentions, the BIS says.

Leadership in Latin American Debt-for-Debt and Debt-for-Equity Conversions

April 29, 1987



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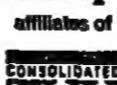
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April 29, 1987



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OVERSEAS NEWS

Public feeling grows against Chun regime

BY MAGGIE FORD IN SEOUL

"WHAT DID you do at the weekend?" a young South Korean stockbroker working for a major foreign firm was asked yesterday.

"I went down to Myeongdong Cathedral and joined in the chanting," he replied. He was not by himself in this.

The level of public support for the students besieged until yesterday by riot police at Seoul's main Roman Catholic cathedral has been growing since people first spoke out against the Government last Wednesday.

The cathedral is surrounded by offices of banks, insurance companies and securities firms, in much the same way as the City surrounds St Paul's Cathedral.

For days, the area has been shrouded in tear gas as police attempted to subdue stone-throwing students. Work has slowed as clerks take advantage of the bird's eye view from their upper-floor windows to observe events and report to friends in other parts of town.

In the lunch hour, they have been joining in. Yesterday, as the police withdrew in a show of leniency to encourage the students to give up, more than 10,000 office workers made their way to the cathedral, shouting slogans and singing the national Korean for years.

The significance of public opinion should not be underestimated. The economic development and education level of South Koreans is high, and the general population is no more likely to take to the streets with guns than, say, Indians or Australians.

But on two previous occasions, strong popular feeling has ended in the downfall of governments.

The present rise in public feeling sprang first from a speech made by President Chun on April 13 in which he said that the arguments over constitutional revision between the ruling party and the opposition could cause instability and that the talks would therefore be suspended after the 1988 Seoul Olympic Games, Mr Roh, at a news conference on Friday, confirmed that this decision could not be changed.

Analysts believe that although the Government has always been unpopular, the promise of democracy held out by the talks had previously been enough to convince people that progress was being made. Now public anger is far more palpable.

The Government now faces a number of difficult challenges in the weeks ahead, even though it has managed to end the students' siege without bloodshed.

As one businessman commented: "Whatever happens, I have faith in the Korean people to win out." History would suggest his confidence is well placed.

Australian economy shows firmer trend

THE LEADING index of Australian economic activity continued the upward trend of the previous seven months in March, Westpac Bank and the Melbourne Institute of Applied Economic and Social Research reported yesterday, Reuters reports from Melbourne.

Their leading index rose to 124.0 (base 1980) in March from 122.2 in February (revised from 121.4) and 111.3 a year earlier, they said in a statement.

Annualised, the index rose 12 per cent in March, against an 11 per cent rise in February and a 4 per cent fall in March 1986, based on the ratio of the latest index to the average over the previous 12 months.

Annual growth in the coincident index was 4 per cent in March, the same as in February, compared with a 6 per cent rise a year earlier,

hotel about the Government, and particularly about the excessive use of tear gas. Witnesses reported that when the harman joined in, complaining about the presence of secret police in the hotel, customers in the bar cheered and clapped.

Foreign businessmen and their families report an upsurge of anti-government comment from maids, drivers and other staff who normally do not discuss politics, especially with their employers.

Market traders and shopkeepers have also been noticed cheering students in their battles with the police. This kind of popular participation has not been seen in South Korea for years.

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Japan 'pressed over Y6,000bn package'

By Ian Rodger in Tokyo

THE JAPANESE Government might not have introduced its recent Y6,000bn (£18bn) stimulus package, had it not been for pressure from foreign governments, Mr Toyod Gynen, Vice Minister of Finance for international affairs, suggested yesterday.

Analysts believe that although the Government has always been unpopular, the promise of democracy held out by the talks had previously been enough to convince people that progress was being made. Now public anger is far more palpable.

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The air drop was decided on after a flotilla of 20 boats carrying the

SOUTH AFRICAN MEASURE TO BREAK BLACK RENT STRIKE HITS OPPOSITION

Concern over call to dock pay

BUSINESSES in South Africa voiced alarm yesterday about a government plan to get them to collect from pay packets the arrears of black workers who are refusing to settle their rent on their state housing. Reuter reports from Johannesburg.

The Government said last week it

"US companies are already under enormous strain over their operations in South Africa and anything negative like this just adds to the pressure to disinvest," said Mr Adrián Botha, executive director of the American Chamber of Commerce, which represents most US companies in South Africa.

"We will do everything in our power to dissuade the Government from going ahead with this. It seeks to break a protest 'rent strike' by about 3m blacks.

Businessmen said the measure, if implemented, would increase pressure on foreign corporations to get out of South Africa.

Ford Motor said in Detroit on Sunday that it was considering a pullout, which would make it the latest of several multinational corporations to abandon South Africa.

Businessmen said that by getting them to dock the rent arrears, rather like the way companies collect income tax as "Pay As You Earn" in many nations, the Government could set off a backlash from militant black trade unions.

ment says R271m (\$135m) is owed in rent arrears.

"The people believe the Government increases rents every year just to buy guns to kill us," said Mrs Alberta Sisulu, a leader of the anti-apartheid United Democratic Front, who lives in Johannesburg's Soweto township.

"We never see any improvements in the townships and now the Government wants to interfere with the salaries of the people which are already too low," he said.

The Government plan surfaced two weeks after US civil rights leader Mr Leon Sullivan called for total sanctions and the withdrawal of US companies.

Blacks over the past year have refused to pay rents and other charges on state-owned homes as part of a campaign seeking the end of a state of emergency and release of detainees.

They reject government-appointed town councils which are trying to collect the rents. The Govern-

Call for calm on Soweto riot day

BLACK YOUTH organisations and anti-apartheid groups have called for peaceful observance today of the anniversary of the 1976 Soweto riots, a day that is usually marked by nationwide work stayaways and conflicts with police. AP reports from Johannesburg.

The groups deny that they have called for a work stayaway, but many black township councils have declared they will shut down and major employers have given their black workers the day off as a holiday. The mines, which employ 600,000 blacks, have said any employee can take the day off, but will not be paid.

"We want June 16 to be a day of prayer, and for the Government to declare it a non-working day," said Mr Archie Gumede, co-president of the United Democratic Front, the nation's largest anti-apartheid coalition.

Rallies have been scheduled in the townships and church services have been planned, but the organisers are not publicly announcing the venues until the last minute. The leaders of many of the groups are in hiding for fear of emergency detention, and they have issued their plans through pamphlets distributed in the townships.

Police have said they would guard trains and bus stations to prevent intimidation of anyone who wants to go to work. None of the anti-apartheid organisations has made an actual call for a stayaway.

Black bus drivers and taxi-van operators generally observe June 16 as a holiday, affecting hundreds of thousands of black commuters who cannot get to work.

Black schools are in the middle of winter holidays, so youth are expected to be active in commemorating what Government opponents call South African Youth Day.

Agreement reached on relief aid for Tamils

INDIA and Sri Lanka yesterday reached agreement on the procedures involved in sending relief supplies from India to what an official Indian spokesman called the "long-suffering" Tamils in Jaffna and other parts of northern Sri Lanka.

Relations between the countries deteriorated sharply a fortnight ago when India deliberately violated Sri Lankan air space by sending five AN-32 aircraft escorted by four sophisticated Mirage 2000 fighters to air-drop the relief supplies over Jaffna.

The air drop was decided on after a flotilla of 20 boats carrying the

humanitarian relief supplies from the south Indian port of Rameswaram was turned back by the Sri Lankan navy at the maritime boundary.

Since then, a virtual state of hostilities has existed between India and Sri Lanka as New Delhi has been insisting on its right to send more supplies to the Tamils. The Sri Lankan Government had initially agreed to this.

After prolonged discussions, it was announced yesterday that New Delhi and Colombo had agreed that the relief supplies would be sent by Indian vessels to Kankesanthurai, on the northern coast of the peninsula.

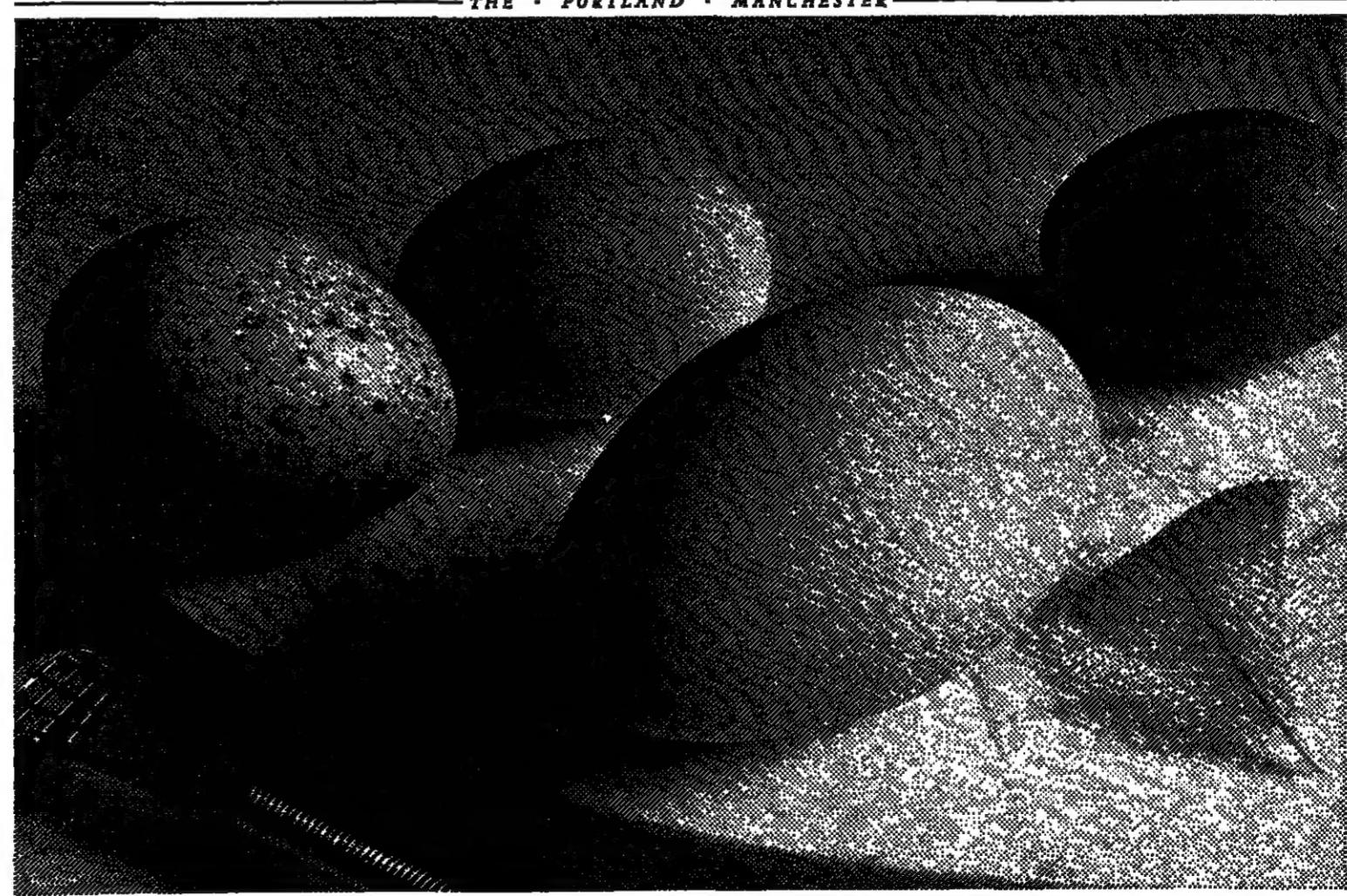
The minister has denied Indian reports that he was hoping to negotiate

the purchase or lease of an air defence system. Tamil separatists, which have accused senior Pakistani military advisers of helping plan the recent military offensive in the island's northern peninsula, claimed that the Sri Lankan Government is seeking large-scale military assistance from Pakistan.

If these reports are correct, the Government may convert the island into a battleground for an India-Pakistan proxy war," said a spokesman for the former Prime Minister.

Pakistan, a major arms supplier to Sri Lanka, has trained officers and servicemen who have regularly gone in batches to Pakistan,

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Associate

AMERICAN NEWS

Panama City returns to normal

By Peter Ford

BANKS AND most businesses in Panama City returned to normal yesterday after last week's disturbances that shut down much of Panama's capital.

The return to normality appeared to herald the end of a business strike demanding the resignation of Panamanian armed forces chief, General Manuel Antonio Noriega.

Leaders of the anti-government "National Civic Crusade," however, said they hoped people would leave their workplaces in the afternoon after collecting their fortnightly pay packets due yesterday.

The banks' decision not to heed the strike call has deprived the protest of much of its strength, but was not unexpected.

"All the foreign banks were very keen to keep working because of the international consequences - image - wise," said one foreign banker.

The Government warned over the weekend that businesses staying closed yesterday would risk a \$250 a day fine until they opened. They would also be obliged to pay their employees even if they were not working.

The civic crusade was launched last week, demanding Noriega's removal, and an investigation into the allegations by a former army officer that the general had ordered the murder of political rivals, and fixed the 1984 elections.

Although central Panama City appeared mostly to be functioning as usual, the authorities were prepared for any trouble, stationing water cannons at a key intersection. The financial district was wracked by rioting last week, until President Eric Delvalle declared a state of emergency on Wednesday night, banning public demonstrations.

There have been only small, sporadic clashes between protesters and security forces since then.

Action urged on economic imbalance

Noticeable progress is being made toward reducing US trade and budget deficit, but Washington and its allies must do more to redress world economic imbalances. Mr Gerald Corrigan, president of the Federal Reserve Bank of New York, said at an economic conference yesterday, Reuters reports

Cannabis has become California's biggest cash crop, worth \$3bn, writes Louise Kehoe in San Francisco

Drug officers fail to smoke out marijuana growers

CALIFORNIA'S biggest cash crop is no longer fruit, vegetables or grain, but marijuana. Despite law enforcement efforts to eradicate the "weed," the state's growers anticipate a bumper crop of the illicit drug this year.

Marijuana growing in the US has been on the rise since the early 1970s when the Government began spraying a herbicide, Paraquat, on marijuana crops in Mexico, California, with both the climate and the local market for the drug quickly became the largest producer.

Last year Californian growers harvested an estimated 85,000 pounds of marijuana, up from \$2.5m in 1985. This year the crop value could almost double because of a sharp increase in wholesale price for "North Coast Sisemills" — a native Californian variety reputed to be the most potent "pot" in the world, according to a recent survey by the National Organisation for the Reform of Marijuana Laws (NORML), which favours legalisation of marijuana.

In contrast, state authorities

say they have dramatically reduced marijuana production. "We claim a 75 per cent reduction in the number of plants in the ground since 1983," said a spokesman for the Campaign Against Marijuana Planting, a joint federal, state and local agency programme begun four years ago.

But local law enforcement officers in Humboldt County, at the heart of the so-called Emerald Triangle, pot-growing region of Northern California, concede that efforts to eradicate the drug have not been as successful as they had hoped.

"The figures are believable," says Sergeant Frank Burkhardt, head of the marijuana eradication team at Humboldt County Sheriff's Department.

"Last year we managed to destroy about 47,000 plants, that is about 50 per cent of the plants that we spotted."

Hundreds of thousands of other plants may not have been detected, he admits. "We have hundreds of diehard growers willing to gamble on not being caught and just five of us out looking for them. The problem is resources."



Finding the "pot farms" is not easy. Most are concealed in the extensive national and state park lands and forests along the California coast. Growers prefer to use public lands because the "owners" of a plot cannot be traced.

A recent supreme court decision upholding claims of illegal search by a grower whose greenhouse plants were spied by an airborne patrol will also make the job more difficult this year. Each summer for the past

four years the efforts of local police and sheriffs have been boosted by federal and state funds and agents attached to the "camp" programme.

Camp's paramilitary-style helicopter raids on pot farmers have drawn considerable attention to the drug problem, and are credited with reducing violent crime associated with marijuana-growing. While growers used to fight among themselves and pot poachers were the targets of man-traps and shoot-

ings, the Camp raiders have now become the "enemy."

However, the success of the Camp programme in reducing marijuana-growing is questionable. Officials say that last year they found fewer plants, and concluded that there were fewer to find. Others suggest that the plants were still there, but more carefully hidden.

Camp has effectively reduced the growing in Humboldt County, but the growers have just been scattered through a wider region and out of California into Oregon," says Jon Getman of NORML. "And there is a boom in indoor growing where the plants cannot be detected from the air.

The growers have developed new techniques and strategies. They hide plants under trees and bushes, and more and more marijuana is being grown in greenhouses."

Local authorities agree. "Several companies are making a lot of money selling equipment and lights to people who cultivate the plants in their living rooms," Sgt Burkhardt adds.

Even threats to seize the homes and property of con-

victed growers have not deterred the pot farmers. Mortgage loans on the properties and other legal entanglements make it very difficult for authorities to make good on their threats and the growers know it, law officers complain.

Critics of Camp complain that all it has achieved is to increase the price of marijuana. In California wholesale prices now range from \$4,000 to \$5,000 per pound, double last year's price.

As the crop becomes more lucrative, there are fears that more people will be tempted to cultivate it.

Demand for the drug is also on the rise, according to NORML. While the US government has estimated that there are 30m marijuana users in the country, NORML says the number has risen to 50m.

Domestic US production of marijuana totalled 13.5m pounds last year, worth \$26.7m, the group estimates.

"If marijuana were legalised and taxed at the rate of \$55 per ounce on the retail price, the government could raise \$150m in tax revenues," Mr Getman of NORML argues.

Canadian postmen threaten strikes

By Bernard Simon in Toronto

CANADA'S Progressive Conservative Government faces a major test of strength against 20,000 postmen who are expected to strike from today.

Barring a last-minute peace move, the Letter Carriers' Union has threatened to cripple postal services, beginning with a series of "rotating" strikes in which members in different parts of the country will stop work at short notice.

The dispute centres on demands by the loss-making Canada Post for productivity and job security concessions as part of the state agency's efforts to break even by next year. Canada Post suffered a C\$184m loss in the year to March 31 1986.

The notorious inefficiency of Canada's postal service is often blamed on poor labour relations at Canada Post, where an ultra-conservative management is confronted by some of the most stubborn unions in the country. A strike by mail sorters brought postal services to a halt for six weeks in 1981.

The federal government has said it wants to stay out of the latest dispute. But it apparently hopes that a public outcry against disruption of postal services will give it an opportunity to score badly-needed political points.

The Government may push special legislation through parliament ordering the letter carriers back to work. Besides the risk of alienating public opinion, the union has no strike fund.

Canada Post has pledged to maintain services despite the action. It has recently hired a large number of casual workers.

But other postal unions have promised to support the letter carriers. Mr Jean-Claude Parrot, president of the Canadian Union of Postal Workers, said that mail will not move if a strike is called.

North granted limited immunity

LT COL OLIVER NORTE, the sacked White House aide, was yesterday granted limited immunity from prosecution by a US Federal judge. This clears the way for Congressional investigators to question him later this week about his role in the Iran/Contra scandal.

Central America peace hopes fade

By DAVID GARDNER IN MEXICO CITY



Oscar Arias irritated by procedural wrangles

HOPSE for a negotiated settlement in Central America—revived by President Oscar Arias of Costa Rica's peace plan—have been at least temporarily buried under a pile of declarations and counter-declarations by the region's leaders.

The plan, due to have been discussed at a summit of Central America's five presidents in Guatemala next week, has been put on hold after first El Salvador and then Honduras called late last week for the meeting to be postponed.

The call by the Reagan Administration's two closest allies in the region—which together will receive a direct US subvention this fiscal year of over \$1bn—came after last week's tour of the region by Mr Philip Habib, Mr Reagan's special envoy for Central America.

As Costa Rica, Guatemala, and Nicaragua made last ditch attempts to save the summit, due to be held on June 25-26 in Guatemala City, President Jose

dispute between the US and Nicaragua, was quoted yesterday expressing irritation with the procedural obfuscation which has now covered his plan, distinguishing—unlike the Contadora group's attempt to bring peace to the region—by its simplicity.

President Daniel Ortega of Nicaragua has called for the summit to go ahead as planned. The Sandinista leader's wife, Mrs Rosario Murillo, reportedly carried a letter to President Arias over the weekend urging him to press the other Central American leaders to attend.

The Sandinistas have openly accused Washington of sabotaging the peace plan, which among other things would require simultaneous ceasefires across the region, thereby neutralising the US-backed Nicaraguan Contra rebels while peace talks went ahead with "unarmed internal opposition."

President Arias, just back from a 36-day tour of western Europe drumming up support

for his plan, was quoted yesterday expressing irritation with the procedural obfuscation which has now covered his plan, distinguishing—unlike the Contadora group's attempt to bring peace to the region—by its simplicity.

Contadora made up originally of Colombia, Mexico, Panama and Venezuela, and reinforced by Argentina, Brazil, Peru and Uruguay, has tried unsuccessfully for over four years to get the Central American nations to agree on a regional peace treaty.

• Honduras authorities are investigating the fatal shooting of an American soldier while on patrol at a US air base AF reports.

Sgt Randall Harris, 34, was shot near the front gate of Palmerola air base.

Brazil proposes boost for workers' rights

By IVO DAWNAY IN RIO DE JANEIRO

REFORMERS IN Brazil's Constitutional Assembly yesterday approved a major extension of workers' and unions' rights but were heavily defeated in their efforts to halt foreign banks from taking deposits in the session of the Assembly.

The breakthrough for the centre-left in the "social order" committee, currently drafting clauses for Brazil's new constitution, came at 5 am after a night of discussions. In the vote, members unanimously agreed to reduce the working week from 48 hours to 40 hours, and to establish tough new guarantees on job security.

These measures had been vigorously opposed by most of Brazil's business community. But in a parallel financial committee, an attempt by the Left to prevent foreign banks taking deposits from local clients was thrown out by a large majority. While major

business leaders are expected to mount a campaign to reverse the 40-hour week and to eliminate provisions that offer virtual life-long job security after two years service.

Nevertheless, the conclusions

of both committees could be overturned during the lengthy drafting process when they go for debate by a fully plenary session of the Assembly.

However, political commentators believe that a built-in centre-right majority will ensure that the decision on banking will almost certainly be upheld in the final draft.

There is less certainty that the gains won by trades union lobby will be maintained. Business leaders are expected to mount a campaign to reverse the 40-hour week and to eliminate provisions that offer virtual life-long job security after two years service.

Nevertheless, the conclusions of the social committee suggest that the unions' two most crucial demands—firm guarantees on the right to strike and to organise—will now be written into the final document.

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Eurotunnel Reporting. No.1

2 YEARS OF PROGRESS

APRIL 1985. The British and French Governments issue an invitation to promoters to submit bids for

financing, construction and operation of a fixed link across the Channel.

JANUARY 1986. The Channel Tunnel Group and France Manche win the competition.

MARCH 1986. The terms of the concession agreement signed by CTG

and FM allow for the building and operation of a Tunnel over a 55 year period.

APRIL 1986. The Channel Tunnel Bill is introduced into Parliament.

JUNE 1986. The Bill completes its second reading in the Commons

with an overwhelming majority.

AUGUST 1986. Eurotunnel, the partnership between CTG and FM is established to construct and operate the Tunnel. Construction contract signed.

SEPTEMBER 1986. The project's initial funding of £46m is provided by

WORLD TRADE NEWS

Bonn seeks to secure Albanian chrome supply

BY DAVID MARSH IN BONN

WEST GERMANY is hoping to forge diplomatic relations with Albania in a move which would be geared partly to securing supplies of chrome from the Balkan state.

Several years of preparatory talks in Vienna between Bonn and Tirana led this month to a visit by a West German government delegation to prepare the way for an exchange of ambassadors, perhaps later this year.

West Germany took 68 per cent of its imports of chrome ore last year from South Africa but is anxious to increase the proportion from the other two main suppliers, Albania and Turkey, to reduce dependence on imports from Pretoria.

Albania has started to move out gradually from its self-imposed post-war isolation and has dropped its previous insistence that West Germany should pay more than \$5bn in war reparations as a condition for making up diplomatic relations.

West Germany's imports from Albania rose last year 15 per cent to a still negligible DM 45m, with exports dropping 17 per cent to DM 36m, according to latest Economics Ministry figures. One reason for the extremely low level of trade—West Germany transacts three times as much with North Korea—is that Albania still refuses to take up credits, the

Economics Ministry says.

In an overall survey of West Germany's East bloc trade, 40 per cent of which is with the Soviet Union, the Ministry says total trade last year fell 13 per cent to DM 47.1bn. This made up 5 per cent of the Federal Republic's overall foreign trade.

Last year's drop was due to declines in prices for oil, petroleum products and natural gas, as well as currency shortages in East bloc countries and uncertainties over the beginning of the Soviet Union's new five-year plan.

West German exports to the East bloc, including China, fell 7.3 per cent to DM 25.9bn, while imports fell 19.3 per cent to DM 21.1bn, matching the level of 1982.

West German exports to the Soviet Union fell 11 per cent to DM 4.4bn. Sales were down 13.6 per cent to Poland, 1.4 per cent to Czechoslovakia, 2.1 per cent to Hungary, 18.8 per cent to China. Exports to Bulgaria however rose 1.1 per cent.

Imports fell 31.3 per cent from the Soviet Union, 15.7 per cent from Poland, 12.3 per cent from Czechoslovakia, 7.1 per cent from Hungary and 14 per cent from Bulgaria. Imports however rose 5.8 per cent from China and 4.1 per cent from Romania.

Free trade system 'at risk from Japan surpluses'

BY CARLA RAPORT IN TOKYO

JAPAN'S PERSISTENT trade surpluses could result in a loss of faith in the free trade system, according to the Ministry of International Trade and Industry's White Paper on international trade.

The paper warns that Japan must reduce its current account surplus, but says that exchange rate adjustments will not do the job alone. The White Paper calls on the US to reduce its deficit to help solve the problem.

The report also calls on Japan to act for the benefit of the world economy by opening up its markets further

devaluation of the dollar. The report continues: "Perhaps more than anything else, what is needed to reduce America's trade deficit is efforts by the nation's manufacturing industries to strengthen the production base and raise international competitiveness."

Rather than taking easy refuge in protectionism, the US needs to substantively improve its industrial competitiveness," the report states.

The report also calls on Japan to act for the benefit of the world economy by opening up its markets further

Hitachi sets up software centre in London

By Yoko Shibata in Tokyo and David Thomas in London

HITACHI, the Japanese electronics group, is establishing a computer software centre in London to produce software for large workstations and to work on artificial intelligence, one of the most advanced developments in computing.

Many Japanese companies have been criticised in the past for failing to carry out advanced development work, such as on computer software, in Europe.

Mr Atsushi Kimura, development manager of Hitachi's computer system group, said the company was planning to develop software in London for the planned launch in Europe next year of part of its workstation range.

This fits into Hitachi's new strategy of exporting computers under its own name. Until now, Hitachi has been selling its large computers in Europe under other companies' brand names.

Hitachi provides mainframe computers and magnetic discs to Compalex, a joint venture of BASF and Siemens of West Germany, and Olivetti of Italy. Hitachi wants to collaborate with British universities and research centres on artificial intelligence work, particularly on applications for the financial sector, and is hoping to import software developed in Soviet

General Dynamics wins Atlas Centaur backing

GENERAL DYNAMICS said yesterday it will build 18 new Atlas Centaur launch vehicles for commercial use, an investment of about \$100m, AP reports from Paris.

Three customers have already made reservations for commercial Atlas Centaur launches, which will begin in 1988, the company said.

Mr Alan Lovelace, General manager of the space systems division, said it is one of the largest single commercial space commitments yet.

The US Space Shuttle has been grounded since January 1986, when the Challenger was destroyed. NASA is now aiming for a shuttle launch in June 1989, but government and scientific projects will have priority.

Commercial satellite launch customers are being courted by the European Ariane programme, China and the Soviet Union.

The Ariane has been grounded since an accident in May 1986. Its next launch is tentatively set for late this summer.

Under the Atlas Centaur commercial programme, customers buy the vehicles and the launch services directly from General Dynamics. The cost per customer will be about \$59m, the company said.

The vehicles are being marketed worldwide. Mr Lovelace said General Dynamics offers a package that includes a guaranteed reflight at no additional cost, if there is a failure.

Honeywell and Teledyne make the Centaur avionics equipment.

The new launch vehicles will be built at General Dynamics' space systems division in San Diego, California.

They will be launched from Cape Canaveral under an agreement with NASA, which has used the Atlas Centaur for launches in the past.

The first production lot of Atlas Centaurs was also 18 vehicles.

The Pratt & Whitney division of United Technologies is the maker of the Centaur engines. Rockwell International manufactures the Atlas engines.

Although officials declined to specify further details about the type of motorcycle to be assembled, Japanese reports said the motorcycle will be equipped with 50cc and 70cc engines.

Officials said Honda will bring in all necessary components for assembly from Japan.

The move is aimed at offsetting a recent strong yen-triggered rise in the prices of Honda motorcycles in Vietnam, an official said.

The yen's sharp appreciation has made Japanese-produced motorcycles more expensive.

Although it is involved in some of the work on the Ariane programme, Matra has also previously worked on manned space flight experiments with both the Soviet Union and the US. Matra is also involved in television and telecommunications satellites.

Mr Jean-Luc Lagardere, Matra's president, said yesterday at the Le Bourget air show near Paris that the group had completed last week a successful test launch of the new Apache air-to-ground missile it has developed jointly with Messerschmitt Bolkow Blohm of West Germany. The missile should be ready for use from 1992, he said.

Matra, which is 50.1 per cent owned by the French Government, is widely expected to be sold off this autumn.

Honda to establish assembly in Vietnam

By George Graham in Paris

MATRA, the French state-owned defence and electronics group, has turned to China to fill the gap left by the failures of the European Ariane space rockets.

The French group has signed an agreement to launch two experiments in the next capsule to be put into orbit by China's Long March rocket.

The launch is expected to take place before the end of 1987, carrying the Matra biological and microgravity experiments.

The agreement rubs salt in the wounds of the Ariane group, which has suffered from a string of engine failures. These have caused a long interruption in the series of Ariane launches, which are due to resume in August.

Other satellite launchers, particularly the US space shuttle but also the US private sector launchers using the Delta and Titan rockets, have also suffered from a number of setbacks over the past year.

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Rockwell wins \$65m missile contract

ROCKWELL International of the US yesterday said Sweden had placed a \$65m order for its Hellsfire missile system, reports AP from Paris. It is the first foreign sale of the weapon.

The contract calls for the initial sale of 700 of the shore defence anti-ship missiles, the company said at the Paris air show.

US returns to Poznan

By Our Foreign Staff

AN ORDER worth Y30bn (\$208m) to build two nuclear power plants as part of China's \$4bn Daya Bay project has been signed by a consortium of Midea Construction of Japan, Camponer Bernard of France, and Huaxing Construction and Second Bureau of China State Construction of China with Guangdong Nuclear Power, a Sino-Hong Kong joint venture company.

Midea said in Tokyo that the two pressurised water reactors would have a capacity of 900,000 kw each and were scheduled to start operations in November 1992 and July 1993. Guangdong plans to sell about 70 per cent of the electricity produced at the plant in Shenzhen to Hong Kong.

• Niissho Imai and Mitsui Engineering and Shipbuilding have won an order for a barge-mounted power plant worth Y10bn from the Egyptian Electricity Authority.

Public inquiry machinery,

Protectionist moves 'lop-sided'

BY PETER MONTAGNON, WORLD TRADE EDITOR

INDUSTRIAL countries considering trade measures to protect specific industrial sectors should set up an inquiry process so that the public can be better informed of the costs and benefits involved, according to a study by two economists from international economic organisations.

Writing in the latest issue of *The World Economy*, Dr Samuel Laird of the World Bank and Dr Gary Sampson of Ucstad, argue that protectionist measures are too often taken with scant regard to their overall impact on the national economy. This produces lopsided benefits for specific groups which may even be detrimental to other exporters.

• It is important to find a counterweight to the mismatch of power between the well-organised few (specific interest groups) and the disparate many (unco-ordinated consumers and purchasers of intermediate goods), they say.

Insulating producers from the forces of change negates the benefits that could accrue to the community at large as a result of market-led structural change, Dr Laird and Dr Sampson argue.

Public inquiry machinery,

Nationale vote unanimously in favour of authorising the government to ratify the Treaty and Concession. Expenditure to date exceeds £100m, with emphasis on preparatory works at Sangatte near Calais. Orders to British Industry exceed £50m.

work begins for the manufacture of pre-cast concrete linings on the Isle of Grain.

FEBRUARY 1987. Alastair Morton appointed co-chairman of Eurotunnel with André Bénard.

APRIL 1987. The Assemblée

the founder shareholders.

OCTOBER 1986. A further £206m is raised by a private placing with investors worldwide.

NOVEMBER 1986. The Commons Select Committee reports on the

Channel Tunnel Bill. At the same time

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UK NEWS - AFTER THE ELECTION

Opinions that were polls apart

Peter Riddell on the accuracy of election voting predictions

occurred. Although the BBC was cautious in its interpretation, rumours that the polls might imply a hung parliament shook the stock market.

There were several polls of groups of marginal seats by mainstream polling bodies and these produced contradictory results, some suggesting that Labour was doing better there than elsewhere and some worse. The national surveys were, however, a better guide.

The polls of individual constituencies produced mixed results. The Harris Research polls for Channel Four News consistently forecast a Labour gain in Calder Valley (the Tories held the seat comfortably) and the projection of a late swing to the Alliance in Cheltenham was wrong. But Harris was right in suggesting that the Tories would hold Dudley West.

Following considerable errors during the 1983 campaign, much less attention was paid this time to telephone polls.

Opinion Research International which had Labour's share exactly right and was only a point out with the other groups.

These projections of voting share cannot be neatly translated into the distribution of seats won because of possible variations between parts of the country. The national polls could not, by definition, measure the large swing to Labour in Scotland and the different trends in the Midlands and London.

Hence, most of the polls considerably understated the size of the Conservative majority.

This was illustrated by the last poll for ITN conducted last

Thursday by Harris Research. This was highly accurate on the shares of the vote, only understating the Tory share by one point. But ITN initially pro-

THERE was such a plethora of opinion polls during the election campaign that the results were bound to be mixed.

The main conclusion is that the familiar national surveys by established polling organisations were broadly correct and the special surveys of a range of marginal seats or particular constituencies were less reliable.

The national polls were broadly stable during the last three weeks of the campaign, certainly within the margin of error of 3 percentage points to 4 percentage points. The average final rating of the main polls was 42 per cent for the Tories, 34 per cent for Labour, and 22 per cent for the SDP/Liberal Alliance.

In the outcome, the Tories' share was understated by one point, as was the Alliance's, while Labour's rating was overstated by two points.

The prize for being nearest goes, as at the last two general elections, to Market and



Look snappy: Cecil Parkinson, the Energy Secretary, at a photocall in his Millbank office yesterday

Roger Taylor

Scottish Liberal leader warns of violent action by extremists

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

SCOTTISH resentment could boil over into form of violence if the Government pays no attention to demands for a Scottish assembly.

One of the Conservative Party manifesto had no commitment to the form of Scottish assembly.

The 56 Labour MPs will meet in Glasgow today to formulate a strategy for opposing the Government in the Commons. The party's Scottish Executive Committee, agreed at the weekend, on a strategy of arousing support in Scotland for a parliamentary bill to set up an assembly which would be presented to the Commons within a year.

He said that "hooligans at the extremes of politics" might get out of control and pursue policies of civil disobedience in protest against the Government. He stressed that he himself would not condone such policies.

Sir Russell said that the Government had to face the fact that a clear majority of the people of Scotland voted in the general election for some form of devolution and against a continuation of the levels of unemployment which we have

seen. The scrapping of the community charge or poll tax which is to replace rates in Scotland in 1989, action on jobs and the economy, no further privatisation affecting Scotland and more resources for health and education.

If he did not obtain a "satisfactory response" the Labour Party will initiate a programme of action aimed at making the Government come to terms with their impossible position in Scotland.

The party's proposed campaign in Scotland, which will include rallies and will involve Labour-controlled local authorities and the Scottish Trades Union Congress, appears aimed at countering Conservative suggestions that there is little deep-seated support for a Scottish assembly in Scotland.

"We intend to ensure that when that appeal for devolution in Scotland is laid before parliament there can be no doubts as to the strength of feeling of the Scottish people," the executive said in its statement.

Mr Campbell Christie, general secretary of the STUC, said yesterday that Labour should talk to the other Scottish political parties to form "the broadest possible alliance to put pressure on the Government."

Young proposes inner city partnerships

BY ALAN PIKE, SOCIAL AFFAIRS CORRESPONDENT

THE GOVERNMENT will not seek to "pour money" into inner cities, Lord Young, the Trade and Industry Secretary, said yesterday.

Lord Young said on Independent Television that Liverpool had received more money than any other city in the country and "not very much seems to have happened to that enormous investment."

He said he would seek to extend inner city initiatives so that local people were involved in partnerships. "What we have got to do in the inner cities is to help people there start coming back into the world of work. To start work

perhaps for themselves, perhaps as co-operatives."

Lord Young warned that if necessary the Government would find ways of bypassing local authorities that presented problems to its strategy and would "go directly to the people living in the inner cities."

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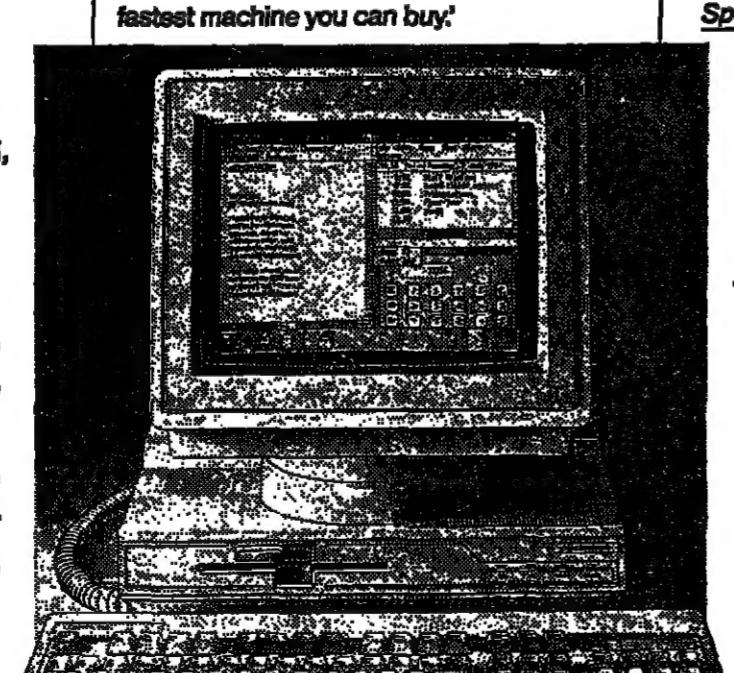
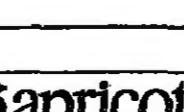
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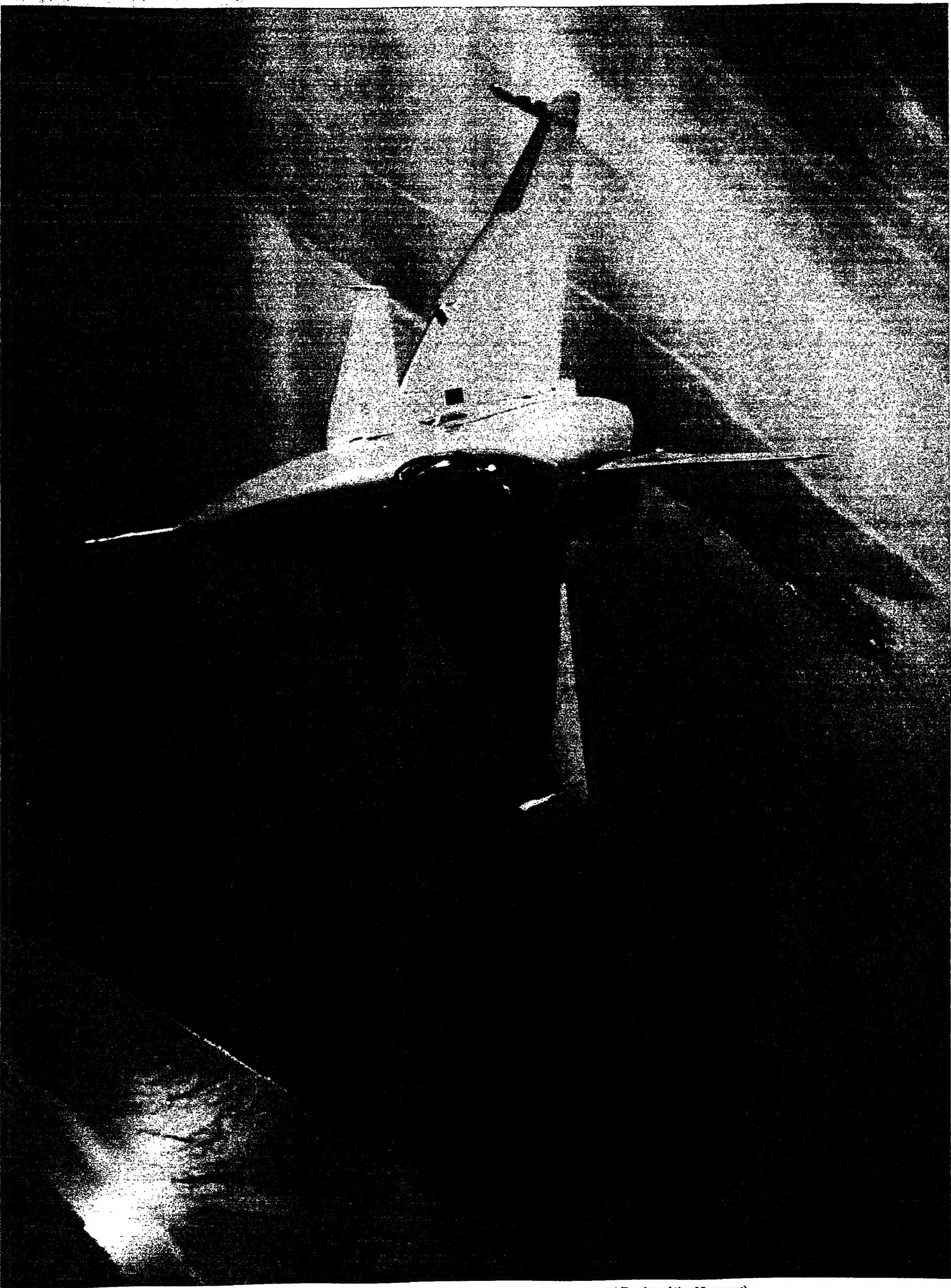
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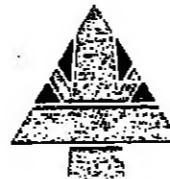
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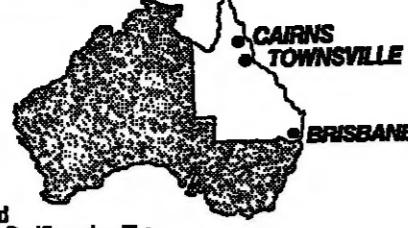


Showing the way at the Paris Airshow will be Britain's most advanced fighter aircraft the Experimental Aircraft Programme (EAP) demonstrator, that will prove much of the technology for the new European Fighter Aircraft - Eurofighter. Some 800 Eurofighters are required for the defence of Europe in the 1990s and beyond, demanding a work commitment from British Aerospace and its European partners well into the 21st century.

The British Aerospace EAP (Experimental Aircraft Programme)
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BUSINESS DEVELOPMENT ZONES, QUEENSLAND, AUSTRALIA. CAIRNS, TOWNSVILLE.



Queensland is Australia's major exporting State. It has vast energy, mineral and rural resources, a growing and diversifying industrial structure and a rapidly developing services sector. The State of Queensland, Australia, is ideally located to share in the economic growth of the Pacific region. The Queensland Government is embarking upon a program to further develop its international business activities by establishing Business Development Zones.

Business Development Zones are areas specifically designated for the enhancement of business capabilities, particularly by removing constraints on international business activities and promoting international business initiatives. Such zones might focus on tourism, advanced technology, agricultural and materials processing, free trade, banking and insurance, investment and other areas of economic activity.

The fundamental objective of the Zones is the rapid development of new business opportunities by means of international market entry and growth. It is anticipated that international business opportunities developed within the Zones will complement and enhance Queensland's existing business and economic base.

EXPRESSIONS OF INTEREST

The Queensland Government invites expressions of interest from organisations, companies, consortia and individuals with suitable expertise and resources, to establish and operate Business Development Zones in Townsville and Cairns.

Where appropriate, the State Government will assist the establishment of the Zones by removing regulatory restrictions impacting on business within the Zones, and by providing suitable incentives.

Registrants will be provided with guidelines including background information, objectives of the program, criteria and specific requirements to be submitted with any proposal. Also provided will be details of consultants registering their interest and relevant expertise in supporting the development of proposals. Registrants will be invited to submit proposals by 30th September, 1987.

REGISTER OF CONSULTANTS

The Queensland Government also invites registration of interest from consultants with international business and Zone development expertise, who could assist proponents prepare proposals, establish or operate the Zones, and develop international business opportunities.

REGISTRATION

Expressions of interest in this significant economic initiative should be marked "Business Development Zones - Expression of Interest" and submitted in writing by 500 p.m. on Tuesday, 30th June, 1987.

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Premier's Department,
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ATTENTION: Mr. I. Johnson

Director, Policy

Additional information may be obtained from the Agent-General for Queensland, Queensland House, 3223 Strand, London WC2R 0LZ. Telephone (0 836) 0333. Telex (572) 263 905. Facsimile (0 1) 240 7657.

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THE US ECONOMY

Bill Robinson looks at the outlook for the dollar after the Venice summit
A heavy landing in prospect

WORLD FINANCIAL markets have plenty to digest: the re-election of Mrs Thatcher, the replacement of Mr Paul Volcker as Federal Reserve Board chairman by Dr Alan Greenspan, and the outcome of the Venice summit.

The news from Venice was that there was no news—certainly no new initiatives on the US budget deficit. American fiscal policy thus remains lax, which is why the departure of a stern monetary disciplinarian must raise new doubts about the future of the dollar.

With election uncertainties removed, London is an obvious haven for funds fleeing New York. Having survived the crisis of the \$1 pound, Mrs Thatcher may next face the problem of a \$2 pound.

The origins of the dollar's weakness lie in Mr Reagan's budgetary profligacy—which now contrasts strikingly with Mrs Thatcher's careful house-keeping. I shall argue that unless corrected, the US budget deficit will produce high interest rates, inflation and recession in the world's major economies, sparked off by a so-called hard landing for the dollar.

The budget deficit has generated a balance of payments deficit which is eroding confidence in the dollar for the simple reason that nobody lends

willingly to those who show no signs of ever being able to repay.

America has been overspending since 1982 and its current account deficit has since 1984 amounted to over 50 per cent of its overseas earnings. At

this first this massive outflow was financed by selling off assets but since mid-1985 the US has been running up international debts. Its creditors are now losing patience.

Confidence in the dollar can only be restored if America starts to live within its income—hence the need to reimpose fiscal discipline. Unfortunately there is little chance of this happening under a weakened President with a hostile Congress.

If the budget deficit remains above the Gramm-Rudman targets, the financial markets

will eventually impose their own, much tougher, curbs on American spending.

Any English economist, who has seen it all too often before, can fill in the details. People will become increasingly unwilling to lend in dollars (because of the risk of repayment in devalued coin). By contrast even those whose business is not conducted in dollars will wish to borrow them for just the same reason.

Because the dollar is an international currency, the world imbalance between lenders and borrowers will drive up dollar

interest rates whatever happens on the US financial markets. Similarly those with dollar receivables will increasingly seek to sell them forward, driving down the forward exchange rate and raising Eurodollar interest rates.

Up to now the decline in the dollar has been orderly—a "soft landing," talked down by the US authorities and guided by interest rates below the world average. The dollar, which had been massively overvalued, has now reached purchasing power parity against other currencies.

However, it is still falling despite official protestations that it has fallen "absolutely and fundamentally" far enough, and despite rising interest rates. Those are the hallmarks of a "hard landing".

The issue is no longer what level of the dollar is required for long-term trade equilibrium. It is how far the dollar must fall to persuade market operators that the next likely move is upwards.

Only then will they stop seeking the dollar loans, and selling the currency forward.

Long before this point is reached, however, interest rates, which are the other mechanism for bringing lending and borrowing into balance, will have risen to a level which has a severe impact on the US economy. High

US interest rates cut off real investment and encourage saving. They are a crude and painful way of bringing about the necessary cuts in US spending—crude because investment suffers more than consumption, painful because one of the routes to a lower spending passes via a wave of bankruptcies.

America has never been so heavily indebted and a sharp rise in interest rates could bring about a cumulative collapse of credit-based business.

The Federal Reserve is acutely aware of this danger, and will try to insulate domestic interest rates from the consequences of a progressive loss of international confidence in the dollar. For the Fed, though determinedly anti-inflationary, is also the guardian of the US banking system whose stability would be threatened by higher interest rates. But rates can only be cut down by printing money, and this would surely accelerate the decline in the dollar, with serious inflationary consequences.

Inflation, cured by the tight money policies of the 1980s, is now itself the only cure in sight for the problems caused by the accompanying lax fiscal policy. For another lesson from the 1970s is that inflation, surprisingly, boosts savings.

Inflation is a tax on wealth and those who see the value of their assets being eroded save more out of current income to rebuild them. Inflation also boosts tax revenue, because most tax allowances are fixed in money terms, so the tax burden rises as inflation pushes up earnings.

High interest rates, recession and a wave of bankruptcies to cut back investment, inflation to boost public and private saving: these essentially are the remedies that the financial markets will impose if the US authorities fail to cut their budget deficit. Central to this scenario is a further decline in the dollar which will push interest rates and inflation upwards despite the authorities' attempts to stop them rising.

A large devaluation will be needed, on this way of looking at things, to generate inflation to call forth sufficient extra savings. (A falling currency generates less inflation in the relatively self-sufficient US than in the smaller and more trade-dependent European economies).

The dollar has so far fallen by an average of 50 per cent against other currencies since its early 1985 peak (far more against the D-Mark and yen). As President Reagan once said: "You ain't seen nothing yet."

The author is Director of the Institute for Fiscal Studies and former editor of the *International Business School Exchange Rate Outlook*.

CONTRACTS

Supplying landing gear for the Airbus

DOWTY ROTOL, second only to British Aerospace as the largest UK supplier to the Airbus Industrie A320 programme, has received orders in excess of 100 aircraft sets of landing gear for the A320. Together with orders for ram air turbines and other ancillary equipment, Dowty Rotol's total A320 order value exceeds £25m. Dowty Rotol has design leadership for the main landing gear for the A320 which is being developed in collaboration with Messier-Hispano-Bogart. Three versions of the A320 landing gear are to be supplied: the first is the 66 tonne twin-wheel gear for which nine aircraft sets have been delivered to date. Work is on programme for the two increased weight 72 tonne gears available as twin or four-wheel bogie versions. The first production unit of the 72 tonne twin is scheduled for January 1988 and the first prototype 72 tonne bogie gear to follow in March 1988.

JAMES LONGLEY has won contracts worth £2.7m for projects in Crawley, Horley, Haywards Heath, East Grinstead and Worth. Recent reconversion and repair following fires, APV International's Crawley offices, which Longley built 20 years ago, suffered fire and smoke damage to its computer suite and three other floors. The roof of St Nicholas at Worth, one of England's oldest churches, was ruined by fire and is to undergo restoration. In the same locality Longley is building a sports hall for Worth Abbey School.

So far, Multiple Sclerosis Society the company is undertaking a £1.2m residential care home scheme which will provide accommodation for 28 guests of

residents of the Horley Respite Hotel.

At East Grinstead the contract involves construction of an unusual pavilion-style group practice surgery for six doctors with a glazed entrance and a planted canopy as the central feature.

Under a design-and-build contract, office refurbishment of Harland House for Kewick Holdings has begun at Haywards Heath.

HENRY BOOT has won contracts worth more than £2.7m. Heading the list is an order from ICL for a distribution depot with a 55-tonne crane. The project will involve a single-storey high-bay warehouse, two-storey reception link to a single-storey operation building with an adjacent two-storey reception area. A 20-month contract for external refurbishment of four-storey flats

in St Albans has also been awarded to Henry Boot by St Albans City and District Council. Work on the £1.2m project is to start shortly.

Amec Projects has placed an £820,000 contract for the 25-week construction of a substation building for a new fishing harbour. Bidding operations will be carried out in joint venture with Fairclough by specialist Vest-Pekka Oy, part of Finland's Haka group. Vest-Pekka Oy will also remove the broken rock with a backhoe rock dredger. Consulting engineers Wallace Stone and Partners say that some 150,000 tonnes of moraine debris will likely be removed by this phase, deepening the water level from the existing seabed to a maximum of eight metres at lowest tide. The project is programmed for completion towards the end of 1987.

FAIRCLOUGH SCOTLAND has been appointed main contractor for phase one of a scheme to deepen part of the South Bay to Peterhead Harbours in Aberdeenshire. On a £2.1m contract from Peterhead Harbour Trustees, the Renfrew company is to manage and control an underwater blasting programme aimed at lowering the rock seabed to make parts of the bay suitable for the construction of a new fishing harbour. Bidding operations will be carried out in joint venture with Fairclough by specialist Vest-Pekka Oy, part of Finland's Haka group. Vest-Pekka Oy will also remove the broken rock with a backhoe rock dredger. Consulting engineers Wallace Stone and Partners say that some 150,000 tonnes of moraine debris will likely be removed by this phase, deepening the water level from the existing seabed to a maximum of eight metres at lowest tide. The project is programmed for completion towards the end of 1987.

Company Notices

BRASILIAN STERLING LOANS: DECRET LAW NO. 8019: STATE OF LOJA 1985: 5% LOAN 1985

NOTICE IS HEREBY GIVEN that for the sum of £1,000,000 of the above loan for a nominal amount of £5,000,000 have been issued and made available to the State of Loja.

The following are the numbers of the bonds drawn for redemption on 1st July 1987, for which weeks all interest accrued will be paid on 1st July 1987.

STATE OF PERU/BRASILIAN STERLING LOANS: 600 BONDS OF £1,000 NOMINAL VALUE £5,000,000

152 154 221 517 620
716 719 224 517 531
2501 3009 5721 3725 3726
2426 2428 4882 4662 4614
2597 2600 6003 5885 5126
6415 6422 6423 5652 5225
7509 7813 7582 7610 7728
4712 5008 5310 5311 5357
5268 5271 5272 5273 5274
5263 5268 5269 5251 5254
5459 5466 5471 5472 5466
10643 10748 10751 10752 10753
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UK NEWS

SDP puts off merger talks with Liberals

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

THE LEADERSHIP of the Social Democratic Party (SDP) last night postponed the inevitable debate on the need for a merger with the Liberal Party, making it clear that it did not intend to be pushed into any early decisions by its Alliance partners.

In a decision which does not seem to sugar well for the future relationship between the two parties, the SDP has, however, decided to end the system of joint spokesmen which the Alliance operated during the recent general election campaign.

The move emerged after a meeting of the SDP's national committee met in London. This was held 24 hours after the weekend call from Mr David Steel, the Liberal leader, for a "democratic fusion" of the two parties. Afterwards, Mrs Shirley Williams, the SDP president, said a number of options would be discussed on June 29.

The two-week delay in discussing merger prospects is also intended to give SDP leaders more time to formulate a common approach to the possibility of some form of full union with the Liberals and to avoid a potentially damaging split within their own ranks over the issue.

Dr David Owen, the SDP leader, who has extensive objections to seeing his party lose its independence, yesterday declined to make any comment on the merger issue.

But Mr John Cartwright, one of the party's five remaining MPs, accused Mr Steel of appearing to try to force a "shotgun marriage" between the two parties.

He added: "There is a feeling growing that, if we get a merger, all the problems will be solved. I am suspicious of these instant, magical solutions to our difficulties."

Other leading figures in the party, including original "gang of four" members' Mr Roy Jenkins, the former MP for Glasgow Hillhead, and Mrs Williams, who failed to win



David Steel: plea for democratic fusion

Cambridge, support the principle of an SDP-Liberal merger.

After yesterday's national committee meeting, which did not discuss the merits of a merger but which included a lengthy inquest on the Alliance election campaign, Mrs Williams said strong feelings had been expressed that the calls for a merger made by Mr Steel and Mr Paddy Ashdown, the Liberal MP for Yeovil, had brought too much pressure to bear.

There was, she said, an attempt to "push the party faster than it should be pushed." She hoped any proposals would go to the annual conference and that the result of a ballot would be known by the end of October.

Mr Steel emphasised yesterday that he had spoken out because he knew the SDP leadership was due to meet, and he felt it was courteous to make his views known.

Liberal party officers will discuss Mr Steel's merger memorandum today, and the parliamentary party will consider it tomorrow.

BAA PATHFINDER PROSPECTUS OUT NEXT WEEK

Airports authority to be floated

BY LYNTON McLAIN

BAA, formerly the British Airports Authority, is to come to the London stock market with a flotation of shares in the middle of next month. The company owns and operates seven UK airports, including Heathrow and Gatwick, which serve London.

The sale is the latest in the Government's privatisation programme and is the first to be given the go-ahead since the general election last week. The only other privatisation proposals in the Conservative manifesto were the water authorities and the electricity industry.

The pathfinder prospectus for the

sale of shares in BAA is to be published next Monday, Mr Paul Channon, Transport Secretary, announced yesterday, his first day in his new post.

Sir Norman Payne, the chairman of BAA, published the latest BAA annual report and accounts, for 1985-86, yesterday. The two announcements reflect the Government's desire to get on with the privatisation of the airports immediately, with a view to a public sale of shares before the August holiday season.

The company made a pre-tax profit of £124m in the year to the

end of March, a rise of £2m over 1985-86. Revenue was up nearly 11 per cent to £439m while expenditure rose sharply by 15 per cent to £306m. The operating profit was little changed at £131m compared with £128m in the previous financial year while the tax charge rose steeply by over 22 per cent to £44m.

BAA's capital expenditure for the year was £153m the same as for the previous year.

Sir Norman said: "I think the company has performed well in the last year. It is a creditable performance and one that I think should

command the interest of potential investors."

The seven BAA airports at Heathrow, Gatwick, Stansted, Glasgow, Prestwick, Edinburgh and Aberdeen handled a total of 55m passengers in the year to the end of March, up just under 4 per cent on the previous year.

Sir Norman said BAA would be a "wider share ownership stock," but there would be no perks to encourage small investors, other than a loyalty bonus for investors holding shares for three years.

Sell-off timetable, Page 12; Lex, Page 24

Dikko wins right to stay for time being

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

MR UMARU DIKKO, a former Nigerian Transport Minister who narrowly escaped being returned to Nigeria in a crate during an abortive kidnap attempt in London in 1984, was yesterday granted the right to stay in Britain for a limited period.

An immigration tribunal reversed a decision by Mr Leon Brittan, the former Home Secretary, to refuse asylum to the 51-year-old Mr Dikko, who is wanted on corruption charges in Nigeria, and granted him refugee status until December

31 this year, or until extradition proceedings are concluded, whichever is earlier.

The Home Office said it was considering an appeal against yesterday's decision, which is not connected with the extradition proceedings, due to start soon.

Mr Mark Patey, the tribunal's chief adjudicator, said that Mr Dikko would have had "a well founded fear of prosecution on the grounds of his political opinions had he been required to return to Nigeria in

June 1985. "Mr Philip Trussler, the Home Office lawyer, told the tribunal that Mr Dikko feared prosecution rather than persecution."

Mr Patey said it was not his task to assess whether Mr Dikko was innocent or guilty of the charges

he was accused of.

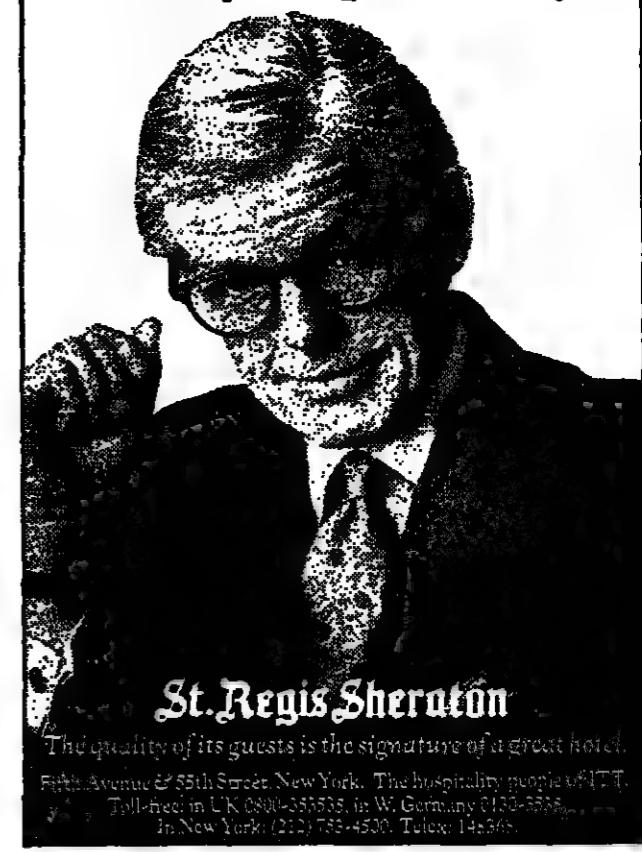
The chief adjudicator said the evidence provided by extracts from newspapers circulation in Nigeria, showed that Mr Dikko was considered, rightly or wrongly, by the former Buhari government, which was

subsequently ousted in 1985, as plotting to overthrow it.

"I must find that the appellant had cause to believe that the Nigerian Government of General Buhari was deeply implicated in the plot to kidnap him."

Mr Dikko, who fled Nigeria after the military coup of 1984, has alleged the Nigerian Government of the day organised the kidnap plot, which was discovered when he was found drugged and tied up in a crate at Stansted airport,

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BAA

BAA plc statement of results for the year ended 31st March 1987

Current Cost		Historical Cost	
1987 £m	1986 £m	1987 £m	1986 £m
439	396	Revenue	439
91	83	Operating Profit	131
(7)	(7)	Interest	(7)
84	76	Profit on ordinary activities before taxation	124
(44)	(36)	Taxation	(44)
40	40	Profit on ordinary activities after taxation	80
(2)	80	Extraordinary items	(2)
38	120	Profit for the financial period	78
153	153	Capital Expenditure	153
55	53	Terminal Passengers (millions)	53
758	730	Cargo (000s tonnes)	758

BAA plc is the successor to the British Airports Authority (the Authority) with effect from 1 August 1986 and the information prior to that date contained in this statement relates to the Authority. This statement contains information from the accounts of the Authority for the year ended 31 March 1986 and, in respect of the year ended 31 March 1987, from a combination of the accounts of the Authority for the four months to 31 July 1986 and the consolidated accounts of BAA plc for the eight months to 31 March 1987. An unqualified auditor's report has been given in respect of each of these accounts and the consolidated accounts of BAA plc will be delivered to the Registrar of Companies.

STATEMENT BY THE CHAIRMAN, SIR NORMAN PAYNE CBE, F.Eng.

Passenger traffic declined in several important markets in the first half of the financial year 1986/7, but recovered substantially in the second half. The overall rate of passenger traffic growth was 3.7% with a total of 55 million passengers using BAA airports over the twelve months. Cargo activity grew by 3.8% to 758,000 tonnes.

In current cost accounting terms, profit before tax grew by £8 million (10.5%) from £76 million to £84 million. In historical cost accounting terms, profit before tax increased from £122 million to £124 million. Taking account of the decline in the rate of passenger traffic growth during the first half of the year and the increase in operating costs and depreciation as Heathrow's Terminal 4 came into use in April 1986, the result for the year is satisfactory.

Capital expenditure at £153 million was mainly on Gatwick's North Terminal which is due to open in early 1988 and the first phase of the development of Stansted Airport.

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Retail sales 'fell sharply in May'

By Ralph Atkins and Lisa Wood

RETAIL SALES fell sharply in May after a large rise in April, according to the latest official figures.

The Department of Trade and Industry's provisional estimate for May shows retail sales falling 3.3 per cent. City of London economists had predicted a fall of about 1 per cent.

The drop is explained partly by bad weather in May, but its size has baffled economists because personal incomes are rising strongly. Towards the end of May incomes were further boosted by the income tax cuts announced in the budget.

In April the volume of retail sales rose by 3.6 per cent, helped by extended shop opening hours at Easter and good weather. The rise was larger than expected, and May's figures could reflect a temporary pause.

The index of retail sales has moved erratically since the beginning of the year. However, the department's figures show that the trend is still upwards.

In the three months to May the volume of sales was 1 per cent higher than the previous three months and 5.5 per cent higher than the same three months last year.

The index of retail sales now stands at 125.7 (1980=100) compared with 130.0 in April.

The sales index for May contrasts with a more optimistic picture painted by the latest Confederation of British Industry/Financial Times survey of distributive trades published yesterday. This reported higher sales compared with the same month in 1986, although the increase was not as great as retailers had initially expected.

The Retail Consortium, representing the bulk of Britain's retailers, described the May figures as "disappointing," given the fall in income tax and mortgage rates. The consortium said major retailers had expressed concern on publication of the figures.

Mr Richard Weir, director of the consortium, said: "The question is whether this is a blip or a trend. My hunch is that it is a blip."

He said possible explanations for May's figures could include uncertainty over the outcome of the general election.

CBI/FT survey, Page 14

Janet Bush outlines the Government's privatisation timetable

Thatcher to continue state sell-offs

ed, leaving another 43 to find buyers.

The largest question mark for this year is the sale of the Government's remaining nearly 32 per cent stake in British Petroleum. The announcement that the Government would sell its shares this year, made late in the evening on the day after this year's budget, came as a complete surprise.

Valued on that day at about £1.5bn, the rise in BP shares since now put the stake at nearer £1.2bn, substantially more than the overall target for proceeds this year.

It therefore seems likely that the sale will be partly paid, ensuring a flow of proceeds into 1988-89 and possibly 1989-90.

No firm decisions have been made on the timing of the sale although it seems certain it will take place after the flotation of BA. Another certainty is that the British Airports Authority will be offered to the public, probably in mid-July, raising more than £1bn. The preliminary prospectus is due to be published next Monday. County Bank is acting as the Government's merchant bank advisers while Cazenove and County Securities will act as brokers.

The Government will continue its programme of selling off subsidiaries of National Bus, expected to be completed in January 1988, according to the Treasury. Last year the sale of 28 subsidiaries was completed.

AVAILABLE PRIVATISATION RECEIPTS IN 1987-88

	(est.)
Rolls-Royce	£2.5
Royal Ordnance	£0.45
British Gas	£1.10
British Airports Authority	£1.04
British Airways	£0.4
British Petroleum	£0.22
National Bus	£0.25
Subsidiaries	£0.00
Contingencies	—

In addition, the highly successful party paid issue of shares in Rolls-Royce brought in about £250m in May and will raise a further £250m in September when the second call

Another certainty is that the British Airports Authority will be offered to the public, probably in mid-July, raising more than £1bn. The preliminary prospectus is due to be published next Monday. County Bank is acting as the Government's merchant bank advisers while Cazenove and County Securities will act as brokers.

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Royal Bank to launch desktop banking service

BY ALAN CANE

THE ROYAL Bank of Scotland yesterday unveiled its version of desktop banking (electronic cash management). It was almost the last of the major UK clearing banks to do so.

Its job effectively disappeared when Mr Michael Cheekland, the BBC director-general, recruited Mr John Birt from London Weekend Television as deputy director-general with the brief to unite BBC news and current affairs across both radio and television.

The Birt plan and other proposed structural changes removed the heart from Mr Wenham's job as managing director of BBC radio.

When the present moves are complete, it will give Mr Cheekland a substantially new top team to meet the challenge of living with a licence fee linked to the retail price index.

follow suit, usually using US-designed systems, to maintain a competitive position.

The Royal Bank of Scotland (RBS) offering Roibrite makes it easy for a corporate treasurer to leave the balance of his various accounts, his forward position and the balances of his money market accounts, foreign currency accounts and - within limits - balances held with other banks.

Cash management services were devised in the US where they enabled corporate treasurers to keep track of the balances in their accounts and move cash from one account to another.

They were introduced to the UK in the early 1980s by big US banks such as Citicorp, Morgan Guaranty and Chase Manhattan. The British clearing banks were forced to

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UK NEWS

When his ship was torpedoed... so was his future peace of mind



Leading Seaman R... (H...) served right through the war. He was torpedoed in the Atlantic and suffered from exposure. He served in Landing craft, and his home received a direct hit from a bomb while he was there on leave.

In 1945 his mind could take no more, and he spent the next 25 years in and out of mental hospitals. He now lives with us.

Soldiers, Sailors and Airmen still risk mental breakdown in serving their country. However brave they may be, the strains are sometimes unbearable.

We care for these gallant men and women, at home and in hospital.

We run our own Convalescent Homes, a Hostel for the young disabled who can still work, and a Veterans' Home for the aged who are no longer able to look after themselves. We also assist people like R... (H...) at Pensions Tribunals, ensuring that they receive all that is their due.

These men and women have sacrificed their minds in service. To help them, we must have funds. Please send a donation and, perhaps, remember us with a legacy. The debt is owed by all of us.

"They've given more than they could—please give as much as you can"

To post free complete the address of your local branch of Pensions to our care

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Name **BLOCK LETTERS** Signature

Address Postcode

Japan to import machine tools from Yamazaki

BY NICK GARNETT

YAMAZAKI will export back to Japan some of the machine tools it makes at its new plant at Worcester in the west Midlands. Mr Teruyuki Yamazaki, the company's president, said yesterday.

He also said that the company would build a technological development centre on the site. This would involve some technology transfer with European companies and incorporate work in new materials and electronics as well as machine tools.

Mr Yamazaki was opening what will become the company's European manufacturing centre, representing a total investment of £35m of which £5.2m has been provided through various forms of government assistance.

There are now 53 Japanese manufacturing companies with some form of production presence in the UK employing 13,000 people.

The Worcester plant, which comes on stream this year, is building at the rate of 35 machines a month. When it comes into full production within the next 18 months, it will have the capacity to build up to 1,200 lathes and machine centres a year.

This is equivalent to a half by volume of the computer numerically controlled machine tools that the

UK industry has been building in recent years.

Yamazaki says it will export 80 per cent of production from Worcester. Most of these exports will go to mainland Europe. However, Mr Yamazaki said Worcester would also export to the US — where the company already has a manufacturing facility in Kentucky — and to Japan.

He also indicated that Worcester would become the worldwide source of some of Yamazaki's machines. It was the company's policy, he said, not to duplicate machine tool sourcing wherever that could be avoided.

Machines so far built at Worcester have been assembled from kits. The intention is to move to 60 per cent EC content, measured in the broad definition including labour costs, by the end of this year.

The company has already begun sourcing castings locally and by the end of the year will be using European-made hydraulics.

The arrival of Yamazaki as a machine tool builder in Europe has worried European lathe and machining centre manufacturers. The Japanese company's production targets imply that they intend to increase their market share in the UK and the rest of Europe very substantially.

The survey found that strong sales appeared to be creating more

CBI/FT SURVEY OF DISTRIBUTIVE TRADES

Retail sales rise less than expected

BY RALPH ATKINS

BRITISH RETAIL sales were stronger in May than in April, but the improvement was not as great as expected.

The pattern of sales in May and April was distorted by the late Easter, bank holidays and, more recently, by bad weather, according to the Confederation of British Industry/Financial Times survey of distributive trades.

However, retailers are optimistic about sales improving in June. Out of 300 retailers questioned, 63 per cent thought their June sales would be higher than in the same month last year.

"More retailers expect sales increases in June, compared with last year's level than at any time since January," said Mr Nigel Whittaker, chairman of the survey panel.

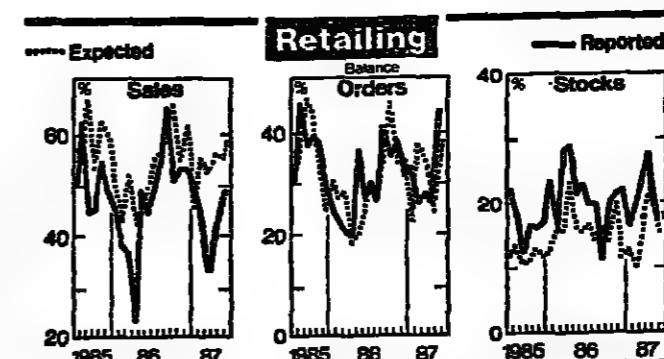
In May 60 per cent of retailers said sales had increased and 11 per cent reported falls. Shoe, clothes and grocery shops were most positive about sales in June.

In April retail sales picked up after six relatively flat months. The

Department of Trade and Industry's index of retail sales rose 3.8 per cent in April — helped by buoyant Easter sales and continuing growth in real personal incomes. But yesterday's retail sales figures are a setback.

In the next few months sales could be boosted by the effect of tax cuts announced in the budget and falling interest rates.

The survey found that strong



jobs. It also reported an increased number of distributors spending more on investment in May than in the same month last year.

In retailing a balance of +44 per cent reported an increase in the number employed against +23 per cent in February. A balance of +45 per cent expect employment to increase in August.

The number employed by motor dealers grew faster than expected in May. A balance of +19 per cent expect further increases in the year to June.

• Renault UK yesterday increased its car van prices by an average of 2.5 per cent. John Griffiths writes.

It attributed the increase to improved product specification and increased production costs, rather than to adverse exchange rate movements.

The latter has obliged West German and Japanese importers to impose a series of price increases during the past 12 months.

Examples of Renault's new prices, including all taxes (old prices in brackets): Renault 5 TC 4-speed £4,540 (£4,540), 21 TS £7,540 (£7,350), 25 GTX £12,850 (£12,250).

The increase in orders placed by both retailers and wholesalers in

May compared with a year before was greater than expected. The balance of retailers ordering more than a year ago rose to +43 per cent — the highest since August 1985.

Among motor traders, sales rose faster in the year to May than anticipated but slower than in the 12 months to April. A balance of +33 per cent expect an increase in sales in June.

Motor traders also expect to increase investment in the next year. A balance of +21 per cent anticipate spending more on capital expenditure — the most positive response for three years.

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Motor industry's trade deficit improves in first quarter

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

IT IS too early to judge whether a significant improvement in the UK motor industry's trade deficit in the first quarter this year means that the steady decline in the automotive trade balance experienced since 1981 has levelled off or has been reversed, says the Society of Motor Manufacturers and Traders.

In the first quarter exports improved by 18 per cent to £14,761m compared with the same period last year. Imports, at £2,343m, rose by only 6 per cent, according to the society's analysis of Customs and Excise statistics.

An important sector to miss the improving trend in the first three months was parts and accessories which was in surplus until last year. This year the trade deficit worsened by £120.4m, or nearly 400 per cent, to £150.7m.

Mr Peter Caldwell, the society's senior economist, points out that imports of parts and accessories have benefited from the growth of foreign cars in use in the UK. It is estimated that more than 48 per cent of the cars on the roads in Britain were built outside the country.

Exports of commercial vehicles up to 3 tonnes gross weight rose by 18 per cent in the first quarter and that some of the rise reflects increased prices paid by importers because of the pound's depreciation against other currencies.

Exports of commercial vehicles up to 3 tonnes gross weight rose by 2 per cent to 3,772 units, but the value increased by only 1 per cent to £18.5m. Imports of these vehicles fell by 19 per cent to 17,711 units.

Mr Caldwell says the average value of each imported car increased by 18 per cent in the first quarter and that some of the rise reflects increased prices paid by importers because of the pound's depreciation against other currencies.

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The only sector to continue to show a surplus of exports over imports was "other motor industry products" which includes agricultural tractors, dumpers, dump trucks, trailers, semi-trailers, caravans, industrial works trucks and tractors.

Heavy commercial vehicle exports fell by 1 per cent to 5,881 units, and the value was sharply down, by 26 per cent to £58.9m. Imports were also well down, by 21 per cent in volume to 8,806 units and by 6 per cent in value to £139m.

UK TRADE IN MOTOR INDUSTRY

	First quarter (£m)	1986	1987	Exports
Cars	285.9	450.1		
CVs up to 3 tonnes gross weight	18.4	18.6		
Other commercial vehicles	77.4	88.9		
Parts & accessories	854.0	734.8		
Other products	204.1	222.3		
				Imports
Cars	1,206.5	1,168.8		
CVs up to 3 tonnes	77.0	78.0		
Other commercial vehicles	148.0	139.0		
Parts & accessories	884.3	877.5		
Other products	102.5	87.8		
				Trade balance
Cars	(-920.6)	(-715.5)		
CVs up to 3 tonnes	(-58.6)	(-54.4)		
Other commercial vehicles	(-71.6)	(-82.1)		
Parts & accessories	(-30.3)	(-18.7)		
Other products	101.8	135.7		
	(-879)	(-688)		
Commercial vehicles				
Parts & accessories				
Other products				

*Commercial vehicles
Source: Society of Motor Manufacturers and Traders

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BELGIAN CHEMICAL INDUSTRY

Tony Jackson on the Belgian chemical group's ambitious strategy

Solvay aims for the big league

BARON DANIEL JANSSEN chairman of Solvay, is not happy with the Financial Times's coverage of his company. Not that it is inaccurate, he says. There is just not enough of it, and it is not in the right place. Surely the result of Belgium's second largest company—and one of the world's big chemical groups—deserves the front page?

Being told this in person is an arresting experience, since the baron is 6 feet 5 inches, with a formidable Belgian moustache and an air of command. He is also a great, great grandson of Ernest Solvay, who founded the company 124 years ago. He therefore speaks with the authority of the 4,000-strong Solvay clan, which still has a controlling stake in the company.

He was in London recently as part of a road show taking in Frankfurt, Paris and Brussels, aimed at raising and improving the company's image with investors. And indeed, Solvay is odder and more interesting company than it is sometimes given credit for.

The foundation of the business was the Solvay process for making one particularly basic chemical, soda ash. The process, painstakingly developed by the brothers Ernest and Alfred Solvay in the 1860s, still stands as a landmark in the chemical industry, and proved so superior to the older Leblanc process that it drove the competition out of business.

Solvay is still the world's biggest maker of soda ash, and is also the world's biggest salt producer and Europe's biggest maker of chlorine. In an industry which tends to emphasise the move from commodity chemicals to specialities with high added value, Solvay is the bulk producer par excellence.

Not that the Baron would agree. "We don't live with that separation between so-called bulk and specialities—bulk is a word I never use. The group has always stressed the idea of having products with high margins. When my great-great-grandfather discovered the soda ash process, that was a high-margin product. And we prefer high margins on high volume, which, after all, is better than high margins on low volume."

The example set by Ernest

Solvay is still of primary importance. "There have been two major points of strategic for Solvay in the past 120 years. First to be a high-tech company, using our own processes. And second, we always aim to be among the top three to five by size in our products in the world."

Take, for instance, the bulk plastic polypropylene, where Solvay is still a relatively small player. "We started in 1978,

"When my great great-grandfather discovered the soda ash process, that was a high-margin product. And we prefer high margins on high volume which after all is better than high margins on low volume"—Baron Daniel Janssen (left)

with our own process. At the beginning it was hard but since last year we're not only earning, we believe we're getting really good technically. We have two major plants—one in France, one in Texas—and we're de-bottlenecking to increase capacity. Our objective is certainly to move up the ranking."

The history of producing commodity chemicals not worth transporting long distances has one particular advantage. "We have a historical tradition of producing in the countries where we sell. That was true of

Ernest Solvay, who had the idea of producing all over Europe, in Russia, in the US—which in 1883 was quite an achievement. Years. First to be a high-tech company, using our own processes. And second, we always aim to be among the top three to five by size in our products in the world."

Take, for instance, the bulk plastic polypropylene, where Solvay is still a relatively small player. "We started in 1978,

Not that the baron would have thought that Solvay is merely a European company. "We were pushed out of the US in 1952, but we started again in 1978. Our business there is growing very remarkably. We're big in high density polyethylene, polypropylene and hydrogen peroxide, and in human and animal health. Last year, we had much better US profits, and in this year's first quarter they were much better again. And since we had losses from 1973 to 1980 when we were establishing ourselves, we don't pay taxes—it all comes straight through."

One ambitious step was the \$120m acquisition of Reid-Rowell of the US, a pharmaceutical company, in April last year. Solvay had already built up a position in drugs through two European subsidiaries, Duphar and Kall-Chemie, but sold only through licensees in the US, having the familiar European problem of having no US distribution network.

We decided that was something we badly needed, so we bought Reid-Rowell. That took us from no medical prescriptions to 150, and we now have 150. The company already had \$35m sales of its own products, mostly ethical pharmaceuticals, and they were strong in the gastro-intestinal field. That's one of our four important areas—the others are the central nervous system, cardiovascular drugs and immunology. So there was a very important link."

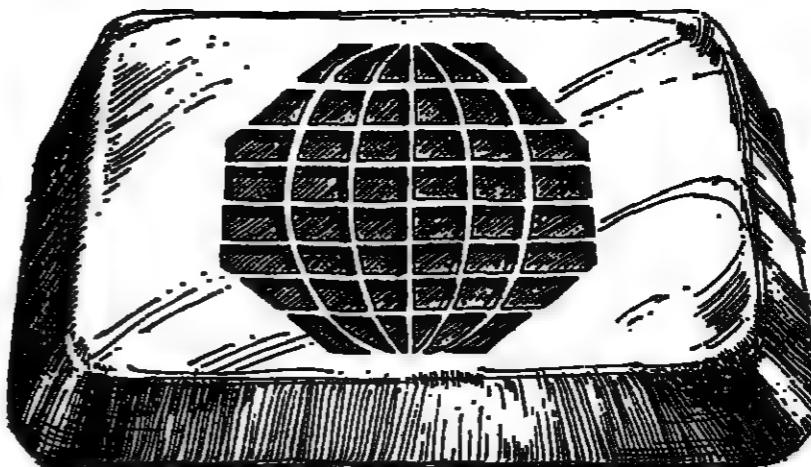
The company has also had its fingers burned in the US, through its 25 per cent stake in a huge ethylene cracker at Corpus Christi, Texas. "We decided to set it up in 1976. It started in 1980, it began with huge losses and carried on that way." So, along with other stakeholders such as ICI, Solvay this year sold out to Sterling, the acquisitive US buyout group specialising in commodity petrochemicals.

The baron, however, represents that as an aberration: "We're not petrochemical producers, we're plastics producers." And of other things, provided they put Solvay in the big league.

"We've always had that tradition, and we hope to do it in polypropylene and health care. We did with our other products. We pick our products very carefully, and we're not interested in being little players."



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WEST GERMAN MACHINE TOOLS

Nick Garnett on the turnaround at the German machine tool group

Gildemeister savours its recovery

GILDEMEISTER, West Germany's biggest machine tool company in terms of sales, has just announced a profit for the second year running.

On the face of it that hardly seems worth much comment. For one thing a return of DM 23.5m (\$12.5m) on sales of more than DM 700m is not going to set the world alight.

For another, virtually the whole of the powerful West German machine tool industry—the second biggest after Japan with 17.7 per cent of world sales in 1986 measured in dollars—has been in the black since the recent recession of the early 1980s.

But other machine building companies have looked on with interest at Gildemeister's development because the group has long been the problem child among Germany's much vaunted cutting and metal forming machine makers.

A mini-grouping of near-autonomous divisions with its strength in turning machines and factory systems, Gildemeister had not been out of the red for more than 10 years until it squeezed out a pre-tax profit of DM 5.3m in 1985.

By the early 1980s, when the market for its multi-spindle lathes had virtually collapsed and the Japanese were piling into the West German market, Gildemeister lacked the reserves to cope with the world recession.

It added to its own headaches in 1983 by purchasing Piffler, a loss-making West German competitor which it decided to sell again in 1985. As problems mounted Litton Industries of the US was asked to take a stake (14 per cent) to provide some ready cash.

By 1984 the position had got so bad that Westdeutsche Landesbank, which has 17 per cent of Gildemeister's equity, felt obliged to write off DM 60m of the company's debt and call in an outside consultant to find out what was going wrong.

That is why Mr Axel Kemna, Gildemeister's president, takes a lot of satisfaction when he tells visitors that while the company is still not in the shape it should be, it is now on a profit track from which it will not diverge.

"It has been a big turnaround, there is no doubt about that," says Mr Kemna, who joined Gildemeister from Deutsche Babcock, the power engineering group, in March

zig and Frank-Martin making rotary transfer machines and Gildemeister and Knoll which manufactures deep hole boring machines. It also has a 24 per cent interest (recently reduced from 50 per cent) in Heidenreich and Harbeck, which makes Japanese-designed Makino machining centres.

Gildemeister is almost the only European machine tool company that makes its own computer numerical controls and is one of the few machine tool builders offering turnkey project management for integrated manufacturing.

Projects, its turnkey division, which among other work has completed an integrated factory for making machine tools in

in partnership companies) from 3,000 at the end of the 1970s. Production has been reorganized and component machining is being concentrated on three sites.

Partly as a result of these changes and the strength of the domestic market, sales per employee have risen from DM 122,000 three years ago to around DM 195,000. Investment, excluding research and development, rose from DM 8m in 1985 to DM 19m last year and will be DM 40m this year. The group generated a cash flow over the past two years of DM 55m.

Mr Kemna says the policy of the company will remain largely unchanged. Gildemeister will

continue to make its own com-

Bulgaria, accounted for 48 per cent of group sales last year as against 25 per cent in 1984.

Mr Kemna says the boom in West German manufacturing during the past three years has helped the company but Gildemeister has also been doing a lot internally.

New products have come in thick and fast, with a big emphasis on first single spindle and multi-axis CNC lathes. The workforce has been cut to 2,000 (with 500 or more

trods and will remain both a volume machine producer and a supplier of tailored systems.

It will keep its decentralised structure and will not go for expansion for its own sake as it did during the 1970s. That did not rule out acquisitions "but our philosophy is profit before turnover," Mr Kemna adds.

Sales are expected to be down to around DM 650m this year, largely because fees for Projects whose turnover can fluctuate widely will be lower. Mr Kemna says unit sales of machines (just over 1,000 in 1986) will be about the same but revenue from machine sales will be about 5 per cent higher than last year. In the long term the company expects Projects to continue to provide around 40 per cent of revenue.

Mr Kemna is the first to concede that Gildemeister has a lot yet to do. "Our aim is to get a good, sound financial base so that we can have a half-way decent life when times are not good," he says.

The deal with Litton was to have lead to the US company manufacturing Gildemeister machines for the US market but that never happened. Gildemeister has now been out of the US market which for Japan is dominated by the Japanese — for two years.

Mr Kemna says there are big opportunities in the US for Gildemeister higher specification automatic lathes which will be offered there this year and Max Muller machines from 1988.

There was still "big potential" for rationalising the group's production facilities. There was also much more work needed to raise Max Muller's efficiency while the group needed more just-in-time production, faster delivery times and more data processing.

The one cloud hanging over all this is that West German machine tool companies whose export sales and margins have been hurt by the Deutschmark's exchange rate believe that the world market for machine tools this year and next will be difficult.

Orders placed with West German machine tool builders in the first three months of this year were down by 24 per cent on the same period in 1986. No one is expecting any overall growth in the world machine tool market for the rest of the decade.

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Curtain up on Act Two

Can Wozniak and Jobs repeat the success they had with Apple?

IT IS tough to repeat success. The critics will inevitably compare the second performance to the first. In the US high tech world this is especially true of the "two Steve's" who founded Apple Computer. Both have separately started new companies that are about to launch first products. How can they possibly live up to the legend they acclaim they won at Apple?

Steve Wozniak's company, Cloud Nine, unveiled its first product this month at the massive Consumer Electronics Show in Chicago. It is a programmable infra-red remote control device designed to end coffee table clutter by combining in one unit control of all your home electronics gear.

Two years in the making, "Core," for controller of remote electronics, can be used to run any consumer video or audio electronic system and can be pre-programmed to select channels, volume settings, recording times and so on. Priced at US\$199, it is aimed at

new markets for a micro-computer-based device. The difference is surely that both address a relatively narrow group of potential customers who more closely resemble the Steve's of today than the young men whose vision was to provide computer power for the masses eleven years ago.

Father Time v The Constitution

The American Constitution is deteriorating. While some might suggest this is the work of those who would add amendments to the Founding Fathers' work, it is in fact the march of time that is taking its toll physically on the venerable document. The Bill of Rights and the Declaration of Independence are similarly affected.

To keep a close eye on the ageing process Perkin-Elmer Corporation has developed a special optical system. Called the Charters Monitoring System, this will electronically record images of selected portions of the document. Experts at the National Archives will use the system to take digital snapshots of the documents periodically and compare new images to old to determine what changes have taken place.

The ultra-precise photometer can detect changes with sensitivity five to 10 times that of the human eye, detecting shrinkage or fading of the documents that was previously not discernible.

Similar technology is more generally used in semiconductor chip production where the fine lines and spaces of micro-miniature circuit patterns must be measured to tolerances of less than a micron (millionth of a metre).

Cold comfort in the strawberry patch

It has been a rough haul for Advanced Genetic Science (AGS) but finally the Berkeley, California, bioengineering company has managed to demonstrate the potential of "Frostban," a genetically altered bacteria designed to prevent frost damage to fruit and vegetable crops.

Pseudomonas Syringae, to give the bacteria its scientific name, is an altered form of a protein that occurs naturally in

plants. Normally, it enables damaging ice crystals to form on the surface of the plant. But with one gene removed, the substance helps plants to resist freezing temperatures.

With an estimated \$1.8m worth of food crops destroyed by frost in the US annually, the potential value of a substance that can protect plants from low temperatures is enormous.

Concerns about the consequences of releasing an "unnatural" microbe into the environment have, however, put AGS through four years of regulatory red tape and legal challenges.

Finally last month, the company was able to test Frostban

in a strawberry field in California—despite an attack by vandals who tore up the plants and unseasonably hot weather that did not help.

Initial results are encouraging, the company says. The bacteria reduces the likelihood of the plants freezing by 80 per cent at 25 degrees Fahrenheit.

More importantly for future tests, the bacteria did not spread beyond the boundaries of the field where it was sprayed.

Next tests of the bacteria will be conducted by University of California researchers who originally identified the bacteria. Their test will take place in Tulelake, California, close to the Oregon border, where there is at least a chance of frost in the next several months.

Making marriages of business convenience

Those who would join the ranks of successful entrepreneurs, take note—a "computer dating service" designed to match new venture ideas with sources of private investment capital has been created by Michael Murphy, publisher

of the California Technology Stock Letter, a widely read newsletter that follows the fortunes of some of the most promising high tech companies in the US.

The new "Venture Capital Connection" aims to bring together potential investors and entrepreneurs whose funds and business plans are too small to attract the attention of the "big boys."

The professional venture capital business is very well organised, with big venture funds making big commitments to big new ideas," Murphy notes, "but professional venture capital groups usually won't even look at an entrepreneur's business plan if the required funding is less than \$1m."

Venture Capital Connection is designed to fill the gap. For a \$200 fee, Murphy will enter details of investor's interests, or entrepreneur's proposals, and search for a match. Already the system boasts several successful "marriages," including a company that developed a new brewing process for alcohol-free beer, which got part of its financing from a computer matched investor, and a group of individual investors which provided six-figure financing for a computer matched company developing machine vision components.

An even pace to affairs of the heart

The contribution of micro-electronics technology to improving the human lot is rarely clearer than when it is applied to cardiac pacemakers. Semiconductor chips have dramatically improved the quality of life for thousands of heart patients over the past 20 years.

The latest advance in pacemaker technology, from Intermedics of Alantown, Texas, employs a high-performance microprocessor and very sensitive sensing devices to automatically adjust the heart rate to the body's changing needs.

The "Nova MR" pacemaker responds to minute changes in the temperature of the blood to slow or speed up the heart according to the level of activity of the patient. Other companies have developed adjustable pacemakers, but most of these sense vibrations in the body to turn the heart rate up

or down. As a result, such devices produce step function changes in heart rate, while the Intermedics device more closely simulates natural heart rate changes by sensing the gradual increase and decrease in blood temperature.

Richard A. Gilliland, chairman and chief executive of Intermedics, explains that a patient walking up a flight of stairs, for example, will typically experience a rise in blood temperature of approximately eight-tenths of a degree Fahrenheit. A minute thermistor (temperature sensor) in the lead to the pacemaker senses the temperature change and the pacemaker responds by adjusting the pacing rate proportionately higher to support

the increased output of energy.

On the trip down stairs, he explains, the change in blood temperature will be significantly smaller and the Nova MR will adjust accordingly. What this means for pacemaker patients is the freedom to lead a more active life. Current pacemakers, although programmable, can only be adjusted to provide a steady heart rate. If, for example, a patient decides to play tennis or go jogging, he or she will quickly become fatigued because the heart rate is not high enough to supply enough oxygen to the blood to support such activity.

The new pacemaker "has the potential to dramatically advance existing pacing technologies because of its real-time ability to respond to patients' cardiovascular needs in a very customised, very patient-specific way," says Mr. Gilliland. He expects the Nova MR to become commercially available this year in Europe, where trials have already begun, and in the US, where clinical trials have just been approved, by early next year.

Japan shoots for new materials

BY PETER MARSH

JAPAN'S fledgling space industry is preparing for an important test of the country's capability to produce new materials in the low gravity of space flight.

Under the plans of the National Space Development Agency and the Ministry of International Trade and Industry, Japan will launch in 1992, a small, unmanned, platform called the space flier unit.

Packed with experiments, this will stay in orbit for several months.

Helping to prepare the programme for the flight is a group of about 40 Japanese companies involved in the potential of space-based processing. From a range of industries, these have put up a total of Y\$600m (\$2.6m) to form a consortium called the Japan Space Utilisation Promotion Centre.

The members of the group include trading companies like Marubeni and C. Itoh; electronics concerns such as Fujitsu, Matsushita Electric and Nippondenso; machinery firms including Mitsubishi Heavy Industries and Ishikawajima-Harima Heavy Industries; construction groups such as Obayashi, Taisei and Shimizu; and chemicals and medical-products companies — among them Ube Industries, Nippon

Sheet Glass and Suntory.

Plans for the space flier unit reflect the growing industrial interest in Japan in the heavens as a place for experimenting with manufacturing techniques. The low gravity and vacuum of space flight lend themselves, so scientists think, to the production of materials difficult or impossible to make on earth.

It may be possible to turn out new types of metal alloys, the constituents of which might refuse to mix under gravity. Similarly, certain types of exotic semiconductors could be made which are difficult to produce on earth, due to the effects of gravity-induced convection currents in the liquids from which they are crystallised.

Entrepreneurial workshops may also ultimately turn out large protein molecules, which may be useful in drugs. These cannot be made under gravity because they collapse under their own weight.

The growing industrial interest has been matched by increased government funds for space projects. This year, the Japanese Government is spending Y\$12bn on space activities compared with Y\$10.2bn in 1986.

Most of the cash comes from Nasda, which is responsible for projects involving satellites and rockets. Mit, which is

more concerned with uses of space for terrestrial industry, has increased its space budget from Y140m in 1986 to Y8.3bn this year.

The space flier unit, due to be launched by a Japanese H-2 rocket and retrieved by a US space shuttle, will try out some of the ideas in materials processing that could later be extended in experiments on an international manned space station.

The space station, likely to cost about \$20bn, is scheduled to enter orbit in the late 1990s. The US, Western Europe, Canada and Japan are all involved in both developing and using the base.

Japan's contribution is to be a laboratory, with room for several people, that will be plugged into the main US spine of the orbiting facility. Estimated cost of the Japanese module is between Y\$200bn and Y\$300bn.

As another prelude to the space station, Japanese industry is to take part in a set of space-based experiments largely organised by West Germany.

In this programme, West Germany is due to hire from the US the Spacelab orbiting laboratory, a set of hardware for experiments which flies inside the cargo bay of the space shuttle.

Bit-by-bit entry to the optical store

BY GEOFFREY CHARLISH

SANSUI ELECTRIC, the Japanese company best known for its hi-fi equipment, is jointly to develop an optical disc system with US company Laser Drive of Santa Clara, California.

The system will use a similar high capacity medium to CD-ROM (Compact Disc Read-Only Memory), namely

a 5.25 inch platter that is written and read by laser. Unlike CD-ROMs however, which after recording are pressed like gramophones records in a factory and carry fixed data—the new system will allow progressive recording by the user until the disc is full. The data cannot be erased, but can be played

back at any time. Each disc can hold the equivalent of 250,000 A4 typed documents.

Attractive of personal computers, the system is expected to cost about \$3,000. Sansui will deliver the first optical and mechanical subsystems to Laser Drive in September.

Ceramic gains in superconductivity

CERAMIC SUPERCONDUCTOR developments may overtake projects that were planned with the "old" metallic alloy materials that worked at much lower temperatures. In the US, for example, some doubt must now exist about the Super-

conducting Super Collider (SSC), an atom smasher that will need very large numbers of superconducting magnets to achieve the magnetic fields required.

The companies, too, that make the old alloys are

thinking again. Vacuum-schmelze in Germany, a Siemens subsidiary, has been quick to report that it has produced samples of the new ceramics. It insists, however, that no marketable products will be available for five to 10 years.

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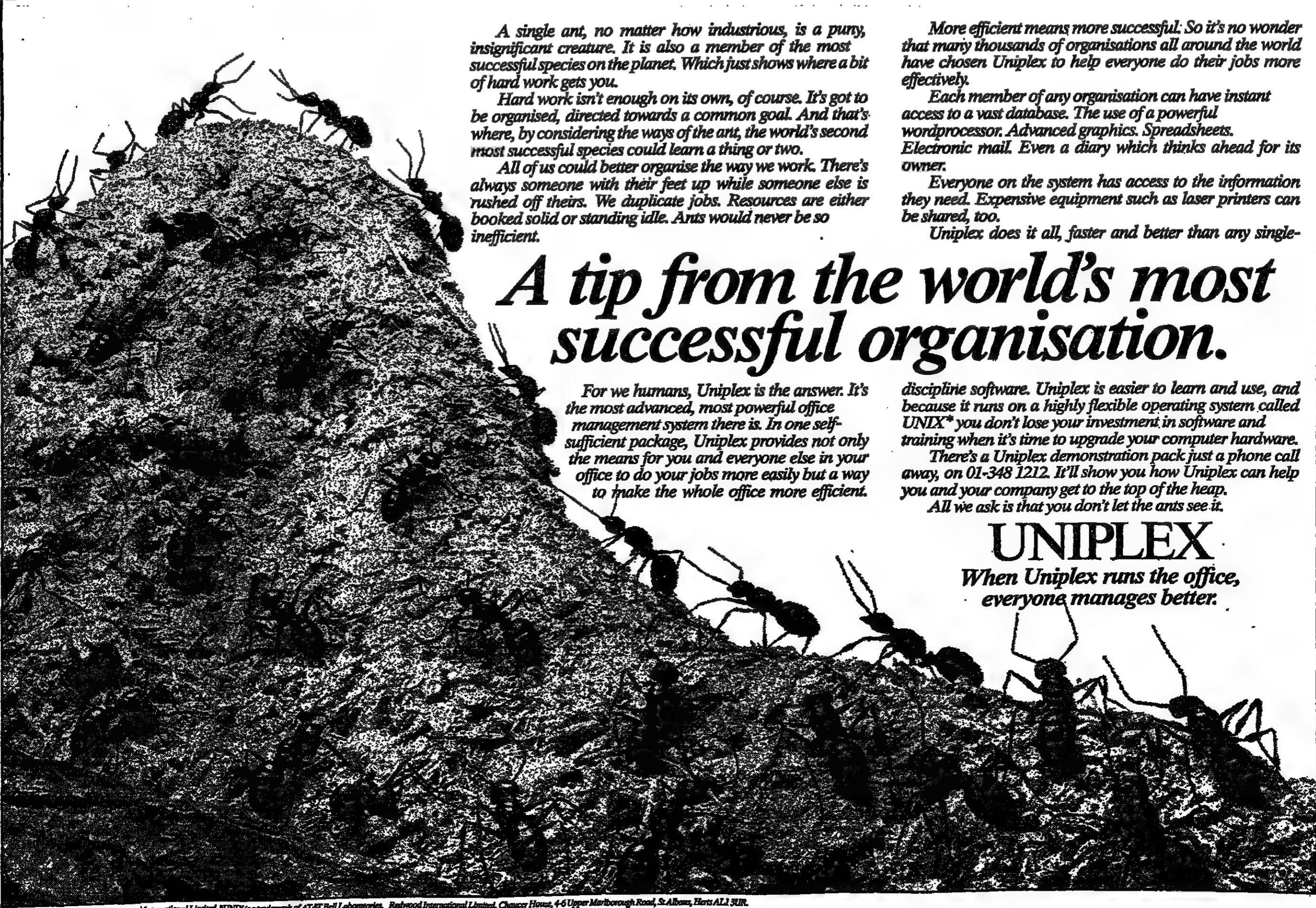
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MANAGEMENT: Small Business

Patents

Only the beginning of a long battle

Charles Batchelor on the inventor's principal line of defence

"A man had better have his patent infringed, or have anything happen to him in this world, short of losing all his family by infarction, than have a dispute about a patent." The Master of the Rolls, Unger v. Suggs, 1892.

Fred Hope, managing director of Hope Technical Developments, a small Berkshire-based designer of commercial vehicle equipment, may well be tempted to agree with these remarks.

Hope fought a four-year patent battle with Quinton Hazel, then part of the Burmah Group, over a bumper designed to stop a car from running under the tailgate of a heavy truck in a pile-up. Both sides claim they hit upon the idea first.

"I fought it as long as I could," says an embittered Hope. "I sold off assets even though my bank and my accountants said it would be suicide to fight. When you invent something, it breaks your heart to give in."

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The problems of patent protection affect large companies as well as small but it is the smaller business in particular which lacks the resources to defend its creative skills. And while innovation was once seen as the preserve of the large corporation it is increasingly regarded as being a particular strength of the small firm.

Despite horror stories about lengthy legal battles very few patent disputes reach this stage. But there are other pitfalls for the unwary small business attempting to protect its ideas.

The difficulties start because many small companies do not plan ahead or realise that patents are only a part of a broader marketing strategy.

"The small firm usually goes to a patent agent [who advises on making application to the Patent Office in the UK and elsewhere] in the UK where it is about to show its latest product at an exhibition," says Eric Parker of Andrews, Byrne & Parker, patent agents and commercial invention developers.

"An invention can only be patented if it has been given no advance publicity—so the agent is forced to act quickly."

"He will not be familiar with the background and he does not have the time to carry out a search to see if it is infringing someone else's patent. All he can do is to get the patent on file. You have at best a half-baked patent."

Mistakenly, many companies bent on squeezing the small businessman out of his just

obtaining a patent is an end in itself. "The inventor is given a monopoly to exploit his idea for a number of years in return for publishing the details so others may work on further refinements."

The cost of a patent deters many small firms, particularly those which launch many new products in the expectation that only one or two will succeed.

The initial patent filing costs only £10 with further Patent Office charges of £155 later but a patent agent's fees will boost the total cost for a UK filing to £1,000 to £1,200. Maintaining the patent means annual fees must be paid while extending cover to other countries adds considerably to the charges.

Part of the problem is that the patent charges come at a time when a company may be spending heavily on developing the product anyway.

Timing is important. An initial patent application can also be tricky. It usually takes 18 months from filing the initial application until the patent is published and another 18 months until the patent is granted. But the decision to proceed with the patent application—and for which other countries' patent cover will be sought—must be taken within 12 months of the initial filing.

The problem is that many companies may not appreciate where their markets will be," warns Moch of Marks & Clerk. "They may pay several thousand pounds to file in the EC or the US but they may be wasting their money."

Williams says he advises clients to do as much work as possible on their inventions before making an initial filing so that the clock does not start ticking until the commercial applications of the idea are more obvious.

Once the idea is patented unscrupulous competitors are unlikely to be less of a problem than companies which have simply hit upon the same idea at the same time. Bound up with their own work, inventors often fail to realise that other people will be thinking along the same lines and attempting to fill the same market gap.

Now all large companies

are bent on squeezing the small company out of his just

agreed to a licensing deal with

rewards. "There are responsible large companies which will look after the small man," notes David Votier, president of the Chartered Institute of Patent Agents. "But he acknowledges that many others will say 'We'll test it in the courts.'

John Williams, a patent agent, agrees that "a not negligible proportion" of cases will be disputed. If it comes to a fight with a bigger company he urges the small company to cut its losses. "You will probably lose if you get into a battle with somebody stronger," he warns.

One small British company has spent the past 10 years fighting an overseas group through the courts, claiming it had stolen an invention covered by patent. It claims the foreign company was quite cynical in its approach.

"The finance director came and said: 'We have looked at your finances and don't believe you can fight us. We will go on making this product until you stop us,'" says the managing director of the British company. "I seriously doubt whether the small inventor gets any protection from the patent system whatsoever. I feel I received none."

Even if a small company

not necessarily be smooth. It is not unknown for the larger partner to squeeze the small man on the terms of royalties or to fail to meet the payments agreed. To enforce his rights the small man would once again be forced to go to the courts.

The smaller company can strengthen its position by taking out legal protection insurance to cover its patents. The knowledge that the small man has cover may be enough to deter the would-be infringer.

Brian Raincock, managing director of the Legal Protection Group, estimates that 3,500 people have taken out cover with his company. Inventors can cover themselves for up to £25,000 in an individual patent action.

"It does free the small entrepreneurial company from the fear that the big man will brush him aside," says Raincock.

The patent manager of one large multinational complained to me that this made it more difficult to pitch small companies to him," he adds.

The Enterprise Initiative Scheme, launched in April, aims to provide growth companies which expect to create at least 20 new jobs each over the next 12 months with advice on marketing and

MANAGEMENT buy-outs have become very popular over the past decade. But this does not mean that the management teams have found them any easier to achieve.

First, managers lack experience in handling a complex transaction of this kind—after all, it is usually a once-in-a-lifetime event. Second, the existing owners of the buy-out unit—the parent company or the controlling family—have become more aware in recent times that they can strike a hard bargain. In addition, competition has become more intense from roving teams of managers ready to stage a "buy-in" and from rival companies prepared to make a competing bid.

So how should managers go about acquiring ownership as well as management control of the company they work for? What are the pitfalls they must avoid?

There are many practical reasons—financial, taxation, legal—why buy-outs do not go ahead, but as many fail because of personality clashes and an inability on the part of the two sides to communicate effectively as for any other reason.

The smaller the buy-out team the better. Experienced advisers in this field suggest that between two and five members is best so as to avoid disagreements within the team, to speed up decisions and to reduce the risk that its credibility will be damaged by one of the managers succumbing to another more attractive job offer.

The team should establish early on whether, in principle, a buy-out is feasible, to avoid wasting time and money on fees to professional advisers.

The advisers themselves should be chosen for their pre-

Management buy-outs

Striking the right bargain

Charles Batchelor offers advice on how to conduct negotiations

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The advisers themselves should be chosen for their pre-

managers must be prepared to walk and must plan carefully—ensuring that they can carry on the business elsewhere, that finance is available and that they are not breaching contractual agreements with their employer.

The management team's hand will be strengthened if it thinks itself into the position of the vendor. Who else could the business be sold to and on what terms? Would it be more advantageous to the vendor to put the business into receivership or liquidation instead of selling it? This rarely is the case since large redundancy payments might be triggered.

Arranging the finance is a crucial part of the deal. Management teams should make sure they borrow enough—too little could force them to re-finance at an early stage or even mean the company fails. They should select their sources of finance carefully but beware of letting the deal to widely round the circle since this can give a dropped look.

Care should be taken in dealing with the company's existing financiers. They may not be prepared to continue to finance the operation on the same terms since there may have been guarantees provided by the parent company which will have to be renegotiated. Finally, much attention will have to be paid to the business plan. If the company is unable to produce the profits and the cash flow to pay off the high level of debt it has taken on, a successful buy-out may soon become a commercial failure.

Useful reading: *Guide to Management Buy-Outs 1986-87*, The Economist Publications £65. *Spicer and Pelegers' Management Buy-Outs*, Woodhead-Faulkner.

Agency to launch the scheme. The plan is to create 120 jobs in one year in an area with 20 per cent unemployment by expanding existing co-ops, helping embryonic co-ops to start trading and identifying opportunities for producer and services they could provide.

The venture will also attempt to save threatened jobs by anticipating closures creating what "phoenix co-operatives". Contact Ken Lucas, Middlesbrough Co-operative Initiative, 104 Albert Road, Middlesbrough, TS3 1QA. Tel: 0642 210224.

A GOVERNMENT-funded programme to help people set up co-operatives on the model of the Mondragon co-operative in northern Spain has been launched in Middlesbrough.

The North Central Middlesbrough Task Force is providing £200,000 to the Co-operative Development

In brief...

A SCHEME to provide up to £25,000 of free consulting services to small businesses, launched by accountants Peat Marwick McIntyre, has attracted more than 60 applications and the final date for entries has been extended to July 31.

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THE ARTS

London Galleries/William Packer

A draughtsman with a dextrous wit

Peter de Francia is still a figure of some considerable consequence in the British art world — an artist, a teacher and, that awesome creature, an intellectual. He retired from the Royal College of Art last year, where he succeeded Carl Weight as Professor of Painting in 1972. While not setting the world alight nor shifting significantly its general figure, his inclination, the Painting School under his direction has maintained its position, *prima inter pares* as a centre for post-graduate study.

To do as much in such straightened times, with the Royal College under pressure to move away from the fine towards the applied and industrial arts, was no small achievement. He is also a scholar of the modern movement, with definitive studies of his particular hero, Fernand Léger, to his name, and enjoys that enviable deference the British seem prepared to allow Marxist critics of a suitably Gallic provenance.

But it is the artist who concerns us now, as he declared himself as such only sparingly and at extended intervals. His current retrospective exhibition at the Camden Arts Centre (Arkwright Road, NW3; until July 26) therefore, is not to be missed. There we discover not a painter at all, but a draughtsman.

This is not to say de Francia is not a painter, for a few paintings are included (and further reference is made to his full-dress schemes and compositions in the booklet that accompanies the show) but these are unimpressive, laboured on the surface and



'Minotaur,' 1979, by Peter de Francia

straining after an intellectual or imaginative significance. He would be a painter in the grand way of Guttuso or Beckman, Picasso or Léger, engaged on the side of the secular angels of our times — for the workers against the fascists and down with the bourgeoisie. Which is all very well, but it is hardly the quality that makes *Gernica* a masterpiece.

The drawings, which supply the overwhelming mass of the show, are quite a different case. They present at first a somewhat dense and uniform impression, but the ostensible chronology soon establishes the suites and sequences of images whether we are given or invited them — a direct observation — that characterise de Francia's way of working. A deep knowledge and understanding of the human figure is evident, and one of the chief delights, especially of the more recent work, is the light, deft wit with which that knowledge is exploited, sometimes to the point of making us laugh aloud.

There is nothing here so heavy handed, either in technique or in the formal quotations from his masters, as in the paintings, though the informing ideas often remain serious enough. There is a quality of mannered exaggeration, amounting at times to caricature, that sometimes obscures a shade too much, but for the most part it is judged to a nicely. The principal dangers with these ironical teasing, humorous, felicitous works are only those of easy repetition and self-parody.

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lounging the day away beneath the trees, a bourgeois idyll indeed, or again, the latest variation of one's Classical or literary themes, but all have their particular and delightful moments.

Daedalus demonstrating to Queen Pasiphae the machine he has made for her by which she may enjoy the bull is a most particular tableau that lives long in the mind's eye. To draw so well is remarkable, and there is no hierarchy that requires such work to be anything more than just itself. The move is especially welcome, albeit there was no fault in the

room, of drawings and prints by a number of the Professor's sometime pupils, serves more to point to his distinction as an artist than as a teacher.

After several years in partnership with the Annelly Juda Gallery, the Rowan Gallery has now returned to its old home in Bruton Place, off Berkeley Square, where it will now operate in partnership with the Mayor of Cork Street as the Mayor Rowan Gallery. The move is especially welcome, albeit there was no fault in the

hardly be more ravishingly appropriate to the occasion.

This new work marks a significant moment in the slow, immaculate, inexorable development of Miss Riley's imagery. The essential structure of regular vertical stripes or columns remains, which lies close to the pictorial surface and generates a shallow space. The colour, too — close-toned, and optically active, greens, yellows, pinks and blues — is much as we have come to expect over recent years. But what entirely new is the superposition of a diagonal system across the vertical, not so much a structure as a veil or screen that fractures the more solid vertical stripes behind almost to the point of dissolution. The effect is not to render the pictorial space more ambiguous but to make it much deeper, to push those columns away from the surface and to penetrate through to the infinite space beyond. We begin to think of the tree trunks of Cézanne and Seurat, and perhaps of the mountains far away.

* * *

A brief word in conclusion about an opportunity that might not come again for very many years: the late, great Turner Seascape, Folkestone, circa 1845, that was sold a year or two ago to a private collector for a then world record sum in excess of £7m from the estate of the late Lord Clark. It is now at Agnew in Bond St, newly cleaned, until the end of the month. It is a most wonderful painting, all spray and mist, smoke and light, swell and roll, painted with the freest of hands. Go and see it in perfect daylight while you can.

Shostakovich/Barbican Hall

Dominic Gill

The London Symphony Orchestra's "Great Russian Masterpieces" series continued on Sunday with a Shostakovich programme conducted by the composer's son Maxim Shostakovich. Shostakovich fils is not a particularly inspiring, nor even a particularly good, conductor; but he has a presence, and a kind of nostalgic alchemical force, to inspire from his players at least a very decent simulacrum of the greatest music his father composed.

The programme opened with the second cello concerto — a work which takes its place in the calendar as happening just before the late-period Shostakovich proper (the premiere was given in 1968, shortly before the composer suffered that crucial heart attack on his 60th birthday); but a late work, the melancholy and fleeting shadows of which permeate every corner of the music, and which can be heard as a kind of organic, dramatic preparation for the final period of lyrical exhaustion and darkness.

The performance, by the

American cellist Gary Hoffman, had fine presence and projection. I especially liked his ruminative way with the concerto's central section and spiritual heart — a delicate and half-optimistic shadow slanting like a ray of filtered sunlight, across the heavy irony of the whole. The whole of the concerto's second half was given to the 13th symphony — earlier than the cello concerto no. 2, but the first explicit (as distinct from endlessly implicit) sign of musical and ideological grief in the whole of Shostakovich's oeuvre.

The Swiss-Bulgarian Dimitar Petkov was the bass soloist in the symphony, and London Voices were the male choral support. Shostakovich fils made a good bravura showing, only very occasionally bringing in the instrument with a gesture that was a bar early or a bar late — and, even when that happened, the LSO players, diehard professionals that they are, took no notice, and came in precisely where they ought.

Turnage/Wigmore Hall

Andrew Clements

The Nash Ensemble's intelligent and enterprising pair of programmes juxtaposing lives, Copland and Crumb with blues infections and ecstatic mimesis; its success in conveying that ecstasy is intermittent, and there is a strange dissonance, perhaps deliberate, between the febrile mazurka part and the matter-of-fact, almost dowdy instrumental writing.

Jean Rigby was a thoroughly convincing, hazily seductive soloist. Earlier she had given an equally alluring account of Crumb's *Night of the Four Moons*, as self-consciously poetised as any of his scores and just as consistently inauspicious.

Turnage is working on an opera to be staged in Munich based upon Greek, Steven Berkoff's East-End reworking of the Oedipus myth. Written in September and October last year, *Beating About the Bush* is a study for the opera and a potential extract from it, an aria for mezzo-soprano and chamber ensemble which uses a monologue from the second act of Berkoff's play in which the wife of the latter-day Oedipus describes a particularly passionate bout of lovemaking with rich (if fairly conventional) imagery.

Turnage's vocal writing sets out to capture the sensuousness of the text in gratefully contoured, wide-ranging lines. The

Opera on the Rhine

Ronald Crichton

The new Cunning Littlefoots at Cologne shows the German operatic machine functioning at its smoothest. Janáček's fantasy, combining humans and animals, is not easy to stage. Harry Kupfer's production, with a setting by Hans Schäverzach and costumes by Reinhard Heinrich, technically minutely detailed, went on the first night without hitch or stage-hands clatter.

In a prison-like space with high brick walls slatted at the sides, cut-out trees in jagged black silhouettes slide ceaselessly back and forth. The trees are mostly used to indicate another part of the wood. Once when they form and reform for the shooting of the vixen by the poshers, Hráschtsa, they take part in the action. No hope here for forest nostalgia: urban civilisation is just round the corner. Janáček's nervous sharp-pointed music can take this, but his visual effect is rest, less and cold.

There is no interval. The opera benefits accordingly, but the restlessness is accentuated. We all know that in a wood populated with animals and insects nothing is ever still, but there is peace and relaxation as well. With those qualities Mr Kupfer is stingy. The animal costumes vary from what are surely the best-ever dragonflies to the worst and fussiest dachshund. Lighting was Brecht white.

Gerd Albrecht conducted. The fine Gürzenich Orchestra played vividly and keenly, so keenly that words were sometimes obscured — Hans Hartel's German translation was impeccable. The vocal team-work was impressively dominated by the bass of Roland Hermann, more tens and nervy

station. If you upgrade the Oberwoh's text you risk downgrading the music. In his greatly superior way, Weber resisted the stuff for what it was — the Germans add fairy-plays too. At Düsseldorf, Weber's chivalrous style, naive as well as noble, simply founded.

The conductor Johannes Winkler (also from the DDR) dealt vigorously with the more extended numbers but allowed the short pieces to which the score owes much of its enchantment to go limp. Resis the Caliph's daughter and her hero Sir Huon were solidly (in the tenor's case sometimes too solidly) sung by Carla Pohl and Renate Strid. The best singing came from Manfred Klink as the elf-king and from Christine Hagen, surely a genuine contralto, as Fatima.

It was instructive, therefore, and enterprising, to be treated to some 10 of his works written between 1977 and this year, my objection being merely that eight would have probably been enough (all 10 were at a slow tempo), or at any rate five and a half hours on wooden

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A wide-ranging event commemorating George Gershwin's death 50 years ago is to be mounted at the Barbican Centre from June 21 to July 15 by the London Symphony Orchestra and the Guildhall School of Music and Drama.

American conductor Michael Tilson Thomas is artistic director of *The Gershwin Years*, which is sponsored by the London Daily News.

No point, really, in elevating

Planché above his literary

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FINANCIAL TIMES

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Tuesday June 16 1987

An eloquent warning

THE FAILURE of the Venice summit has made no visible dent in the complacency expressed in its communiqué. Everyone has agreed on policy co-ordination—even though only Japan is actually doing anything about it—the Louvre accord on exchange rates is in good order, West Germany is forecasting stronger growth, and we are soldiering on with the debt problem. Everything by implication will gradually come right.

This is not a mood which will survive an open-minded reading of the annual report of the Bank for International Settlements, which makes it plain in clear, even witty language, that the world economic situation is deteriorating and fraught with grave risks and points the way to safer ground.

The central bank governors, whose collective wisdom it is supposed to represent, are no doubt familiar with the report. It should be obligatory reading for any ministers or senior officials who have not yet seen it. They may find that it entails some quite painful revision of fixed ideas, but in a literary sense the task should be almost a pleasure.

The risks are so familiar that they need only be listed briefly: a disorderly collapse of the dollar, a retreat into protectionism, and a cumulative world recession, and quite possibly all three.

Buck-passing

What the BIS stresses is that the present strategies, relying on monetary policy and exchange market intervention, cannot for long reduce these risks unless they are supported by policies which the market sees as likely to set the world on a path back to equilibrium. This is because there is no evidence that lower interest rates will offset the effect of declining demand in the high exchange rate surplus countries, while intervention against the wind of market sentiment has limited credibility. It can buy time only for as long as the market believes that the time is being used constructively.

The current debt strategy is also designed to buy time, and the BIS detects "signs of fatigue" with it among both bankers and debtors. While the time has been used to some purpose in terms of debt reconstruction and the development of new policies for recovery, these measures will work only if the world market is growing at a reasonable rate. Meanwhile monetary policy in the US is paralytic by the

risk of imposing any further burden on the debtors.

The solution, according to the central bankers, must involve an active use of fiscal policy. The surplus countries should be stimulating demand for purely selfish reasons; their economies have slowed sharply, and they face rising unemployment. The US should be taking active steps not only to cut its fiscal deficit, but to stimulate personal saving. Recent evidence suggests that the private sector in the US is doing much more to reduce that national tendency to overspend income than the Government has yet achieved.

The stress on enlightened self-interest rather than the rhetoric of co-ordination is shrewd; as the report points out, the attempt to harmonise policies often ends in misunderstanding and irritation—and we might add, a great deal of co-ordinated buck-passing.

Starker language

The message will still be unpopular in many quarters, because fiscal rectitude is a general objective, and has all too often been over-simplified to mean deficit targeting as the primary aim of policy. This can have a deadly effect when growth and revenues fall short of expectations, and governments respond with deflationary measures.

As the BIS argues, one purpose of abandoning fine-tuning in a period of high inflation was to restore the cutting edge of fiscal policy. This is a pointless exercise if the weapon remains unused when it is needed.

Ministers may be tempted to see the whole report as an exercise in buck-passing by the central bankers, and cling to their doctrines. They should ask themselves instead one simple question: do the facts support the BIS's gloom over growth; and if they do, how can confidence be restored?

Because the question is one of confidence, rather than filling some measured hole in world demand, the required policy changes could prove quite modest; as the report argues, once a change of trend is visible, so that private capital flows will willingly finance the remaining imbalances, the correction can proceed quite slowly and calmly.

There is dangerously little time, however, to initiate it. It and only be hoped that this report—and others, yet to be published, which may put the warning in starker language—will create the sense of urgency at the September IMF meetings which was so lacking in Venice.

Brazil returns to orthodoxy

BRAZIL this year has been earning for itself the unaccustomed reputation of possessing one of the worst records of economic management in Latin America. The country has been lurching, at times almost rudderless, towards uncontrolled inflation and a serious recession that threatened the very platform on which it could rebuild sustained growth after the shocks of the debt crisis.

It is therefore an enormous relief that drastic remedial action has been finally taken. The austerity package unveiled last Friday could scarcely be harsher and marks a return to fiscal orthodoxy which should assuage Brazil's international creditors, understandably concerned about the fate of interest payments suspended since February. These plans provide a far more propitious climate for Brazil to repair its relations with the International Monetary Fund, and it is encouraging that the two will resume talks next week.

Credit for the package must go to Mr Luiz Bresser Pereira, who inherited the difficult job of Finance Minister in April. Since then he has been battling to convince President Jose Sarney that Brazil cannot afford the luxury of high public spending, indexed wages and continued heavy subsidies of essentials like wheat, milk and alcohol.

Strengthened powers

There are a number of important differences between Mr Bresser Pereira's approach and that of his predecessor, Mr Dilson Funaro, the architect of last year's Cruzado plan. Although a price freeze has been reintroduced, far more flexibility exists and the way out of the freeze is clearly sign-posted. The inflationary system of wage indexation has been temporarily abandoned, a step which, however unpopular, is a necessary element to insure against demand-fuelled inflation.

In terms of implementation the Central Bank has for the first time been given strengthened powers both in more

Disinvestment from South Africa

Inside, doubt takes root

FEW SUBJECTS have generated more heat and less light than the agonised debate over foreign disinvestment from South Africa.

In the West, anti-apartheid campaigners continue to apply pressure on companies to pull out. Last month even the Rev. Leon Sullivan, the US anti-apartheid leader who had argued for the reforming role of American business in South Africa, threw in the towel and called for total withdrawal. Inside South Africa, the white government remains adamant that the private sector in the US is doing much more to reduce that national tendency to overspend income than the Government has yet achieved.

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Both have swayed foreign television audiences with pro-disinvestment arguments based primarily on the immorality of apartheid. Neither has tackled the thornier question of how disinvestment would improve the lot of blacks.

Ordinary black workers and the black unions have been far more circumspect. They have been hesitant to take up a clear position on a complex issue with dire potential consequences for their members.

The unions have watched with growing dismay as company after foreign company has sold its assets either to big South African groups or to white South African managers by way of leveraged buy-outs. As a US diplomat noted wryly, "The first thing that happens when the American companies leave is that their successors withdraw from the list of Sullivan Code signatories." The Sullivan Principles outline a voluntary code of US corporate behaviour with the aim of removing discrimination.

Up to now the unions have had little or no say in the actual pattern of disinvestment, and played little or no part in the negotiations. Companies

and unions are among those departing companies who made an effort either to ensure that their departure would provide new opportunities for black business, as with Coca-Cola, or set up trust funds to maintain spending on social and other programmes, as in the case of Exxon.

General Motors' move last year to sell its Port Elizabeth subsidiary to local white managers was an event which galvanised the trade union movement into taking a closer look at disinvestment.

Faced with the reality that disinvestment in most cases led merely to the transfer of ownership from foreign companies operating under the Sullivan or European community codes of behaviour to South African companies under no such restraint, the unions hurriedly sought advice on their options. A resulting report on disinvestment will provide the centre of debate at next month's annual conference.

Meanwhile the departure of US and other foreign companies has tended to isolate and weaken the voice of liberals.

After the election, and the defeat of the business-led Progressive Federal Party (PFP), Mr Botha told businessmen to stick to the business of business—and leave the more complicated business of politics to the politicians.

General Motors, for example, will continue to supply over 200m worth of components annually to the new Delta Motor Corporation from its plants in Europe and Japan.

NO SIGN OF A STAMPEDE AS THE REV SULLIVAN SWITCHES TACK

FORD'S DECISION to distance itself from South Africa is not expected to cause a further rush of US corporate disinvestment. The 200-odd US companies still operating in the country are increasingly regarded as a hard core of profitable enterprises that, for the moment, wish to remain.

But Ford's proposal to involve black employees in the ownership of its South African business is likely to give new direction to the debate over US corporate responsibility amid uncertainty about the future of

the so-called Sullivan Principles.

Mr Sullivan still claims that

the principles have led to a revolution in industrial relations for black workers that will never be turned back.

Mr Allen Murray, chief executive of Mobil, the US company with the largest operations in South Africa, said last week: "We will operate the Sullivan Principles without Sullivan."

Companies like Mobil, however, will remain under fire from more radical anti-apartheid groups such as

TransAfrica, the articulate Washington organisation of young blacks that staged a campaign of protest recently outside the South African embassy.

"The companies recognise that they need some other structure to maintain their credibility," says Mr David Hance of the Investor Responsibility Research Center in Washington, a group that monitors US corporate investment in South Africa for institutional investors.

With over 100 US companies having announced the sale or



WHEN THEY PULLED OUT

US COMPANIES	WHEN THEY PULLED OUT	UK COMPANIES	WHEN THEY PULLED OUT
Applied Power	(1986)	General Signal	(1986)
Ashland Oil	(1986)	GTE	(1986)
Exxon	(Sept. 1986)	Honeywell	(1986)
Exxon	(Feb. 1986)	IBM	(Oct. 1985)
Exxon	(1985)	Macmillan	(1986)
Exxon	(1984)	Manpower	(1986)
Exxon	(1984)	Marriott	(1986)
Exxon	(1984)	Meritor	(1986)
Exxon	(1984)	PepsiCo	(Aug. 1985)
Exxon	(1984)	Philip Petroleum	(1986)
Exxon	(1984)	Playtex	(Nov. 1986)
Exxon	(1984)	Procter & Gamble	(Sept. 1987)
Exxon	(1984)	Rohm & Haas	(By May 1987)
Exxon	(1984)	Scovil	(1986)
Fairchild Industries	(1986)	SPS Technology	(1986)
Ford	(Jan 1985-partial)	W. R. Grace	(1986)
Ford	(further investment under discussion)	Smiths Industries	(1985)
General Electric	(April 1986)	Turner & Newall	(Mar 1987-partial)
General Motors	(Oct 1986)	VF Corp.	(1986)

Warner Communications (Jan 1987)
Source: Investor Responsibility Research Center, October 24, 1986, updated

UK COMPANIES

Barclays Bank (Nov 1986)

BCCI (May 1983)

Commercial Union (partial)

Crown House (Nov 1985)

Hill Samuel (Nov 1986-partial)

Legal & General (Aug 1986)

Leyland (Feb 1987)

McAlpine (Aug 1985)

MK Electric (July 1986)

Norwich Union (By 1987)

Prudential Assurance (Sept 1986-partial)

Rank Xerox UK (March 1987)

Smiths Industries (1985)

Turner & Newall (Mar 1987-partial)

Sources: FT Research

For the black union movement, disinvestment has been one of the most difficult issues they have had to face. Mr Jay Naidoo, general secretary of the Congress of South African Trade Unions (Cosatu), was one of those who supported disinvestment as a non-violent means of speeding the end of apartheid. It has told companies to obey the Group Areas Act, making it more difficult to house black executives in white suburbs, and introduced legislation which would have been unobtainable otherwise taken years to build. The assets have often been picked up at bargain, if not fire-sale prices.

In many cases, typified by IBM and General Motors, the departing former owners have guaranteed a continuing supply of components and technology, leaving behind what amounts to franchising agreements with the new owners.

General Motors, for example, will continue to supply over 200m worth of components annually to the new Delta Motor Corporation from its plants in Europe and Japan.

Anthony Robinson

and Manufacturing, Goodyear and Uniroyal are less susceptible to consumer pressure or enjoy a stream of income to protect them from consumer boycotts," says Mr Hance.

Mr Murray of Mobil says: "I'm sorry but I don't think it's right to put out." He says that the Mobil subsidiaries, employing about 3,000 people, have been "a steady profitable operation for a number of years" which began integrating its workforce "long before it was fashionable. The main thing is that they did not lose their competitive seal while they were

concentrating on integrating."

Mr Sullivan claims that he has support from institutional fund managers who could sell off more than \$100m in the stocks of companies that refuse to quit South Africa. Although some 60 colleges and a number of states and cities have disinvestment policies, this claim is regarded as optimistic by the anti-apartheid movement and exaggerated by fund managers. "I'd like to see his list," says Mr Hance.

James Buchan

Change of banknote

Terry Smith, the outspoken bank stock analyst at Zoës Weid, who upset his employers in January by advising investors to sell Barclays shares, has changed his tune. His latest weekly report, which reached a record high, was headed "Time to buy Barclays," a far cry from his previous comment that "There is something wrong with Barclays."

What has changed in the last five months?

Well, says Smith, Barclays has underperformed the market so far that it now looks cheap. And if all the other banks are doing well, Barclays ought to do better too; it is not all that different after all.

Barclays, too, is not as badly exposed to Third World debt as some of its rivals, so if all the UK clearers have to make huge provisions like the US banks, Barclays' "hit" would be quite small.

What Smith did not say was that there has been a big change at the top of Barclays since the January report. John Quinton has taken over as executive chairman from Sir Timothy Bawden, who retired. Did that have anything to do with it?

"This has nothing to do with personalities," was his unusually diplomatic reply.

Out of the blue

It is scarcely two and half years ago that Big Blue threw Tokyo's stretched schooling-and-housing-for-foreigners market into turmoil by deciding to shift its Asia Pacific headquarters from the US to Tokyo, moving some 270 people and their families into town at a stroke.

The talk then was all about decentralisation and being close to the markets concerned. To day, those virtues are still upheld. But there is also the matter of the yen, which is 80 per cent higher against the dollar than it was when

The antics of a West German pilot have provided Mr Gorbachev with an excuse to shake up the Soviet military. Patrick Cockburn reports from Moscow

FOR A few days after Mr Martin Rust, the 19-year-old West German pilot, had landed his single-engined Cessna light aircraft in Red Square, Soviet officials were inclined to treat the affair as something of a joke.

It was only after the Politburo retired Marshal Sergei Sokolov, the Soviet Defence Minister, and sacked Marshal Alexander Koldunov, Commander-in-Chief of Air Defence, for failing to stop Mr Rust that Soviet spokesmen began to treat the affair as a grave threat to Soviet security.

The vigour of the Kremlin's response can be only partly explained by outrage at another failure by Soviet air defence. The real reason for taking Mr Rust's escape so seriously is that it provided an excuse to reorganise the Soviet High Command.

Marshal Sokolov, 75 and part of the military leadership in Moscow since 1965, was very much of the pattern of elderly senior officials inherited from the Brezhnev era, whom Mr Gorbachev has been replacing wherever possible. Marshal Koldunov, the other casualty of the debacle, had already have had a mark against him in his record of Soviet air defence in 1983, when one of its planes shot down the Korean airliner KAL 007 with the loss of 269 lives.

To drive home the message that top officials, including members of the Politburo, are accountable for failure, the Soviet news agency Tass even reported approvingly an interview given by Mr Zbigniew Brzezinski, former National Security Adviser to President Jimmy Carter, and long among the Kremlin's least favourite People. It quoted him as saying: "The Soviets have done what the American High Command and political leadership has not had the guts to do—namely, fire the top military men when there is a significant setback."

Nor was the departure of the two marshals the end of the affair. Recently, the daily newspaper of the armed forces, *Krasnaya Zvezda* (Red Star), said the same deficiencies in organisation and competence exposed in air defence were also to be found in the fleet and ground forces.

"We cannot take one step forward if we do not learn to work in a new way to overcome stagnation and conservatism in all their forms," the newspaper warned.

Exactly what pervades, as Mr Gorbachev's reorganisation programme is known in Russia, means for the Soviet High Command and the 3.7m servicemen is unclear, but it is evident that the position of the armed forces as an institution



Soviet soldiers even the armed forces' newspaper recognises the need for change

A tactical retreat

In Soviet politics and society has changed over the past two years.

It now has less influence on Soviet security policy and foreign policy. It also looks less well placed to urge the claims of weapons procurement against investment in the civilian sector.

The evidence for this is the ease with which Mr Gorbachev, in pursuit of a disarmament agreement with the US, has failed to offer substantial reductions in Soviet nuclear and conventional arsenals without any sign of military opposition.

This is partly a matter of personalities. Mr Gorbachev, with Mr Anatoly Dobrynin, ambassador to Washington for 24 years until brought back to become Foreign Minister, and Mr Eduard Shevardnadze, Foreign Minister, appear to take all the key decisions on foreign policy. Compared to them, Marshal Sokolov, never a full voting member of the Politburo, was always a lightweight.

Greater concentration of policy-making at the centre, in the Politburo and the Party Secretariat, has been the trend in all branches of government under Mr Gorbachev. Exactly what pervades, as Mr Gorbachev's reorganisation programme is known in Russia, means for the Soviet High Command and the 3.7m servicemen is unclear, but it is evident that the position of the armed forces as an institution

saying social programmes must not be sacrificed to security needs.

On coming to power in 1985, Mr Gorbachev therefore inherited policies in which the military balance with the US is stable, despite the growth in US defence budgets since the late 1970s. Estimated by the Central Intelligence Agency put the proportion of the Soviet gross national product devoted to defence at between 15 and 17 per cent, but say the rate of growth has slowed since the mid-1970s.

Some senior Soviet officials have argued that efforts by the military to match each weapons programme dreamt up by the Pentagon would not necessarily add to Soviet security. According to them, the real danger lies in bleeding the civilian economy to pay for more weapons.

Not all armed forces chiefs agree with this assessment. Marshal Nikolai Ogarkov, Soviet Chief of Staff, said in an interview in 1984 that it was new, high technology conventional weapons—not nuclear missiles—which were revolutionising warfare. But these are also expensive and when the Marshal was mysteriously dismissed later that year, *Pravda* and *Krasnaya Zvezda* both carried editorials

approach is more political.

The new way reflects the views of a new generation. Much of Mr Leonid Brezhnev's Politburo had come to the fore during the Second World War.

Mr Gorbachev, by contrast, was too young for war service and has never been in uniform.

This generational change is not confined to the top. The Soviet army plays a much larger role in the life of Soviet citizens than it does in the US or Britain primarily because all Soviets are liable to be conscripted into the armed forces for two years (three years if it is the navy or border guards).

But despite of the draft is increasing. At a discussion organised by the weekly newspaper *Literaturnaya Gazeta*, one scientist described it as "stupid and shortsighted" and other scholars asked: "Whom does our society need more—soldiers or young scientists?"

The question has become all the more relevant because students are no longer exempt from the draft. Before the 1980s, the majority automatically became non-commissioned lieutenants on graduation and never had to serve. But the fall in the birth rate and accusations that the elite were dodging

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Lombard

An excess of reticence

By Haig Simonian in Frankfurt

service in Afghanistan put paid to this.

A more traditional view of military service has been put by General M. Gareev, deputy chief of the armed forces' general headquarters. Writing in the same newspaper he complains of certain scholars expressing "a negative attitude not only to conscription for students, but to service in the armed forces in general."

The armed forces are

united

in

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One senior private banker only agreed to an interview after repeated assurances that all three heads of the country's big commercial banks had already had their say. "They do not like it if they see others come forward," he explained.

Canny business sense, perhaps, coming from an old hand with years of experience living in the shadow of Germany's banking giants.

But commercial savvy hardly explains the similar reluctance of the head of a semi-public financial institution, who is widely tipped as one of Germany's rising financial stars.

No amount of gentle persuasion could overcome his inhibition, which was largely based on the ill-effects profile might cause elsewhere—notably on the top floors of the big three banks' skyscrapers.

The instinct not to offend goes right up the management ladder. Unfortunately, the upshot is often stepping out of line, at least in public, is the most obvious symbol of that kinship. And German conformism, as Japanese, is often combined with a strong sense not to push oneself forward.

Of course, bankers are prudent the world over, and the anxiety not to be caught wrong-footed can be as strong on Wall Street as it is in Tokyo's financial district.

But that reticence is not only more pronounced in Germany, it is often linked to a sixth sense not to offend the country's big three banks: Deutsche Bank, Dresdner Bank and Commerzbank.

Take two recent cases of senior bankers asked for brief interviews to form the basis for short profiles in the Financial Times.

Such interviews, usually accompanied by a small photo, are tried and tested in London and New York, where money men would normally jump at the chance to sound off, get their picture in the paper—and win a little free publicity for their companies.

Not so in Germany, it seems. Occasional quotes in articles are all very well, but the thought of appearing too prominently in the pink pages bring the shutters down.

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THE NATION'S MOST CENTRAL LOCATION

Letters to the Editor

international investments and the major beneficiary of Japanese and US physical investment in Europe, the UK should surely have an interest structure somewhere between that of Germany and France.

Howard Flight,
Guinness Nuffield Global Asset Management,
32 St Mary at Hill EC3.

A clearing union

From Mr J. Weiner
Sir, — It would be presumptuous to try to improve on your editorial on the lessons of Marshall (June 8) in the light of the dismal economic prospects which face the world today. It is, however, only too easy to forget that the prospects in 1947 were much bleaker although the essential problems were much simpler.

But when you say that the chief lesson of Marshall at present is that the adjustment burden "in the global system" (sic) should fall not only on the debtors but also on the creditors you omit to mention that we have no such system properly defined.

If it too much to hope that our friends in the European Union will face up to the transparent myth of national autonomy in an increasingly interdependent world and establish a proper system to match the liabilities of the debtors against the assets of the creditors. They need look no further than to Keynes' proposal for a clearing union to give them the outlines for the kind of system the world now so badly needs.

John M. Weiner.
Brunswick,
St Leonards,
Nr Tring, Herts.

Marshall Plan for debts

From Mr R. Sted
Sir, — You do well to remind us (June 8) of the benefits American generosity brought to the whole world with the Marshall Plan. Not least those most prosperous of nations, the once defeated Germany and Japan.

Today it is their turn to repay America, and in their own interest they should do it by organising their own "Marshall Plan" for the Third World. I say "in their own interest" because failure could lead to the "Downdraft" foreseen materialising as debtor nations collapse under the weight of interest payments and spiralling domestic inflation and the

banking system reels under the effect of massive bad debts. Meanwhile, German and Japanese industry, priced out of other developed markets by the rise of their currencies will like all of us have no Third World markets to sell to.

A massive gift of yen and Deutschmarks would therefore not only be a nice gesture, say "thank you" for the help they once received, but would ensure a continuing market for the products of their industries.

It seems that God's law (love your neighbour) is, as always, for man's benefit really.

Richard Sted,
Eileen Shore,
Acharacle, Argyll.

High European air fares

From Mr A. Lucking

Sir, — Unfortunately Mr Sawers (June 11) has misinterpreted my letter. I too have been pointing to the doleful results of low staff productivity in European airlines. And ten years ago, I too was amongst those preaching simple competition amongst European airlines as our salvation, but the near failure of recent efforts to introduce it has led me to look for other approaches.

I believe it is unrealistic to expect that the lowest cost airlines, those based in the Far East, will be permitted to take over the industry, as they would under conditions of open competition. Nations have to have contingency plans for their individual emergencies. For example, there could be a danger to Europeans following outbreaks of anarchy in southern or Francophone Africa. A Falklands-type operation could become necessary again. QANTAS was used to evacuate Darwin after cyclone Tracy, carrying around 700 people in each 747. Airlines are the national civil reserve air fleet, and indeed this is the significance of the "N" members on US aircraft. A threat to the Gulf oil, or from the 95 Warsaw divisions in Eastern Europe, the mightiest armoured force the world has ever seen (10 times as many tanks as Von Rundstedt had in 1940), would demand mobilisation of the western airline's fleets to ferry reinforcements locally and across the Atlantic.

Within Europe, we have the further problem that wage levels in Switzerland, for example, are up to three times those in the UK. My solution for Britain is "country of origin" fares, forced down

Procurement Executive,
Ministry of Defence
Royal Armament Research and Development Establishment,
Chobham Lane, Chertsey, Surrey.

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday June 16 1987



Sosnoff abandons bid for Caesars

By Anatole Kafetzky in New York

THE LONG-RUNNING battle for control of Caesars World, the Los Angeles-based gambling and leisure company, ended yesterday with the withdrawal of Mr Martin Sosnoff, the New York investor who first became the company's largest shareholder four years ago.

Mr Sosnoff said he was discontinuing his \$1.1bn tender offer, worth \$35 for each Caesars World share, because the cost of carrying on the fight could no longer be justified after the recapitalisation plan recently announced by the company's management.

Under this plan the company will raise \$800m in new debts from banks and the junk bond market and use the proceeds to pay a special cash dividend of \$2.25 to each stockholder.

The stock in the highly indebted company will then trade at a price far below the \$34.40 a share, down 5%, at which it was quoted yesterday lunchtime.

Mr Sosnoff yesterday expressed his approval for the financial provisions of the recapitalisation plan, saying that he was now "satisfied that all shareholders will receive substantial value when the plan is implemented."

But he denounced the "poison pill" elements which will render the recapitalised company virtually immune to hostile takeovers. He called on the management to abandon their proposed changes in corporate governance and said that he would then publicly support the plan's implementation.

Mr Sosnoff yesterday called the court's decision "erroneous," but said he would not appeal in view of the costs and delays this would involve. He added that he had already spent \$35m in seeking control of Caesars World and that his efforts had therefore produced "virtually no gain" for himself.

Swedish Match advances 45%

BY SARA WEBB, STOCKHOLM CORRESPONDENT

SWEDISH MATCH, the Swedish income from Tarkett's resilient flooring operations in North America and the hardwood flooring division increased.

The Akerlund & Rassing subsidiary, which designs and manufactures packaging, increased operating income by 21 per cent to SKr 34m, though sales slipped by 1 per cent to SKr 585m.

Results from the consumer products group, which includes matches, lighters and paper products, showed a sharp drop in operating income, down 59 per cent from SKr 55m to SKr 24m. Sales rose by 8 per cent to SKr 1231m.

Mr Peo Lindholm, head of finance at Swedish Match, said that Wilkinson Sword had made a positive contribution to the consumer products group, albeit during a very short period as the results were consolidated at the beginning of April.

The consumer product group has experienced problems in both its match and lighter divisions, and the effect of recent restructuring measures have not started to show up fully.

Cahouet expected to become Mellon chief

BY WILLIAM HALL IN NEW YORK

MR FRANK CAHOET, the 55-year-old banker who has acquired a reputation for turning around troubled banks, is expected to take over as chairman and chief executive of Mellon Bank Corporation, the famous Pittsburgh-based banking group, which lost \$60m in its first quarter and halved its dividend.

Mr Cahouet, who is best known for cleaning up the financial performance of Crocker National Bank so that Britain's Midland Bank could sell it to Wells Fargo, has announced his resignation as presi-

Kluwer to merge with rival publisher

By Laura Raut in Amsterdam

KLUWER, the embattled Dutch publisher, plans to merge with its smaller rival, Wolters Samsom, in an effort to torpedo an unfriendly takeover bid from Elsevier, the Netherlands' second largest publishing company.

By Wolters Samsom's dramatic introduction as a "white knight" yesterday, Kluwer hopes to persuade shareholders to tender their common stock to a friendly partner instead of to Elsevier.

Besides the advantage of an agreed deal, Wolters Samsom also plans to offer Kluwer holders a 12 per cent price premium over the Elsevier bid announced on Friday.

As a back-up, Kluwer issued Fl 20m (\$8.2m) in preferred stock placed with Wolters Samsom yesterday. In future, Kluwer and Wolters Samsom, the Netherlands' third and fourth largest publishers respectively, plan "substantial cross-participation" in each other's ordinary share capital.

Under Wolters Samsom's public bid, to be launched shortly, three newly issued Wolters Samsom shares will be offered for one common share of Kluwer.

Shareholders of Kluwer would get the equivalent of Fl 420 per share compared with Fl 370 from Elsevier, based on Friday's closing prices. Trading in Kluwer and Wolters Samsom was suspended yesterday.

It is not yet clear whether Elsevier will press ahead with its public tender offer, expected this week, although a sweetened bid seems quite possible.

The joint venture was formed in October 1986 when oil prices were

being increased rapidly as energy users switched from oil to coal.

However, as oil prices came under

pressure and despite a sharp rise in

production the industry has not

been very profitable and coal com-

PINOCHET GOVERNMENT PUSHES PRIVATE PURCHASING POWER TO THE FOREFRONT

Practical privatisation in Chile

BY BOB GWYNNNE RECENTLY IN SANTIAGO

WHILE many governments in Latin America have been talking about the need to privatise, Chile has been in the forefront of those countries taking practical steps to put this policy into effect.

Since the overthrow of the Allende Government in 1973, the military regime of General Augusto Pinochet has been anxious to increase the private sector's role in the economy. This process was rudely interrupted by the 1983 financial crisis when the government was obliged to intervene in the running of Chile's two largest conglomerates.

By stimulating Gen Pinochet's concept of "popular capitalism", workers are being encouraged to purchase shares. For example, half of the steel concern CAP's capital has been taken up by employees. Often this share ownership does not require any capital from the workers, because under Chilean law retiring employees receive a lump sum corresponding to length of service.

It is this lump sum which the workers are effectively investing in the privatised company. Workers gain if their shares go up (on retirement) while the company's long-term debt is reduced.

The other major source of pri-

vatization capital has come from pension funds. Chilean employees are now urged to make private arrangements for their retirement pension.

These pension funds have been encouraged to invest in the privatised companies. For example, roughly one quarter of Chilemetro (a subsidiary of the state airline) is now held by pension funds.

The Government has preferred to offload shares of individual companies in stages in order to test market reaction and to ensure that the price was neither under nor overvalued. Thus, Enel (telecommunications) and LanChile (the state airline) will retain a dominant state stake.

To stimulate Gen Pinochet's concept of "popular capitalism", workers are being encouraged to purchase shares. For example, half of the steel concern CAP's capital has been taken up by employees. Often this share ownership does not require any capital from the workers, because under Chilean law retiring employees receive a lump sum corresponding to length of service.

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The other major source of pri-

than half the market share.

The state holding company Corfo, which manages the privatisation programme, determines pricing on the value of assets, the cost of replacement and an estimation of present and future business activity. Generally speaking, early evaluations have been low and the Government has been criticised for selling off national assets too cheaply. For example, one of the electricity company Endesa's power stations was sold to the L.M. Trust for \$21m, 50 per cent below its straight forward replacement cost of \$46m.

The privatisation of the two banks taken over during the 1983 crisis has also proved complicated. The Banco de Chile and the Banco de Santiago, formerly the two largest private banks in Chile, handed over unpaid loans to Chile's Central Bank along with most other Chilean banks.

The Central Bank bought these unpaid loans ("cartas vendidas") on the basis that all future profits of the banks would go to buy back the "cartas vendidas". The Banco de Chile and the Banco de Santiago are unlikely to finish buying back their "cartas vendidas" until the 21st Century.

Shell and Fluor divide up Massey Coal

BY WILLIAM HALL IN NEW YORK

SHELL OIL and Fluor, the international engineering and construction group, have agreed to break up their jointly-owned Massey Coal Company, the ninth biggest US coal producer, and divide the assets between the two companies.

The joint venture was formed in October 1986 when oil prices were

being increased rapidly as energy users switched from oil to coal.

However, as oil prices came under

pressure and despite a sharp rise in

production the industry has not

been very profitable and coal com-

panies have been restructuring their businesses.

Fluor will retain A.T. Massey, a leading US coal exporter acquired in the 1970s by St Joe Minerals, which was in turn acquired by Fluor in 1981 for \$2.2bn. Fluor will also retain certain subsidiaries in Kentucky, Tennessee, Pennsylvania and West Virginia. In 1986 these operations produced revenues of \$631m on the sale of 18.5m tons.

Shell Oil, which has substantial coal operations in Illinois, Wyoming and Ohio, will acquire three coal properties including the Marrow-

bonc property in West Virginia and Wolf Creek in Kentucky. It will also acquire coal loading facilities at Newport News, West Virginia and Charleston, South Carolina. The assets that Shell is acquiring had revenues of \$400m on sales of 10m tons last year.

Shell said that its share of Massey's business included 35m tons of proven high quality low sulfur steam coal reserves which would boost its total coal reserves to 1.9bn tons. Fluor's share of the reserves will be 700m tons of primarily metallurgical coal.

Mr David Tappan, Fluor's chief executive, described the deal as "an important element" in the company's restructuring programme.

Fluor's shares were unchanged at \$17.75 in early trading yesterday.

• Amex, the US mining company, has had its senior debt ratings raised to BB from BB minus by Standard & Poor's. The agency says that by using the proceeds of recently completed asset sales and a \$400m common stock issue to reduce debt, Amex has made significant progress in improving its balance sheet.

THE SWISS INVESTMENT BANK WITH A GLOBAL TRADING PRESENCE

Swiss Bank Corporation is pleased to announce that Swiss Bank Corporation International Holland N.V. has commenced operations in Amsterdam.

Swiss Bank Corporation International Holland N.V.

Amstel 344
1017 AS Amsterdam
Tel: (020) 254100

SBCI Holland was established as an investment bank on 2nd January 1987. Granted a full banking licence, it is a member of the Amsterdam Stock Exchange and the European Options Exchange and offers a full range of capital market and related business.

The management and underwriting of Dutch Guilder bond issues on behalf of the SBCI Group will in future be undertaken by SBCI Holland.

 Swiss Bank Corporation International

LETTER FROM THE CHAIRMAN

The Solvay Group's activity in 1986 was sustained in all five of its sectors, thanks in part to several years of diversification efforts, to dinastic economies, especially energy savings, and to favorable economic conditions.

The consolidated net profit after depreciation and taxes in 1986, was 9,931 million Belgian Francs (\$246 million \$), an increase of 22% over 1985 when oil prices were

being increased rapidly as energy users switched from oil to coal.

The decline in the price of oil products resulted in a reduction of feedstock prices and contributed to the improvement of earnings but led as a consequence to a reduction of the selling price of several of the Group's products; this partially explains the decrease of approximately 4% in our sales revenues, from 225 billion Belgian Francs in 1985 to 216 billion Belgian Francs (\$5.343 billion \$) in 1986.

Overall, the Group seems to us well balanced and diversified with its five sectors; each has both growth products and cash-generating products. Moreover, our geographical diversification is becoming well established in the main European countries, in the United States and in Brazil. In Asia, our endeavor to penetrate the market is beginning under the leadership of our Asian Division.

The growing orientation of our Group towards specialty products with high added value and high research content, enables it better to withstand fluctuations in the economy.

Our ratio of Research and Development expenditure to sales, which is 4%, clearly classifies us among high-

technology chemical groups, with specialty products such as certain grades of plastics, peroxigen products, plastic components for automobiles, drugs, animal vaccines, biotechnology products, etc.

Major resources are dedicated to the Group's future

The Board of Directors set the 1987 investment program at 19 billion Belgian Francs and the Research and Development budget at 8.8 billion Belgian Francs, making a total of 27.8 billion Belgian Francs for 1987, higher than last year if the acquisition of the American pharmaceutical company Reid-Rowell is not counted. This program of investments and research bears testimony to the Board's confidence in the development of the Group and to its will to make the best use of the Group's present prosperity to secure its future.

Higher Dividend

The dividend for 1986, proposed to the General Meeting of Shareholders, amounts to 35 BF per fully paid up share, i.e. 35 BF more than for 1985.



Daniel Janssen
Chairman of the
Executive Committee



Jacques Solvay
Chairman of the
Board of Directors

	1985 (in millions of BF)	1986 (in millions of \$)
Sales	25,443	216,113
Research expenditure	7,828	8,804
Investment expenditure	16,100	23,100
Shareholders' equity	59,657	60,437
Group's consolidated net profit	8,140	9,931
PER BOLIVIAN SHARE (in BF)	817	1,113
Net profit	817	1,113
Net dividend	300	335
Shareholders' equity	7,720	7,763
Prices on the Brussels Stock exchange: highest	6,500	8,930
lowest	3,810	6,020
Personnel employed (real numbers)	44,361	44,787

Rates of exchange 1985 100 BF = 1.99 \$, 1986, 100 BF = 2.47 \$
The annual report of Solvay & Cie, which is available in English, French, Dutch and German, can be requested from: Secrétariat Général de Solvay & Cie, rue du Prince Albert, 33 - 1050 Brussels

INTL. COMPANIES AND FINANCE

James B. Beam Distilling Co.

a wholly-owned subsidiary of

American Brands, Inc.

has acquired

National Distillers Products Company

The undersigned initiated this transaction and acted as financial advisor to American Brands, Inc.

Morgan Grenfell Incorporated
New York

Morgan Grenfell Group Offices in:

Adelaide Athens Auckland Bogota Cairo Caracas Edinburgh Frankfurt am Main Geneva Grand Cayman Guernsey Hong Kong Jersey London Madrid Melbourne Milan Moscow Nairobi New Delhi New York Paris Perth Quito Rio de Janeiro Singapore Stockholm Sydney Tokyo

May 26, 1987

Gelco Corporation

has sold

Gelco International Limited

to

C. D. Bramall PLC

We acted as financial adviser to Gelco Corporation in this transaction and assisted in the negotiations

Merrill Lynch Capital Markets

May 1987

This announcement appears as a matter of record only.



TAYLOR WOODROW PLC

£100,000,000

Multiple Option Facility

including

£50,000,000

Revolving Credit Facility

Lead Managers

Samuel Montagu & Co. Limited

Underwriters

Australia & New Zealand Banking Group Limited

Bank of Scotland

Banque Nationale de Paris, London Branch

The Fuji Bank, Limited

Crédit Lyonnais, London Branch

Istituto Bancario San Paolo di Torino, London Branch

Hambros Bank Limited

Midland Bank plc

National Westminster Bank Group

The Sanomoto Bank, Limited

Standard Chartered Bank

TSB England & Wales plc

Additional Tender Panel Members

The Bank of New York

Commerzbank AG

The Industrial Bank of Japan, Limited

Swiss Bank Corporation

S.G. Warburg & Co. Ltd.

Arranger and Agent Bank

Hambros Bank Limited

June, 1987

This announcement appears as a matter of record only.



TAYLOR WOODROW PLC

£50,000,000

Sterling Commercial Paper Programme

Arranged by

Hambros Bank Limited

Dealers

Hambros Bank Limited

Midland Montagu Commercial Paper

Issuing and Paying Agent

Samuel Montagu & Co. Limited

June, 1987

Travelling on Business?

Enjoy reading your complimentary copy of the Financial Times when you're staying . . .

in Athens at the

Hotel Atheneum, Astir Palace Hotel, Astir Vouliagmeni Hotel, Hotel Grande Bretagne, Hilton Hotel

FINANCIAL TIMES

Europe's Business Newspaper

London Frankfurt New York

company controlled by Mr Saul Steinberg, which, according to Ciba-Geigy, "undermined the development of the relationship between our companies that was the most important for our investment".

Ciba-Geigy said the acquisition of Spectra-Physics was part of a broader diversification plan which has included the acquisition of Mettler and Gretag in Europe, to take the company into the medical diagnostic instrumentation field.

Spectra-Physics makes electronic instruments with medical applications, in addition to laser systems used in supermarket check-out and the construction industry.

Visiting the Lausanne, Montreux, Vevey Area?

The following hotels have the FINANCIAL TIMES available for guests

CONTINENTAL LAUSANNE,
LE MIRADOR et COUNTRY CLUB MONT-PÉLERIN,
SUISSE et MAJESTIC,
HYATT CONTINENTAL and the EUROTTEL
in MONTREUX

These hotels make the business traveller or conference delegate especially welcome by paying attention to detail such as providing the FINANCIAL TIMES.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
LONDON - FRANKFURT - NEW YORK

NOTICE OF EARLY PREPAYMENT

THE SANWA BANK, LIMITED

US\$30,000,000 CALLABLE NEGOTIABLE
FLOATING RATE CERTIFICATES OF DEPOSIT
DUE 29TH JULY 1987

Notice is hereby given to the holders of the Certificates of Deposit that in accordance with clause 3 of the terms of the Certificate of Deposit, the issuer will prepay the outstanding principal amount of the certificates on the interest payment date falling 29th July, 1987 (together called the "Interest Payment Date" and the "Redemption Date").

Payment of the principal will be made against the surrender of the Certificates of Deposit at the Bank's London Branch.

The Sanwa Bank Ltd.,
Commercial Union Building,
1 Undershaft,
London EC3A 8LA

18th June, 1987

By Morgan Guaranty Trust Co. of New York
London

Leadership in Syndicated Credits

ALCAN
Aluminum Company of Canada, Limited
US\$120,700,000
Note Issuance Facility
Arranged by
Swiss Bank Corporation International Limited

Lead Manager: Barclays Bank PLC
Bank of Montreal
Chase Investment Bank
Commerzbank Aktiengesellschaft
IBJ International Limited
Orion Royal Bank Limited
Toronto Dominion International Limited
Bank and Payee Agent: Orion Royal Bank Limited
Arranger: Swiss Bank Corporation International Limited
Swiss Bank Corporation International

ASSOCIATES CORPORATION OF NORTH AMERICA
US\$250,000,000
Revolving Credit Facility
Arranged by
Swiss Bank Corporation International Limited

Lead Manager: BankAmerica Capital Markets Group
Banque Nationale de Paris
The Bank of Tokyo Trust Company
Commerzbank Aktiengesellschaft
Credit Suisse
Deutsche Bank
National Westminster Bank Group
Swiss Bank Corporation
Alcan Bank Trust Company
The Long-Term Credit Bank of Japan, Limited
Orion Royal Bank Limited
Westpac Banking Corporation
Alpenbank Nederland N.V.
The Industrial Bank of Japan, Limited
The Sankeiwa Bank, Limited
Agent Bank: Swiss Bank Corporation
Arranger: Swiss Bank Corporation
February 1987
Swiss Bank Corporation International

HFC
Household Finance Corporation
US\$360,000,000
Revolving Credit Facility
Arranged by
Swiss Bank Corporation International Limited

Lead Manager: Australia & New Zealand Banking Group Limited
Banque Nationale de Paris
Commerzbank Aktiengesellschaft
Credit Lyonnais
Deutsche Bank AG
Mitsubishi Bank plc
Orion Royal Bank Limited
The Sankeiwa Bank, Limited
Westpac Banking Corporation
Agent Bank: Swiss Bank Corporation
Arranger: Swiss Bank Corporation
March 1987
Swiss Bank Corporation International

INTERCO INCORPORATED
US\$650,000,000
Revolving Credit Facility
Arranged by
Swiss Bank Corporation International Limited

Lead Manager: Barclays Bank PLC
Banque Nationale de Paris
Commerzbank Aktiengesellschaft
National Westminster Bank Group
The Toronto-Dominion Bank
Bank and Payee Agent: Swiss Bank Corporation
Arranger: Swiss Bank Corporation International Limited
Swiss Bank Corporation International

LINCOLN NATIONAL CORPORATION
US\$300,000,000
Revolving Credit Facility
Arranged by
Swiss Bank Corporation International Limited

Lead Manager: National Westminster Bank Group
Swiss Bank Corporation
Alpenbank Nederland N.V.
Bank of Montreal
Barclays Bank PLC
Commerzbank Aktiengesellschaft
Deutsche Bank AG
The Toronto-Dominion Bank
Arranger: Swiss Bank Corporation International Limited
Swiss Bank Corporation International

Pioneer
PIONEER CONCRETE SERVICES LIMITED
and Subsidiaries
US\$250,000,000
Multiple Option Financing Facility
Arranged by
Swiss Bank Corporation International Limited

Lead Manager: The Bank of Montreal Group
Barclays Bank PLC
The HongkongBank Group
The National Westminster Bank Group
Swiss Bank Corporation
The Sankeiwa Bank, Limited
Westpac Banking Corporation
Agent Bank: Swiss Bank Corporation International Limited
Arranger: Morgan Stanley Trust Company of New York, London Office
Arranger: Swiss Bank Corporation International
April 1987
Swiss Bank Corporation International

The Prudential Insurance Company of America
and
Prudential Funding Corporation
US\$400,000,000
Revolving Credit Facility
Arranged by
Swiss Bank Corporation International Limited

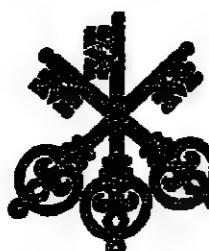
Co-Advisors to the Arranger: S.G. Warburg & Co. Ltd.
Lead Manager: Swiss Bank Corporation
Canadian Imperial Bank of Commerce
Union Bank of Switzerland
Banque Nationale de Paris
Commerzbank Aktiengesellschaft
The Dai-Ichi Kangyo Bank, Limited
The Industrial Bank of Japan, Limited
The Mizuho Trust & Banking Company, Limited
Standard Chartered Bank
Agent Bank and Agent for Documentation Advances: S.G. Warburg & Co. Ltd.
Arranger: Swiss Bank Corporation
January 1987
Swiss Bank Corporation International

Time Inc.
US\$250,000,000
Multi-Option Facility
Arranged by
Swiss Bank Corporation International Limited

Lead Manager: Orion Royal Bank Limited
Union Bank of Switzerland
Arranger: Banque Nationale de Paris
Canadian Imperial Bank of Commerce
Credit Suisse
The Mizuho Bank, Limited
Société Générale
Toronto Dominion Bank
Arranger of the above Lead Managers, plus Morgan Stanley Interim Advisor Member:
Nomura International Limited
S.G. Warburg & Co. Ltd.
Arranger and Documentary Agent: Swiss Bank Corporation
Arranger and Documentary Agent: Orion Royal Bank Limited
December 1986
Swiss Bank Corporation International

UNION ELECTRIC
US\$150,000,000
Term Loan Facility
Arranged by
Swiss Bank Corporation International Limited

Lead Manager: The Mitsubishi Bank, Ltd.
Credit Lyonnais
National Westminster Bank Group
The Mizuho Trust & Banking Company, Limited
Mitsui Denki San Paolo di Torino
The Sankeiwa Bank
Arranger: The Nippon Credit Bank, Ltd.
The Sankeiwa Bank, Limited
Agent Bank: Swiss Bank Corporation International Limited
Arranger: Swiss Bank Corporation International
May 1987
Swiss Bank Corporation International



Swiss Bank Corporation International

INTERNATIONAL COMPANIES and FINANCE

This announcement appears as a matter of record only.



AKTIESELSKABET VARDE BANK

US\$135,000,000 Financing

Arranged by

COUNTY NATWEST

US\$75,000,000
ECP Standby and Transferable Loan Facility

Provided by

Banco di Roma, London Branch
BRED
First Interstate Bank of California
Istituto Bancario San Paolo di Torino - London Branch
Riyad Bank, London Branch
Union Deposit Bank

Banco di Sicilia International S.A.
The First National Bank of Chicago
Irving Trust Company
Kansallis Banking Group
Société Générale
Union Bank

US\$50,000,000
Eurocommercial Paper Programme

Bankers

County NatWest Limited
First Interstate Capital Markets Limited
Kansallis Banking Group

First Chicago Limited
Irving Trust International Limited
Société Générale

Facility Agent
NatWest Investment Bank LimitedIssue and Paying Agent
National Westminster Bank PLCUS\$10,000,000
Private Placement of Subordinated Debt

Arranged in Conjunction with

ABC
Union Bank of Norway

& The NatWest Investment Bank Group

June 1987

David Blackwell on an Australian prospector's progress to producer

Dominion paves a new path of gold

DOMINION MINING of Australia has rocketed from the status of gold exploring company to a significant producer in less than two years.

This achievement has been reflected in the share price, which has risen over the period from 50 cents to A\$2.55, giving it a market capitalisation of A\$211.3m.

Although the company has been in existence for many years, it started to take off in July 1985 when it acquired for US\$1m all the leases previously owned by the Anaconda Mining Company in Australia, Indonesia and the so-called Pacific "rim of fire" — where it has great hopes for the future.

"The whole dynamic of the gold mining business in the next century will be changed by the rim of fire discoveries," says Mr Peter Joseph, Dominion's chairman.

Anaconda was owned by Arco, the US oil group, which like many of the oil majors at the time, wanted to move away from the minerals sector.

Along with the leases Dominion acquired Anaconda's exploration database and a unique data base of mining prospects, built up over 20 years at a cost of \$30m.

Following the acquisition Dominion carried out further exploration in Australia, beginning open cast mines at Cosmo Howley in the Northern Territory and Gabanintha in Western Australia. The first gold bar



Mr Peter Joseph, chairman (left) and Mr Peter Walker, chief executive.



from the Cosmo mine was poured in January this year, and the company expects to have the Gabanintha mine up and running in late August.

Mr Joseph expects the company to produce 55,000 ounces of gold in the current year and nearly 70,000 ounces in 1988/89.

With production costs of only US\$200 an ounce, he is forecasting net profits this year of between A\$15m and A\$20.8m rising to between A\$20.2m and A\$27.2m the following year.

But he is looking to the rim of fire — where the earth's plates carrying Asia, Australia and the Pacific Ocean meet — for the company's next mines.

Our philosophy is to seek

near-term production and cash flow in continental Australia," he says. "This will allow the company to pursue the very large exploration prospects in the rim of fire."

The epithet gold to be found around the rim of fire is formed close to the surface where volcanic springs have existed in the past. Interest in the area was sparked by the Lihir discovery in Papua New Guinea in 1983, where reserves of 25m ounces of gold worth US\$10bn were found.

Companies such as BHP,

Amoco, CRA, and Emperor

Western are already mining

from the rim of fire.

The company is proud of its

young image, and believes

that the mine and plant at Gabanintha rank with the most

up-to-date in the world.

Although Mr Walker and Mr

Joseph describe their recon-

naissance of the rim of fire as

"very successful," they are

adopting a cautious approach to

their emergent business.

"We are taking things one

step at a time — and we have a

long way to go."

The purchases bring

Hardie's US investments to

about A\$200m. In 1986,

Hardie derived about 15 per

cent of its sales and nearly

25 per cent of its net earnings

from outside Australia.

In the other deal, Sarich

Technologies Trust has signed

a licensing agreement for its

orbital engine with Brunswick,

the Illinois-based power

boat builder. The deal, said

potentially to be worth hundreds

of millions of dollars, will

entitle Brunswick to use

and sell the orbital combus-

tion process in two-stroke

engines for marine use

worldwide.

Sarich directors said yes-

terday that Brunswick would

sell under the name Mercury

and other Brunswick trade

names, once certain technical

and financial agreements had

been executed. "Orbital

Engine Company, owned by

Sarich and BHP, is currently

in receipt of a signed agree-

ment and a substantial pay-

ment is due immediately,"

they said.

The deal gives Sarich

shares in which rates to as

much as A\$24 each last year

before sliding to a close in

Sydney yesterday of A\$2.10,

a chance to realise some of

the potential seen by earlier

investors.

The Australian Govern-

ment is currently spending

A\$500,000 on a study into

a possible plant to build the

Sarich engine in Western

Australia and the company

has non-exclusive agreements

with Ford and General

Motors.

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INTERNATIONAL CAPITAL MARKETS

Currency hopes lift Eurodollar issues

BY CLARE PEARSON

A GROWING belief that the dollar may have hit its lows boosted the Eurodollar bond market, but depressed the D-mark sector yesterday, as the currency stayed firm in the wake of last Friday's encouraging US trade and inflation figures.

Prices of five-year Eurodollar bonds rose by about 1 point while longer-dated issues achieved gains of up to one point, as D-mark issues eased by between 1/2 and one

INTERNATIONAL BONDS

point on dwindling expectations of currency gains.

Professional short covering provided the main impetus to the improvement in the Eurodollar market. But dealers reported moderate retail buying, particularly of the shorter-dated issues, whose yield spreads relative to US Treasury bonds have narrowed to a lesser extent than on the longer-dated issues.

Meanwhile, the Eurosterling market eased along with gains as buyers of sterling still failed to emerge, dimming hopes of an imminent post-election cut in base bank lending rates. This left last Friday's three new five-year issues, for Amro, Banca Nazionale del Lavoro, and Swedish Export Credit, languishing at around less 3, well outside their fees.

Activity was limited on the new issues front, with a trickle of moderately sized deals emerging.

Deutsche Bank Capital Markets led an £150m three-year non-swapped issue for GMAC.

Australia Finance with a 10 1/2 per cent coupon and 10 1/2 issue price.

In the equity warrants area, Yamaichi International (Europe) led two five-year par-priced issues. These were a

\$50m bond for Toyama Chemical, with an indicated 14 per cent coupon, and a \$40m issue for Yamazumi Glass, with an indicated 14 per cent coupon.

The bond at around \$98 bid, while Toyama's deal was quoted at 101 bid.

Euroyen prices eased by about 1 point on concern at the dollar's strength against the yen, while a rare Euroyen issue for a US savings and loan institution emerged under the joint auspices of Banque Paribas Capital Markets and IBB International.

This was a Y7bn collateralised five-year bond for Lincoln Savings and Loan Association, priced with a 14 per cent coupon and 101 1/2 issue price.

The stronger dollar and the prospect that the US economy may be strengthening upset the German bond markets, which experienced unusually sharp falls. Domestic bond prices were as much as one point lower, while prices in the Euro-D-Mark bond sector fell by up to 1 point.

Thus the timing was less than perfect for a DM150m issue for Malaysia. The seven-year bond carried a 6% per cent coupon and a price of par and was led by Deutsche Bank.

In quiet trading in the Swiss market, prices were little changed. There was one new issue, a SF100m public offering for Pergesa, the financial services company, carrying a maturity of eight years, a 4 1/2 per cent coupon for Pirelli and Co.

The bond, which when final terms were set had its size and maturity reduced and its coupon raised from that originally envisaged, traded at about 98 bid.

In Luxembourg francs, Nobel Industries, the Swedish explosives group, brought a LFR300m issue carrying a 7% per cent coupon, a five-year maturity and an issue price of 100%. Banque Paribas (Luxembourg) is leading the issue.

OECD calls for greater provisioning consistency

By David Lascelles,
Banking Editor

GREATER CONSISTENCY in the provisioning practices of banks from different countries would help to strengthen the international financial system and lead to fairer competition, according to a report by the Organisation for Economic Co-operation and Development.

The report on prudential supervision in OECD member countries said that "the disparity of provisioning techniques as well as of actual levels of provision continues to be considerable across countries and banks."

The report says that banking supervisors are keeping the situation under constant review, and it expects that this should lead over time to greater compatibility of approaches and practices.

But it predicts that progress will be slow until progress is also made on collateral issues such as accounting and taxation which have a big influence on banks' ability or willingness to make provisions.

The report also notes that some countries, like the US, have mandatory provision requirements for countries in financial difficulties.

The issue of greater consistency on provisions has been raised by Citicorp's decision last month to set aside \$300m against possible losses on its Latin American loan portfolio. This has prompted other banks, mostly in the US, to take similar action. But banks in other countries are still considering their response.

"Prudential supervision in banking," 288 pages, \$10.75, 2 Rue Andre Pascal, 75775 Paris Cedex 16.

David Lascelles explains the dilemma over providing cover for Third World loans

UK clearers hesitate to 'do a Citicorp'

THE DEEP silence emanating from the UK clearing banks on the question of provisions for Third World debt is the sound of bankers wondering what they should do. "We're thinking about it" was the typical response from a senior clearing banker last week.

The move by the US banks led by Citicorp, to make large provisions against their loans to debt-ridden developing countries, has turned out to be acutely embarrassing for British banks. They feel under pressure to follow suit. Yet they have always maintained that provisions must be a matter for each bank to decide. Also, good form requires that all the clearers do roughly the same thing, so a measure of co-ordination may be needed with the help of the Bank of England.

The Bank's only public utterance on the subject was its comment on the day after Citicorp took its \$3bn "hit"—that it considered provisioning to be a "continuing process," rather implying that it did not want UK clearers to follow the American lead.

Generally, the UK clearers are believed to be better provided than the US banks because they have been building up their reserves over time, and they have a smaller exposure. They also received more encouraging

signals from the Inland Revenue over the amount of provisions which would be allowable for tax.

But only one of the Big Four has stated clearly what it intends to do in the wake of Citicorp. That was Midland Bank, which said it would continue to build up its provisions gradually. But this was not unexpected since Midland has the largest Latin American exposure of the clearers and, relatively, the smallest capital.

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Barclays seem to be more split in their attitude.

However, the Bank of England might be inclined to discourage banks from taking a big hit to avoid putting Midland on the spot. Some bankers believe that the Bank is proposing that the clearers build up their Third World provisions to the equivalent of 25 per cent of their loans over a two-year period.

The Bank will not comment on its position. Yet it would be uncharacteristic of the Bank to lay down hard and fast rules on a matter as sensitive as bad debt provisions. The Bank is more likely to keep pressing the banks to make provisions, using the Citicorp case to reinforce the argument.

The situation would also be clearer if the new UK-US accord on bank capital were already in force (it will not be until the end of this year). Although it does not refer to provisions, officials say this is an area where closer policy co-ordination may be needed, particularly in cases where UK and US bank share holders of the same assets.

Unless one of the clearers makes an earlier announcement, their response to Citicorp will not be known until they report their interim results in late July.

Banks' main exposures to problem country debtors

	End 1986 Exposure at risk \$1.43 plus new money packages \$bn	1987 pre-tax provisions at risk \$1.43 plus new money packages \$bn	Additional provisions required \$m	1987 pre-tax profits/balances increase \$m
Barclays	2.6	10	390	597
Lloyds	2.2	8	15	15
Midland	1.9	8	646	126
NatWest	2.7	12	351	829
Estimated				

Source: Smith New Court

values can be ascertained.

A further attraction of doing a Citicorp, at least for the stronger banks, would be to gain a competitive advantage over those less well-placed.

So bankers have been sounding out likely reaction. Would it be taken badly if they took a hit, or would it be worse if they did not?

Would any announcement have to be accompanied by an assurance that the dividend was safe?

Bankers also say that they are receiving more encouraging

from being costly, it would discourage banks from participating in new loan agreements.

Another is that a big provision would weaken a bank's capital base if it was earmarked for particular loans. This is not the case in the US where the entire loan loss reserve can be written off.

Or the case is that NatWest seems most inclined to make a large provision. It can afford to: it has both the smallest Latin American exposure and the largest capital. Lloyds and

Sullivan Mines

Swiss franc issue withdrawn

BY YOKO SHIBATA IN TOKYO

By Our Euromarkets Staff

A SF125m convertible issue for Sullivan Mines, the Canadian company, first announced on June 5, was withdrawn from the Swiss franc foreign bond market yesterday after shareholders had rejected the deal last last.

Mr Claude Genest, Sullivan's president and chief executive, said that shareholders' representatives on the board had objected to the issue both because of the cost of covering the exchange risk and because of the 24 per cent dilution of existing shareholdings if the bond had been fully converted.

Cambior, floated last year after it had become the recipient of many of the Crown corporation Sougén's mining assets, holds a 30 per cent stake in the company.

Banque Indoex, the projected lead-manager of the SF125m eight-year bond for Sullivan, described its withdrawal as "extremely embarrassing."

The withdrawal comes in the wake of a crop of cancellations in the Swiss franc foreign bond market recently, most notably that by Primerica, the US financial services company, of a SF125m bond prior to its agreed bid for Smith Barney, the US banking and securities firm.

A VACANT seat on the Tokyo Stock Exchange (TSE), created by the planned merger of two medium-sized brokerage houses affiliated with Nomura, has stirred considerable concern among foreign brokerage houses.

Toichi Securities and Taiyo Securities are to merge on October 1 into a joint company which will be 77 per cent owned by the Nomura group.

The merged brokers will vacate one of their two present TSE seats

in October before the exchange expands its membership next May. No decision has been taken on whether the vacant seat will be sold to a foreign broker—a step that would defuse some of the present tension over the issue—but a Nomura spokesman said the company would leave the decision to the TSE.

The US and British Governments have been pressing the TSE to allocate more seats to foreign brokers in order to make the Japanese fi-

nancial markets more accessible to foreign companies.

Last time a TSE seat became vacant, as a result of the merger of three Yamaichi Securities group companies in December 1984, Merrill Lynch lost out in a bidding battle to Utsunomiya Securities. Merrill's bid was said to have been "far below" the Y1.839m (S11.7m) paid by Utsunomiya.

However, Yamaichi's decision backfired when the US Govern-

ment complained that it constituted an obvious attempt to exclude foreign stockbrokers from an important segment of the Japanese capital markets. The ensuing diplomatic row resulted eventually in the entry of 10 new members to the TSE, including six foreign brokerage houses.

When they did so, in February last year, the cost of acquiring membership was estimated between Y1.5m and Y1.6m on average, according to TSE officials.

Companies that fail to comply with the decree, which gives them three months after the close of half-yearly reports to publish their reports, will be liable to fines.

Stockbrokers, meanwhile, are pressing for more sophisticated share price systems on the Portu-

guese market, where only one price change a day is announced. The brokers want continuously updated price changes, which would involve several alterations in the present software.

The Portuguese market continues to grow rapidly.

Rules tightened for Portugal's listed companies

COMPANIES listed on Portuguese stock markets will from now on have to publish half-yearly reports providing full and accurate information about their consolidated balance sheets, investments and financial operations, writes Diana Smith in Lisbon.

Complying with European Community directives and tightening up rules on the Lisbon and Oporto markets, the Portuguese Government has published a decree that for the first time makes full and accurate financial reports compulsory for listed companies.

Companies that fail to comply with the decree, which gives them three months after the close of half-yearly reports to publish their reports, will be liable to fines.

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FT LAW REPORTS

Charterers' option survives repudiation

cent party. You must either affirm the whole contract or rescind the whole."

Having affirmed the contract on July 5 after charterers' repudiation, owners could not contend that the contract survived minus the option.

In the absence of clear authority creating an exception to the general rule, the court could not hold that charterers had lost their option once owners had, by their telex of July 5, clearly elected to affirm the contract.

The question was whether subsequent events could have such effect.

The rejection of the notice of readiness could not do so for it was nothing but an untrue statement that the vessel was ready to load. The fact that it was endorsed made no difference. Such endorsement could have been no more than a further anticipatory breach.

The same applied to the fixing and loading of Leo Tornado.

Those could have been no more than anticipatory breaches, for the obligation to load the steel did not, on the terms of the charterparty, arise until valid notice of readiness had been given, and none ever was. On July 9 the owners reaffirmed the contract.

As a matter of general principle therefore, the charterers had not lost their option by events subsequent to the owners' affirmation on July 5.

Nothing was shown to warrant a departure from the general rule that where an innocent party elected not to accept a repudiation the repudiating party could rely on any subsequent event which excused him.

It was not a question of determining what would have happened or of readiness and willingness to perform. The factual situation giving rise to the option actually occurred and charterers were entitled to cancel. The appeal was dismissed.

The Vice-Chancellor and Lord Justice Ralph Gibson agreed.

For the owners: Michael Dean, QC, and A. Fenton (Lloyd & Co).

For the charterers: D. Donaldson, QC, and H. Page (Holmes Fenwick & Willan).

By Rachel Davies

Barrister

charterers received information that the Transport Services permit to load would be granted for July 13-14.

By July 5 about 4,700 tonnes of the 6,000 tonnes of steel had been in Durban since July 2, and the charterers had provisionally fixed the Leo Tornado to carry it to Bilbao. They now confirmed the fixture.

Later on the same day owners notified charterers that Simona would be ready to load on July 7 or 8. The vessel arrived in Durban on July 8 and gave notice of readiness. It was not noticed by the charterers who endorsed it "vessel off charter 2/7." They began loading into Leo Tornado on the same day.

The Court of Appeal sat held when dismissing an appeal by Mediterranean Shipping Co SA, owners of the Simona, from a decision by Mr Justice Leggett that the charterers, Fercometal SRL, were not liable to them for dead freight.

LORD JUSTICE PARKER said that on June 11 1982 a charter-party was made in the Geneva form for the carriage of a part-cargo of 6,000 metric tonnes of steel from Durban to Bilbao, in Simona.

Simona was not ready to load until after July 12.

The owners contended that charterers were not entitled to cancel so that the cancellation and failure to tender cargo were repudiations of the charter-party which were accepted by the departure of the vessel, and they were therefore entitled to damages by way of dead freight.

The issue was whether the right to cancel which prima facie accrued to the charterers should not be exercised because the vessel was not ready to load by the cancelling date.

On June 29 owners advised shippers that the vessel was nominated under the South African Transport Services permit system to load from July 6 to 9.

On July 3 the owners requested an extension of the cancelling date to cover loading dates from July 13 to 16. The charterers said the latest loading dates were unacceptable and that they were cancelling the charter.

It was common ground that that constituted a repudiation of the charter by anticipatory breach. The repudiation was not accepted by the owners. On July 5 they teleaxed charterers that contrary to previous communications the vessel would start loading July 8.

At the same time the

passage provided the key to the solution in the present case. If an unaccepted repudiation by anticipatory breach had no legal effect but thereafter an event occurred which prima facie enabled the unrepentant repudiating party to escape liability because it excused further performance, it would do so unless it was due to its own fault.

In *Howard v Pickford* [1981] 1 K.B. 417, 426 Lord Justice Asquith said: "An unaccepted repudiation is a thing void in law and of no value to anybody; it confers no legal rights..." In *Swiss Atticaine* [1987] AC 361, 398 Lord Reid said: "Where the contract has been affirmed by the inno-

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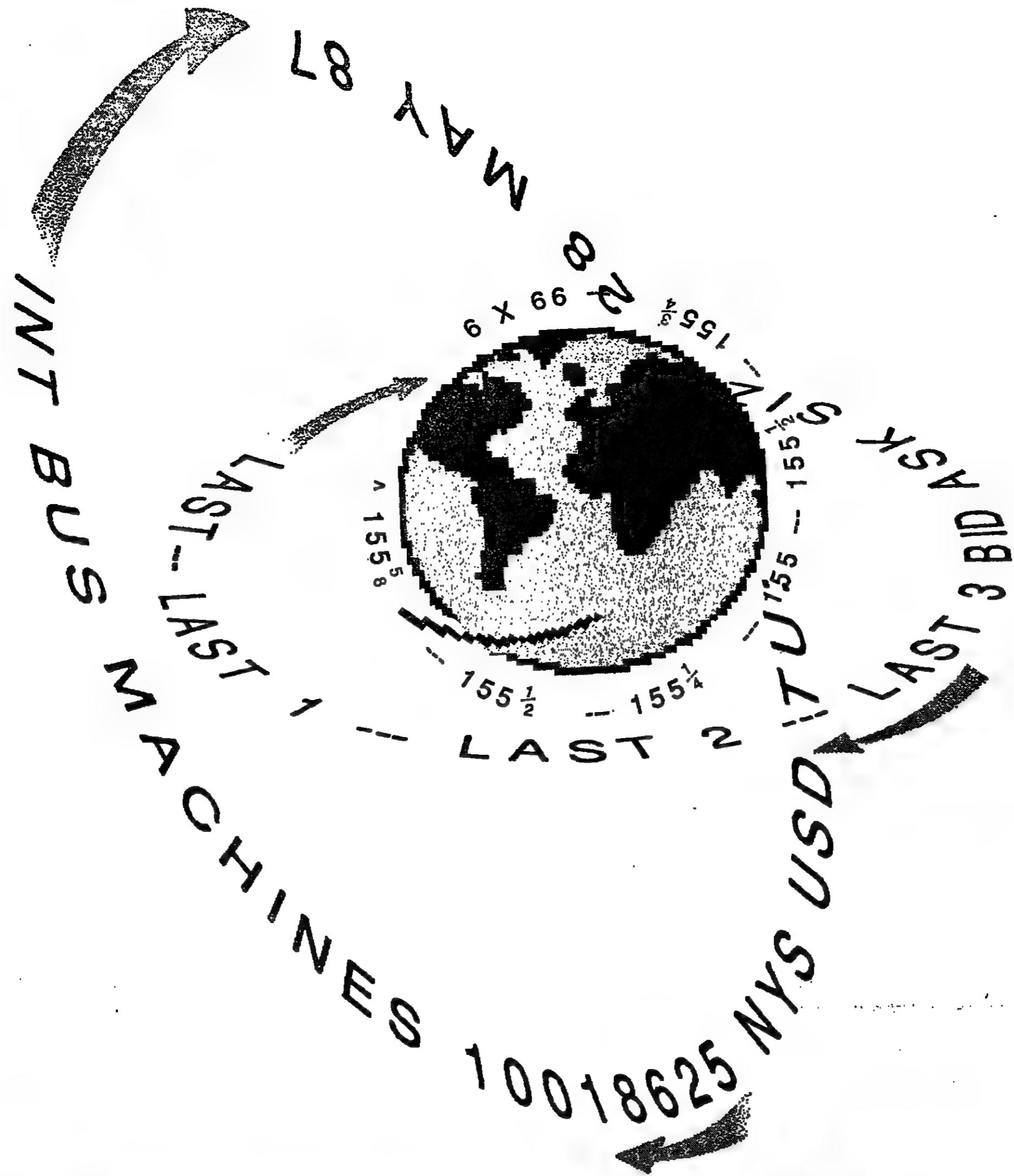
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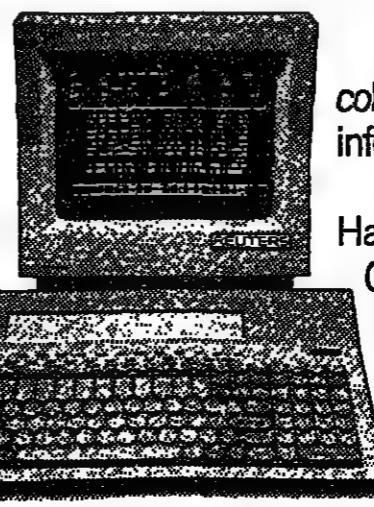
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2000 AND BEYOND

UK COMPANY NEWS

Reed to net £250m from DIY sale to Williams

BY NIKKI TAIT

Reed International, the publishing, packaging and paper conglomerate yesterday confirmed that it was selling its paint and do-it-yourself division to Williams Holdings, the fast-growing industrial conglomerate.

The purchase price is £285m cash, but the businesses will bring with them £25m in cash and the net proceeds (after expenses) for Reed will be some £250m.

For the year to end March, there made operating profits of £22.5m on sales of £308m. Adjusted net assets including the cash were £102.2m.

The deal, which is conditional on approval from both companies' shareholders, is Williams' largest acquisition to date and almost doubles the size of the group. It will be funded by the issue of 36.8m shares — representing 42 per cent of the enlarged issued capital. These shares have been placed with institutions at 785p, but there is a clawback for existing shareholders at the same price.

Williams shares were suspended at 835p yesterday, and are likely to be restored on Wednesday morning. Reed gained 20p to 465p on news of the deal.

COMPANY NEWS IN BRIEF

KENMARE OIL Exploration has acquired Irish Marine Oil and changed its name to Kenmare Resources. The basis of the offer was two new Kenmare 25p ordinary for three Irish Marine 5p ordinary. Kenmare's chairman said that for holders of Irish Marine it translated

their existing investment into shares which had a dealing facility in both London and Dublin. For Kenmare holders the merger gave the company control over the exploration licences held by IMO as well as access to a cash fund of about £1.8m.

SHARE STAKES

Changes in company share stakes announced over the past week include:

Grand Central Investments — Mr Ishwar Nahapan, chairman, sold 2m shares, reducing his holding to 10.57m or 39.3 per cent. Mr Nahapan has undertaken not to reduce his beneficial holding further before June 30 1988.

Edinburgh Financial Trust-Caparo Investments acquired 125,000 ordinary and now owns 2,563,000 (9.2 per cent).

Exxon — Directors R. C. East and A. E. Woolf disposed of

DIVIDENDS ANNOUNCED

Aitken Fine	2	—	NIL	2	2.25
Hunting Group	4	—	4	6	6
Erskine House	2.8	Aug 6	2.3	14	3.2
Property Partnerships	5	Aug 3	3.5	8	6
Blick	1.6	Sept 9	—	2	—
Harmont Leisure	40.1	Aug 5	0.1	—	—
Bardon Hill	12.85	July 24	2.35	3.9	3.25
Dominion Int'l	3	Aug 7	3	5.5	5.5
Henderson Admin.	19	July 28	9.5	25	*12.5
Sterling Publishing	2.2	—	2	2.2	2
Fairbairn	2.3	Aug 10	2.25	4.8	3
City Site	0.66	—	0.47	—	0.96
Alexon Group	4	—	2	6	3.25
Caenhamer Philippe	3.55	Aug 24	2.05	4.75	4.00
Brown Shipley	6.25	—	6	10	9.5
Freshbake Foods	1.6	—	1.3	2.3	1.9

Dividends shown per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ||Third market. ¶Scrip option dividend. **15 months to March 31 1987.

HENDERSON ADMINISTRATION GROUP plc

Results for the year to 31st March 1987

	1987	1986	
Profit before tax in £000	26,444	17,165	Up 54%
Earnings per ordinary share in pence*	80.44	49.62	Up 62%
Dividends per ordinary share in pence	25.00	12.50	Up 100%
Net assets in £000	37,546	25,858	Up 45%
Funds under management in £million	7,027	4,308	Up 63%

*Earnings per ordinary share are shown before transfer to initial charges equalisation reserve.

"Our aim is to be in the forefront of those investment management groups which can demonstrate an ability to serve the international marketplace."

JR Henderson, Chairman

Copies of the Annual Report may be obtained from the Company Secretary, Henderson Administration Group plc, 26 Finsbury Square, London EC2A 1DA.
The above figures are extracted from the accounts of the Group on which the auditors have given an unqualified opinion. The accounts will be filed with the Registrar of Companies.

HENDERSON THE INVESTMENT MANAGERS

GKN diversifies into building maintenance

By Alice Rawsthorn

GKN, the automotive components and engineering group, yesterday announced its diversification into the building maintenance field with the acquisition of General Plumbing and Roofing Services, a privately-owned company, for £6.75m.

GKN's chairman said that the

acquisition of more US exposure

contributes to group profits

which will now come from the

UK and more customers in

Europe. The acquisition could help

the push of Williams existing

products into Europe and the

US through the Reed interests'

distribution network.

"It's the best deal we've

ever done," said an ebullient

Brian McGowan, managing

director, yesterday.

Reed, meanwhile, reported

net debt of £188m at its March

year-end and so will now have

a sizeable cash surplus. The

company says it will continue

to make small "infill" acquisitions

and will continue to look

at larger deals in both the

UK and US.

When it put the division up

for sale, Reed said this was

part of its policy of concentrating

on the development of its

publishing, paper and packag-

ing interests.

F. H. Tomkins increases stake in Ransomes Sims

By STEVEN BUTLER

F. H. Tomkins, the acquisitive industrial holding group, yesterday threw down a marker on the lawn mower and machinery maker, Ransomes Sims & Jefferies, with the disclosure that it had purchased 250,000 Ransomes shares, bringing its holding to 5.8 per cent.

Mr Jim Sanger, a Tomkins

director, said that Tomkins, which recently bought Smith

Wesson, the US gun man-

ufacturer, had no intention of

following through with an

immediate bid for Ransomes,

but could not rule out the

possibility of an eventual take-

over attempt.

Tomkins has held a previously

undisclosed stake in Ransomes just under the 5 per cent mark for several years. Mr Sanger said the most recent block of shares were bought because they were offered at an attractive price, which he would not disclose. It's a long term

investment, said Mr Sanger.

"If they (more shares) come

up, and they are at a reason-

able price, we might buy some

Ransomes shares would be a logical fit

for Tomkins, whose subsidiary

Hayters is also in the lawn

mower business. A bid for the

company could follow if investor

excitement over the Tomkins

stake does not push prices too

high, they said.

Ransomes could not be

reached yesterday for comment.

Irish placing cancelled by Atlantic Resources

By Hugh Carnegie in Dublin

Atlantic Resources, the Dublin-based oil explorer, yesterday abruptly withdrew an £4.35m share placing announced only last Friday. The move was the latest of a long series of disappointments for the Irish oil business.

Because of the obligations of secrecy to its partners in its Celtic Sea exploration interests, Atlantic said it could not give details of why it had cancelled the placing. But the company said British Petroleum, the operator on the latest well to be drilled in the Celtic basin in which Atlantic has a 20 per cent share, was due to make a statement this week.

The clear implication is that the well, in licence block 50/6, has failed to prove the existence of recoverable crude reserves despite a promising find in the block last year.

BP was not expected to report on the latest well, in which Aran Energy and Hydro-Carbons of Ireland also have 20 per cent interests, so early. Atlantic appears to have been caught by surprise by the arrival of news over the weekend and but decided to move quickly before any trading had taken place in the new shares.

Friday's issue of 15m new shares with British and Irish institutions at 29 Irish pence was two pence below Friday's closing price.

Yesterday, the Atlantic price fell to 23 Irish pence. It had been as high as 56 Irish pence earlier this year before disappointing news from another well operated by BP in licence block 49/9 last month.

GKN is now eager to expand further within industrial services through acquisition. According to Mr Jessop it will augment existing interests and will diversify into other new areas of activity.

Bardsey — Director Michael Pearson acquired 300,000 ordinary (1.81 per cent) on exercise of warrants to subscribe for ordinary and now holds 5,975,000 (28.17 per cent).

Atwoods — Hawley has purchased through a wholly-owned subsidiary 375,000 ordinary and now has an interest in 13,919,000 shares (27.8%).

Berry Whellmer — Kuwait investment office has a vested interest in 3,250,000 ordinary.

Windsor Securities Holdings — John Carr, chairman, sold 250,000 ordinary (approximately 2.56 per cent) and now holds 523,530 (5.86 per cent).

A. Goldberg and Son — Charterhall became interested in 885,000 ordinary (5.18 per cent).

Acates and Hatcherson — Director J. Weir disposed of 20,000 ordinary and now holds 432,944.

Tyrells Turner — Director D.

M. Saunders sold 150,000 shares.

Raine Industries — E. Stanger

disposed of 2m shares and no longer has a notifiable interest.

Bejam — Director L. Don

sold 25,000 ordinary.

Shandwick — Under executive

share option scheme, director

A. L. Stoddard acquired 60,808

ordinary.

Bardson — Director L. Don

sold 25,000 ordinary.

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UK COMPANY NEWS

Dominion Intl hit by oil downturn

Dominion International Group, which is undergoing a period of transition as it switches its emphasis to financial services and away from property and natural resources, yesterday announced a decline from £11.04m to £8.58m in pre-tax profits for the year to March 31 last.

The directors said that changes set in motion last year gathered pace, but redirection of the group was of necessity a relatively slow process. Everything that transpired in 1986 underlined the validity of the strategy. It was the speed of the downturn in the oil sector that led to the setback in profits not the strategy itself.

A breakdown of profit by division showed that natural resources tumbled from £9.8m to £2.23m; property development was down from £2.17m to £1.57m but financial services improved from £6.85m to £7.75m. Central overheads amounted to £1.49m (£1.11m).

The dramatic decline in oil and gas prices, the directors continued, would have wreaked far worse damage had the company not already steered the emphasis of its activities to the financial services sector. At the end of the financial year the acknowledged growth of financial services represented some 70 per cent of the group's profits.

Highlight of the year was the acquisition of the US computer leasing company, Transnational, from which there has only been a partial contribution in the

1986/1987 profits. Prospects for Transnational are said to be exceptionally good. Potentially, the directors said, the returns from Transnational could outstrip those of the former property interests by a factor of at least three.

Turnover last year was up from £58.13m to £67.18m. Tax charged was £1.79m (£1.55m) and minorities were £380,000 (£1.49m). The warning in the interim statement of a substantial provision against Southwest Resources' (59 per cent owned by Dominion) investment in William Hunt against the £9.9m book cost of the investment turned out to be £2.12m (£2.12m debit) so there was an attributable loss of £2.33m (£5.5m profit).

Basic earnings per share before the extraordinary items amounted to 12.34p (17.40p) and 12.53p (16.3p) fully diluted; the dividend is main-

tained at 5.5p with a final of 3p (same).

Southwest Resources turnover fell 37 per cent to £5.5m (£10.33m) and its pre-tax profit by 74.5 per cent to £223,000 (£3.63m). It wrote off £6.05m in William Hunt, which is listed in Hong Kong and in which it now holds a 2 per cent interest. Last month Hunt completed its restructuring with the injection of new capital and it was hoped that this would lead to some future recovery.

• comment

With pre-tax profits down by 22 per cent, shareholders of this once fast-growing resources, financial services and property group had only one thing to cheer about yesterday — a generous dividend maintained at 5.50p per share. This is evidently what underpinned the 5p jump in share prices to 10.4p. The current year

might not be as bad as the last, but the cost of re-jigging out of the property and resources sector will continue to depress earnings. The best to be said is that the company's difficulties are under control, with doubtful assets safely written down. Gearing of the group rose from 50 per cent to 77 per cent, while net assets fell from £47m to £36m. This is not because Dominion has climbed on to a more precarious limb, but because it has disposed of property and put greater emphasis on financial services, where higher gearing is common. Credit lines are still wide open, although expansion of the group this year is likely to be funded by further property sales. With a prospective p/e languishing around 7, on analysts' pre-tax profits forecasts of £10m, investors will want to see more of the goods before committing themselves.

Property Partnerships advances 29%

Property Partnerships, the property investment and hotels group, raised pre-tax profits by 29 per cent from £1.13m to £1.45m in the year ended March 31, 1987.

Net rental income from investment properties climbed from £22.000 to £1.02m, while hotel turnover reached £1.81m (£3.21m). Earnings per 25p share were up 4.3p to 19p and the final dividend is 5p for a

total of 8p (6p).

A one-for-one scrip issue is also proposed. This will be achieved by capitalising the balance of the share premium account of £285,711 and £1,065,479, being part of the unrealised revaluation reserve.

The company said it would continue to expand and improve the quality of its property investment portfolio and consolidate the strong trading position of its hotels.

Tax charge was £442,000 (384,000 payable); exceptional items totalled £49,000 (£29,000). Net tax was £570,000 (£513,000), leaving net profit of £1.25m (£965,000). For earnings per share of 6.22p (5.19p).

The interim dividend is 1.4p when the shares were floated a year ago.

Blick up 31% to £1.8m and signals more growth

Blick, retailer and lessor of time recording and communications equipment, reported a 31 per cent increase from £1.35m to £1.83m in pre-tax profits in the half year to end March last against an improvement of just 6.3 per cent to £7.45m in turnover.

Operating profits showed a 15 per cent gain to £1.73m (£1.55m) last year and Mr Alan Elliot, the chairman, said that this reflected both the continued advance in long term rental equipment sales to end users.

Time recording equipment sales were progressing well with higher value electronic and computerised time sales well in excess of last year.

Commenting on prospects, Mr Elliot said current trading was encouraging, and he looked forward to a successful second half.

Interest receivable in the half year amounted to £1.33,000 (£24,000 payable); exceptional items totalled £49,000 (£29,000). Net tax was £570,000 (£513,000), leaving net profit of £1.25m (£965,000). For earnings per share of 6.22p (5.19p).

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All-round growth for Erskine House

IN A YEAR when it more than doubled the size of its office equipment business in the UK, the Erskine House Group achieved a pre-tax profit of £4.72m.

That was a 70 per cent advance on the £2.75m reported for the year ended March 31, 1986, and a 57 per cent increase on the £3.2m as restated for 1985.

Earnings were 14.6p (restated 9.5p) and the dividend is raised 9p to 4p (3.2p), with a final of 2.8p.

Mr Brian McGillivray, the chairman, said that this reflected both the continued advance in long term rental equipment sales to end users.

Turnover in 1986-87 came to £71.1m against £34.4m and net profit £5.8m. After tax and minority the attributable profit was £3.63m (£1.73m and £1.83m). There was an extraordinary profit of £990,000 being the net surplus on the sale of Erskine Bureaux and Sovereign Cleaners.

• comment

Once a rat-catcher, Erskine's more fitting classification within the stock-market hierarchy should be that of phoenix. In the four years since Mr McGillivray arrived from Rentokil, the company has been transformed by no fewer than 25 acquisitions.

These leave Erskine the largest independent distributor of photocopiers in the UK, and an increasingly significant player in the US after buying Zeno and Mirix. Yesterday's figures reflect the benefits to be derived from cost-cutting and implementing financial controls within the acquired companies — and also the underlying health of the market, as manufacturers increasingly devolve responsibility for service and sales to the independents. But growth by acquisition in the US will be made more expensive this year by bidding from competitors like American Business Machines and Alco Standard, and afflicted by currency considerations. Up 3p to 237p, the shares are on a prospective multiple of 15 if the company makes £7.7m this year. Still good value in the medium term, but it is unlikely that the shares will maintain the pace of the past six months, when they have outperformed the market by a half. And with gearing at 80 per cent, there will be fears of a right issue until the non-core businesses have been sold.

station months before the target date.

In the US, Zeno Systems (acquired in September) is the largest distributor of Sharp copiers and also sells, leases and services facsimile equipment and accessories. Mr McGillivray reported that trading since acquisition had been steady and prospects for growth were good.

The acquisition (in April) of Mirex Corporation of Texas, which leases and services high volume Ricoh copiers to major accounts, was another important step in developing the US market, the chairman claimed.

Turnover in 1986-87 came to £71.1m against £34.4m and net profit £5.8m. After tax and minority the attributable profit was £3.63m (£1.73m and £1.83m). There was an extraordinary profit of £990,000 being the net surplus on the sale of Erskine Bureaux and Sovereign Cleaners.

• comment

With a record number of developments under construction or about to start, they anticipated maintaining the company's position of having sufficient resources for the foreseeable future.

They anticipated being able to report continued growth. The recent acquisition of Ryan of Wimborne should make a significant contribution to profits and also help the company to achieve its expansion policy in the south.

After tax £1.61m (£1.33m) earnings worked through at 16.86p (11.61p). The final dividend is 3.3p for a net total of 1.5p, compared with 3p.

• comment

Fairbriar can be distinguished from other house-builders in at least two ways. One is that it buys land first and decides what it can most profitably build on it afterwards; the other is that this policy combined with its relatively small size enables it to seek out sites which it can acquire through private treaty rather than competitive tender. The result is a whopping margin, up still higher this time from 36 per cent to 40 per cent pre-tax. That could come down a little this year as Ryan's lower-margin business is integrated, but with most of the Richmond development now coming through, the group should have little difficulty in passing the £6m mark. Fairbriar's share price has roughly doubled so far this year, but at yesterday's 265p, the prospective p/e ratio of 13 is still yielding around six points to that other high-growth favourite, Berkeley. The non-capitalisation of £500,000 a year in interest costs would add another point to the multiple but would still leave it at a slightly perplexing discount to the sector.

Fairbriar gathers pace for 38% rise

WITH THE second half showing an acceleration, Fairbriar achieved a profit growth of 38 per cent in the year ended March 31, 1987.

This Surrey-based property developer and housebuilder lifted its pre-tax profit from £3.32m to £4.50m, or turnover 26 per cent ahead, from £9.15m to £11.49m.

The directors reported that the housing market remained to be buoyant in the company's area of operations, and that the current year had started well.

With a record number of developments under construction or about to start, they anticipated maintaining the company's position of having sufficient resources for the foreseeable future.

They anticipated being able to report continued growth. The recent acquisition of Ryan of Wimborne should make a significant contribution to profits and also help the company to achieve its expansion policy in the south.

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Taylor Woodrow order book worth around £1bn

SIR FRANK GIBB, chairman and chief executive of Taylor Woodrow, told the annual meeting that the group's total order book was currently standing at around £1bn.

He pointed out that the figure included the value of directly contracted work and also management contracts on which the group was responsible for the supervision of the overall works but did not include the potential share of work on the Channel Tunnel.

Although it was rather early to make predictions for the full year, Sir Frank said the group had made a good start in most sectors.

Bardon Hill rises to £5.8m

MR PETER TOM, chairman of the Bardon Hill Group, yesterday reported that profits had risen for the tenth consecutive year, reaching £5.75m pre-tax for 1986-87.

That was an improvement of 23 per cent over the previous year. £4.7m and was attained on the back of a £7.55m turnover in turnover to £5.45m.

Earnings advanced from 8.8p to 11.7p and shareholders benefit via a 20 per cent lift in their dividend to 3.9p, the final being 2.85p.

Mr Tom said that the quarry

Useful contracts had been acquired in the UK, the Soviet Union, New Zealand, Brazil, the Dominican Republic and US Navy work in the Atlantic Islands.

Sir Frank said as a general indication overall, the results for the year so far were around the same level for those of the same period a year ago.

The company has recently arranged two new financings — a £100m multiple option facility and a £50m sterling commercial paper programme — both of which give the company greater flexibility in providing for its needs.

• comment

ing activities remained the cornerstone of the group. The first full year of operation of the new primary crusher increased production of crushed stone at Bardon Hill by 28 per cent.

Gross profits for the year to March 31 rose to £5.75m (£15.09m). Other income added £579,000 (£1.4m), distribution costs account for £7.86m (£6.75m) and administration expenses for £5.52m (£2.71m).

Bardon Hill's shares are traded on the market made by Granville and Co. The group is capitalised at some £80m.

Great Portland in £9.4m deal

Great Portland Estates yesterday completed the purchase of 38 Finsbury Square, London and 33/35 Wilson Street, City, for a total consideration of £9.4m. The consideration has been satisfied by the issue to the vendors of 3m ordinary shares of 50p each in Great Portland, and the payment of £925,000 cash.

Baring Brothers, in conjunction with Cazenove, has placed the new shares on behalf of the vendors with institutional and other investors at 285p per share.

The placing of the new shares is conditional on their admission to the Official List. Application has been made to the Council of the Stock Exchange for the new shares to be admitted, and it is expected that dealings will commence next Monday.

The new shares represent approximately 2 per cent of Great Portland's present issued share capital.

EVODE GROUP has purchased Sempol Products, extruder of polyethylene film, for £1.32m paid in cash on completion and £250,000 cash payable in one year.

Alfred Walker negotiating two acquisitions

By David Waller
Shares in Alfred Walker, the small property company run by Mr George Martin, the former chief executive of Pleasurama, were suspended yesterday morning pending the announcement of two acquisitions.

In early trading the shares rose 66p to the suspension price of 360p, following speculation that Mr Martin was about to take his first major steps towards his stated ambition of building a £100m conglomerate.

Mr Martin said yesterday that negotiations were underway for two separate acquisitions in the property and leisure sector. "Very significant relative to the company's present size," the transactions are to be financed by a vendor placing.

Mr Martin joined Walker in April this year when the share price was 185p. Two acquisitions and a two-for-three rights issue later, the company has a market capitalisation of £22.1m at the suspension price. It made taxable profits of just £2,000 in the half-year to October 31, 1986.

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UK COMPANY NEWS

Alexon shares jump after profits double to £6.9m

By ALICE RAWTHORN

Alexon, the fashion manufacturing and retailing group, yesterday saw its share price rise by 20p to 368p, when it announced that pre-tax profits had doubled to £6.9m in its last financial year.

The group's growth was fuelled by improved performances from both the Alexon retail and wholesaling activities and from Claremont Garments which manufactures women's outerwear for Marks and Spencer.

Mr Edgar Tarr, Alexon's chairman, said that the company is committed to securing further growth both by "organic and acquisitive means."

In the year to March 28, Alexon's turnover rose to £58.2m (£51.5m) and operating profits to £7.4m (£4.4m). Interest fell to £3.64m (£3.69m), but taxation rose to £2.4m (£2.64m). Nonetheless, earnings per share increased to 22.9p (16.3p) and the board proposes to pay a final dividend of 4p, making 8p (3.25p) for the full year.

• comment

The City has long since

accepted that Alexon has hauled itself out of the doldrums of the mid-1980s, but the extent of yesterday's profits improvement took even the most optimistic of analysts by surprise. Although the pace of improvement at Alexon has already eased, the business has lots of scope for

margin improvement by securing economies of scale through the expansion of its retail base. Claremont has operated so efficiently for so long that the group has opted to maintain margins this year in return for volume gains. These established businesses should yield profits of £8.5m this year: putting the shares, which have trebled in value since the traumas two years ago, on an undemanding prospective p/e of 13. And Alexon could add a frisson with acquisitions. Although after the tussles with Hornsea, it is unlikely to stray outside the fashion industry.

Chamberlain Phipps ahead of forecast with £5.93m

By PHILIP COGGAN

Together with a substantial advance in pre-tax profits for the six months to March 31 1987, City Site Estates announced another acquisition. It has reached agreement to purchase Queensbridge Estates for £9.25m.

Consideration for the acquisition will be the allotment of 5,514,286 new City Site ordinary to the vendors which have been conditionally placed at 175p each with a number of institutional investors to produce a net cash sum of £9.25m.

Reflecting the company's policy of expansion through acquisition, profits leapt from £84,519 to £341,968 pre-tax in the first six months with rental income up from £374,561 to £804,943. Tax charged was £63,288 (£32,094) leaving available profits of £233,572 (£37,428) for basic earnings per share of 2.63p (0.58p).

The interim dividend is increased from 0.47p to 0.56p.

Following the acquisition of Queensbridge, the value of the company's property portfolio will be in excess of £60m. It is estimated that the company's annualised rental income will increase to approximately 23.7m.

Harmony profits pass £0.26m mark

Harmony Leisure Group, formerly Thomas Investments, reported pre-tax profits of £260,498 in the 18 months to March 31 1987, compared with £12,234 in the previous 12 months. These are the first figures since the group joined the USM last year and the dividend is 0.1p net, as forecast in the prospectus.

The group operates public houses with restaurant facilities in London and the Home Counties.

Since the year-end, it has purchased its first freehold property—the Hawley Arms at Camden Lock. It has also acquired a 10-year lease on Reform Tavern and has refurbished an existing house, the Bellenden, at Surbiton.

The trading trend in current outlets continues to improve, say the directors, and with expected additional contributions from recent refurbishments and acquisitions, the company believes the prospects for further growth are excellent.

Group turnover in the 18-month period was £5.05m (all). There was a tax charge of £90,150 (£3,664). In 1985, the company had extra-ordinary debits of £5,750. Stated earnings per share improved from 0.07p to 1.31p.

The Alexon retail operation, which operated at a loss two years ago, expanded rapidly during the year. There are now 160 Alexon shops and showrooms in the UK and overseas, the group expects openings to continue at the same pace this year.

Mr Tarr said that Claremont has continued growth in sales and profit margins thanks to the investment in production facilities and economies of scale made in the early 1980s. It has diversified into new product areas for Marks and Spencer such as maternity wear.

Hornsea, which the group acquired three years ago, was nursed back to profit during the year but sold to Peter Black Holdings for £2.5m in May. The disposal has eradicated group borrowings and Alexon is now scouting about for acquisitions within related areas of fashion manufacturing and retailing.

The City has long since

Sterling Publishing makes first acquisitions

Sterling Publishing Group, a leading publisher of annual international technology and management reviews, yesterday announced its first full year results as a public company and also its first two acquisitions.

In the year ended March 31 1987 Sterling raised pre-tax profits from £939,000 to £1.06m, on sales 28 per cent higher at £7.68m, against £5.5m. Earnings per share were 4.82p (4.69p) and a dividend of 10p cent higher at 2.2p (2p) is proposed.

The company is paying an initial £420,000 plus earn-out for Concord Services which will extend its activities into the conference market. Consideration is to be met by the issue of new ordinary shares, of which 71,388 will be issued and held by the vendor and the balance to be the subject of a vendor placing by the company's brokers, Alexander Laing & Cruckshank, to raise £1.2m (£350,000).

The company is paying an initial £420,000 plus earn-out for ReActions and ICM Publications (the ReActions Group), for which Sterling is paying £250,000 plus earn-out, brings into the group two fast-growing monthly magazines serving profitable specialist areas of the re-insurance market and international banking community.

Again, this purchase will be met by the issue of Sterling shares, with 186,169 to be held by the vendor and the balance the subject of a vendor placing by Alexander Laing to raise £175,000.

Sterling said yesterday that its prospects for the current year were looking good, as indicated by a 28 per cent increase in orders received in 1987. The group was continuing to review acquisition opportunities.

A slight fall in the tax charge from £2.16m to £2.09m helped push earnings per share up 33.5 per cent to 9.17p (6.87p). The interest charge was also down slightly to £1.01m (£1.32m), leaving the end-year gearing level at 40 per cent.

The final dividend was set at 3.55p (3.95p), making a total of 4.75p (4.65p). Chamberlain's shares closed unchanged at 148p yesterday, compared with Wardle's final cash offer of 157p.

The final dividend was set at 3.55p (3.95p), making a total of 4.75p (4.65p). Chamberlain's shares closed unchanged at 148p yesterday, compared with Wardle's final cash offer of 157p.

Hanson Trust, the industrial conglomerate which last year took over Imperial Group after a 22.6m bid battle, is to list its shares in Paris from the beginning of next month.

Hanson has appointed Fauchier-Magnan-Durant de Aunis as its brokers there, and Banque Paribas will introduce the shares to the market. Hanson does not intend to issue any new shares in connection with the listing.

Hanson said that the listing reflected "the widening globalisation of the equity market". It already has listings in Switzerland and in American Depository Receipt form, in the US.

The company has no significant manufacturing interests in France. However, Hanson director Mr Martin Taylor added yesterday that the listing does not preface acquisitions there.

The exercise price was 230p against Western's market price at suspension of 245p and the rights price of 330p.

The two men intend to take up their rights, unlike Samuel Montagu, the merchant bank which now holds 26.4 per cent.

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The two men intend to take up their rights, unlike Samuel Montagu, the merchant bank which now holds 26.4 per cent.

Western Motor chiefs lift stakes via option exercise

By CLAY MARSH

THE JOINT managing directors of Western Motor Holdings have exercised options to raise their holdings in the car-delivery transporter in time to take advantage of a two-for-three rights issue which will raise £7m towards the acquisition of Penta, the Reading-based motor dealer.

Mr Richard Palmer and Mr Bruce McNeill each bought an additional 2.1 per cent stake at a cost of nearly £119,000 to raise their respective holdings to 3.9 per cent and 3.2 per cent.

The exercise price was 230p against Western's market price at suspension of 245p and the rights price of 330p.

The two men intend to take up their rights, unlike Samuel Montagu, the merchant bank which now holds 26.4 per cent.

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Peel arranges further finance

By PAUL CHEESBRIGHT, PROPERTY CORRESPONDENT

Peel Holdings, the edge-of-town retail property developer with an extensive industrial property portfolio, has taken its financial restructuring a stage further with the arrangement of a £50m medium-term bank facility.

The facility was arranged by Warburg and lead managed by

Barclays and Lloyds. The company can draw on the facility when it wishes for a period of seven years. The funds available will be used to help the funding of 12m sq ft of retail property developments which have a total cost of £75m.

This is Peel's third excursion into the capital markets in the

last month. In May it raised £24.1m from an issue of 5.25 per cent convertible preference shares and £35m from a 9 per cent first mortgage debenture stock.

Peel's debt-equity ratio has

now been reduced to 66 per cent.

The debt service charges are at a rate lower than the returns the company is obtaining from its properties. The company has been building up a retail portfolio while relying on its revenue on industrial property rents.

It expects shortly to announce plans for the development of a further 1m sq ft of retail space. This would bring its total portfolio of completed retail developments, those under construction and those immediately planned, to 3.8m sq ft.

The new banking arrangement carries a facility fee of 12.5 basis points and a margin of 25 basis points. It is unlikely that Peel will now need to make any further visits to the capital markets for at least 18 months, although it would be prepared to consider a sterling commercial paper programme.

Goodman in talks

Goodman Brothers, the clothing manufacturer whose shares were suspended on June 4, said that it had entered negotiations that could lead to a substantial acquisition, subject to shareholders' approval.

Goodman's shares had risen from 46p to 63p in the days before the suspension, at which time its market capitalisation was £8.2m.

Fine Art Developments plc

—mail order and greeting cards—

Year ended 31st March 1987

TURNOVER	£161.1m	up 14.2%
PROFIT before tax	£ 15.5m	up 53.9%
EARNINGS per share	14.5p	up 48.5%
DIVIDENDS per share	5.5p	up 37.5%

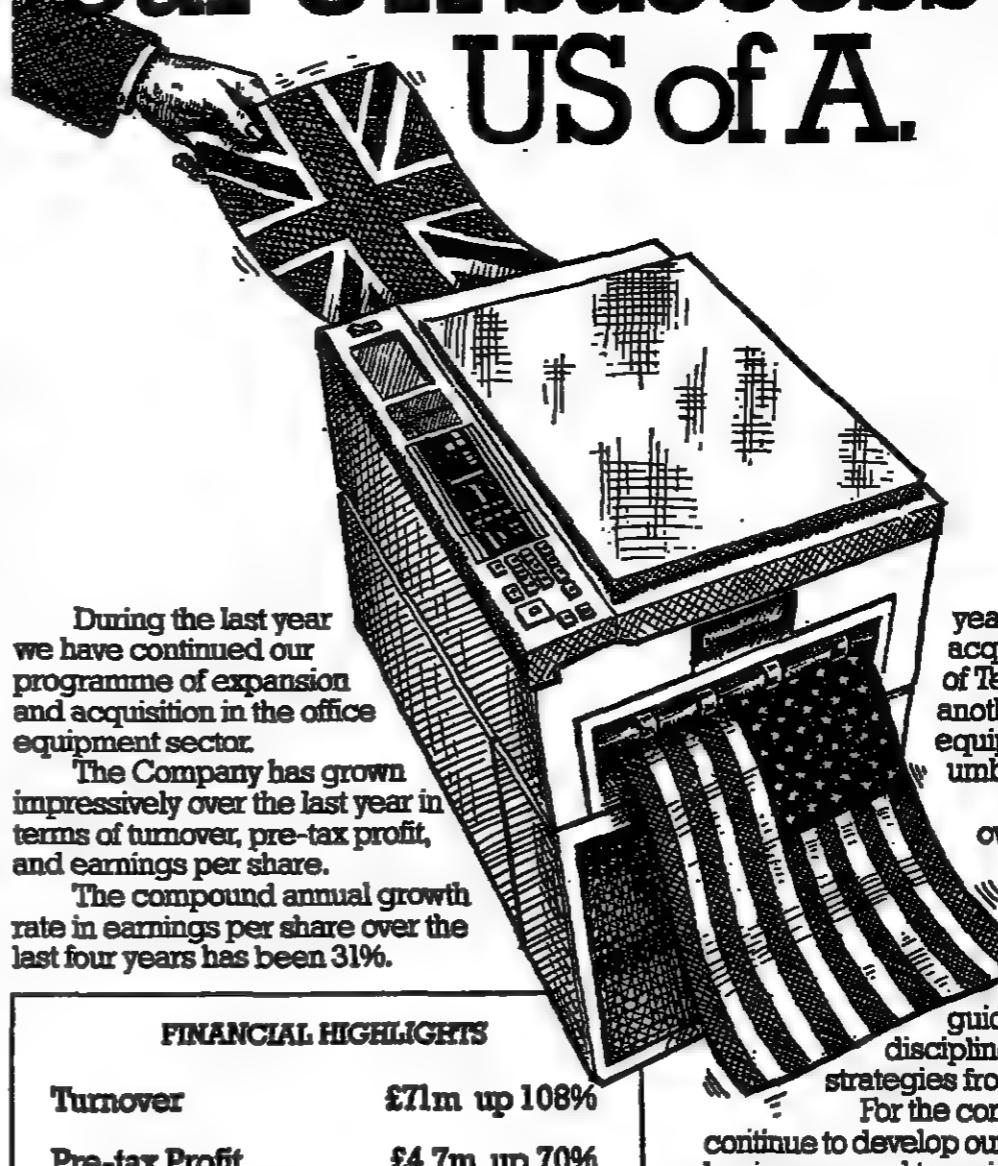
Extract from Chairman's statement:
"The business outlook is good and I look forward to another excellent year. Our policy of developing the group's existing business whilst continuing to look at suitable acquisitions will, I believe, bring not only handsome rewards but also provide a solid foundation for further growth."

—Donald Barnes, Chairman.

The 1987 Report and Accounts are available from the Secretary at Fine Art House, Queen Street, Burton upon Trent, Staffordshire, DE14 3LP.



Now we're duplicating our UK success in the US of A.



During the last year we have confirmed our programme of expansion and acquisition in the office equipment sector.

The Company has grown impressively over the last year in terms of turnover, pre-tax profit, and earnings per share.

The compound annual growth rate in earnings per share over the last four years has been 31%.

FINANCIAL HIGHLIGHTS

Turnover	£71m up 108%
Pre-tax Profit	£4.7m up 70%
Earnings per share	14.6p up 38%

Contributing to our growth in the UK market were several acquisitions including Barratt, the UK's only national dealer for Canon copiers and facsimile products with which we have already achieved a major turnaround.

Having established ourselves as the largest independent distributor of copiers in the UK we made our entry into the US market with the acquisition of Zeno Systems, the largest distributor of Sharp copiers in the USA. Since the

year end we have also acquired Mirex Corporation of Texas, which brings yet another leading US office equipment company under our umbrella.

The success of the Group owes a great deal to its managerial style, a style that ensures that all companies retain their individual identities while benefiting from firm guidance, strict financial disciplines and clearly defined strategies from the central team.

For the coming year our strategy is to continue to develop our existing office equipment businesses and to maintain our active acquisition policy both in the US and the UK. This strategy offers very exciting prospects.

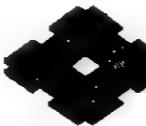
For a copy of our Report and Accounts write to Ian Bryant, Erskine House Group plc, Erskine House, 7 Botolph's Road, Sevenoaks, Kent TN13 3AJ or telephone 0732 460044.

**ERSKINE
HOUSE
GROUP PLC**

NEW ISSUE

This announcement appears as a matter of record only.

June, 1987



SUMITOMO CORPORATION

(Sumitomo Shoji Kabushiki Kaisha)

(Incorporated with limited liability under the Commercial Code of Japan)

U.S.\$400,000,000

1 1/4 per cent. Notes Due 1992

with

Warrants

to subscribe for shares of common stock of Sumitomo Corporation

ISSUE PRICE: 100 PER CENT.

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Sumitomo Finance International

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Citicorp Investment Bank Limited

Credit Suisse First Boston Limited

Dresdner Bank Aktiengesellschaft

Generale Bank

Kuwait International Investment Co. s.a.k.

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling loses ground

THE POUND lost ground to currency markets yesterday. This was partly due to a revival in dollar confidence which had its effect as well as the absence of any switch into sterling that had been expected after the general election.

The dollar attracted most of the attention as speculators decided that it would be unwise to run short dollar positions after Friday's US budget deficit figures, which were both marginally better than expected. This coincided with comments made by Mr Kichi Miyazawa, Japanese Finance Minister, that the G7 nations were agreed on the dollar reaching its base level.

Others were more sceptical, suggesting that in the absence of any significant progress on resolving the US budget deficit as well as the trade deficit, the dollar is still running well above its target. The dollar was merely taking advantage of current sentiment, rather than showing a fresh trend.

Various rumours were circulating ahead of President Reagan's address to the nation late last night and this added to traders' reluctance to run short dollar positions.

The US unit finished at DM 1.8245 from DM 1.8115, having touched a high of DM 1.8220. Against the yen it rose to Y144.26 from Y143.95. Elsewhere it closed at SF 1.5130 from SF 1.5045 and FF 6.09 against FF 6.045. On Bank of England figures, the dollar's exchange rate index rose from 101.3 to 102.1.

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	June 15	Latest	Previous Close
2 Spec	1.2751-1.2803	1.2550-1.2620	
1 month	0.26-0.25 pm	0.25-0.24 pm	
3 months	0.63-0.63 pm	0.61-0.58 pm	
12 months	1.70-1.50 pm	1.25-1.15 pm	

Forward premiums and discounts apply to the US dollar.

June 15

June 15

Previous

Close

Open

Spot

Forward

Discount

Premium

Rate

WORLD MARKETS

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JUNE 15 1987				FRIDAY JUNE 12 1987				DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div.	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping												
Australia (94)	136.28	-0.6	124.40	127.04	3.08	137.74	123.62	127.44	140.05	99.92	89.11	
Austria (6)	86.28	-1.4	78.38	81.76	2.32	87.49	78.52	82.05	101.62	85.94	84.89	
Belgium (27)	116.22	-0.8	105.58	108.77	4.42	117.11	101.45	108.45	123.62	96.19	77.07	
Denmark (37)	126.79	-0.3	115.18	123.12	2.39	125.45	114.11	123.33	136.17	100.00	96.96	
Denmark (37)	119.98	-0.4	108.99	114.14	2.48	120.45	108.10	111.40	124.10	98.18	97.83	
France (122)	109.72	+0.7	105.00	105.00	10.91	109.11	97.92	103.51	121.82	98.39	80.86	
West Germany (90)	91.95	+0.8	83.53	87.22	2.15	91.25	81.89	85.94	100.33	84.00	87.42	
Hong Kong (45)	119.45	-0.2	108.18	119.40	2.88	119.12	106.90	119.40	119.12	97.16	70.32	
Ireland (4)	120.10	-0.8	116.37	123.04	3.67	120.03	114.90	121.98	121.11	94.76	84.34	
Italy (76)	99.06	-0.4	89.99	97.58	1.86	99.45	89.25	98.45	106.00	97.72	87.34	
Japan (450)	157.33	-1.3	142.93	143.96	0.46	159.45	140.10	141.94	161.28	100.00	79.13	
Malaysia (36)	166.64	-1.6	151.38	160.78	2.97	167.00	151.91	162.24	172.55	98.24	80.13	
Mexico (14)	242.41	+2.5	221.00	221.21	1.54	236.49	212.23	224.41	224.41	99.72	49.65	
Netherlands (38)	117.82	+0.2	107.04	110.54	4.03	117.55	105.50	120.14	120.14	99.65	90.35	
New Zealand (27)	98.88	-0.8	88.18	98.51	3.03	98.91	88.77	88.65	100.59	83.93	66.94	
Norway (24)	102.42	+0.0	125.75	126.59	2.01	124.81	123.35	124.81	124.81	99.28	72.72	
Singapore (27)	140.37	-1.1	127.92	137.07	1.78	141.87	125.51	144.47	144.47	99.29	72.72	
United Arab Emirates (61)	159.74	-3.5	145.12	118.40	3.92	159.74	120.59	164.74	164.74	100.00	72.57	
Spain (43)	114.72	+0.0	104.12	114.12	1.24	114.72	102.97	109.30	121.31	100.00	81.22	
Sweden (33)	114.29	+0.0	103.62	107.39	2.17	114.30	102.58	106.48	124.60	90.85	88.92	
Switzerland (51)	120.42	-0.5	116.44	120.75	1.95	120.42	117.21	120.42	120.42	92.49	79.00	
United Kingdom (335)	150.27	-1.3	136.51	136.51	2.92	150.68	135.23	135.23	135.23	99.65	72.05	
USA (595)	124.16	+0.5	112.79	124.16	2.03	123.52	110.85	123.52	123.52	100.00	102.79	
The World Index (210)												
Total World Index	134.47	-0.4	122.16	128.12	1.97	134.95	121.11	127.97	134.95	100.00	91.31	

Box sales, Dec. 31, 1986 = 100
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EUROPEAN OPTIONS EXCHANGE

Series	Aug 87		Nov 87		Feb 88		Stock
	Vol.	Last	Vol.	Last	Vol.	Last	
GOLD E	38	26.50	41	27.50	—	—	—
GOLD E	147	14.40	148	15.00	—	—	—
GOLD E	5400	4.10	41	4.10	—	—	—
GOLD E	5500	2.30	4	1.20	—	—	—
GOLD E	5600	2.30	4	1.20	—	—	—
GOLD E	5700	2.30	4	1.20	—	—	—
SILVER E	7970	16	50.00	—	—	—	—
SILVER E	5100	51	50	—	—	—	—
SILVER E	5200	51	50	—	—	—	—
SILVER E	5300	51	50	—	—	—	—
SILVER E	5400	51	50	—	—	—	—
SILVER E	5500	51	50	—	—	—	—
SILVER E	5600	51	50	—	—	—	—
SILVER E	5700	51	50	—	—	—	—
SILVER E	5800	51	50	—	—	—	—
SILVER E	5900	51	50	—	—	—	—
SILVER E	6000	51	50	—	—	—	—
SILVER E	6100	51	50	—	—	—	—
SILVER E	6200	51	50	—	—	—	—
SILVER E	6300	51	50	—	—	—	—
SILVER E	6400	51	50	—	—	—	—
SILVER E	6500	51	50	—	—	—	—
SILVER E	6600	51	50	—	—	—	—
SILVER E	6700	51	50	—	—	—	—
SILVER E	6800	51	50	—	—	—	—
SILVER E	6900	51	50	—	—	—	—
SILVER E	7000	51	50	—	—	—	—
SILVER E	7100	51	50	—	—	—	—
SILVER E	7200	51	50	—	—	—	—
SILVER E	7300	51	50	—	—	—	—
SILVER E	7400	51	50	—	—	—	—
SILVER E	7500	51	50	—	—	—	—
SILVER E	7600	51	50	—	—	—	—
SILVER E	7700	51	50	—	—	—	—
SILVER E	7800	51	50	—	—	—	—
SILVER E	7900	51	50	—	—	—	—
SILVER E	8000	51	50	—	—	—	—
SILVER E	8100	51	50	—	—	—	—
SILVER E	8200	51	50	—	—	—	—
SILVER E	8300	51	50	—	—	—	—
SILVER E	8400	51	50	—	—	—	—
SILVER E	8500	51	50	—	—	—	—
SILVER E	8600	51	50	—	—	—	—
SILVER E	8700	51	50	—	—	—	—
SILVER E	8800	51	50	—	—	—	—
SILVER E	8900	51	50	—	—	—	—
SILVER E	9000	51	50	—	—	—	—
SILVER E	9100	51	50	—	—	—	—
SILVER E	9200	51	50	—	—	—	—
SILVER E	9300	51	50	—	—	—	—
SILVER E	9400	51	50	—	—	—	—
SILVER E	9500	51	50	—	—	—	—
SILVER E	9600	51	50	—	—	—	—

UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

AMERICANS—Continued

1987	Low	Stock	Price	Ytd	Ytd	Low	Stock	Price	Ytd	Ytd	Low	Stock	Price	Ytd	Ytd	
903	22	Gas Lee St 51	285	+1	13	31.00	22	High	100	+1	100	100	100	100	100	100
112	10	Gas Natl (B. J. St.)	23	+1	102.25	88	101	40	2.5	3.5	152	34	34	12.50	12.50	12.50
127	14	Gasco Central Sel 51	15.4	+1	15.4	88	102	157	112	112	88	88	88	100	100	
241	40	Gasco Inc. St 51	40	+1	40	33.00	41	46	46	46	33.00	33.00	33.00	33.00	33.00	
257	37	Gasco Int'l 51	29.1	+1	29.1	63.00	38	46	46	46	63.00	63.00	63.00	63.00	63.00	
199	10	Gasco Int'l 51	10.2	+1	10.2	10.50	103	105	105	105	10.50	105	105	105	105	
204	17	Gasco Int'l 51	23.1	+1	23.1	32.00	77	77	77	77	32.00	32.00	32.00	32.00	32.00	
242	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
243	17	Gasco Int'l 51	10.2	+1	10.2	10.50	105	105	105	105	10.50	105	105	105	105	
247	17	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
248	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
249	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
250	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
251	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
252	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
253	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
254	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
255	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
256	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
257	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
258	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
259	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
260	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
261	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
262	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
263	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
264	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
265	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
266	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
267	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
268	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
269	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
270	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
271	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
272	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
273	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
274	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
275	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
276	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
277	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
278	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
279	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
280	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
281	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
282	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
283	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
284	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
285	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
286	24	Gasco Int'l 51	23.1	+1	23.1	32.00	120	120	120	120	32.00	32.00	32.00	32.00	32.00	
287	24	Gasco Int'l 51	23.1	+1	23.1	32.00										

LONDON STOCK EXCHANGE

Account Dealing Dates
Optimistic
First Declaration Last Account
Dealing Date Dealings Day

Jun 1 Jun 11 Jun 12 Jun 22
Jun 15 Jun 25 Jun 26 July 6
Jun 29 July 9 July 10 July 20
* New time dealings may take place
from 9.00 am two business days earlier.

The UK securities market presented a more irregular pattern yesterday when weakness in the pound damped down the City's hopes for renewed foreign buying of British Government bonds and equities. Nervous selling by the bond traders brought a sharp setback in gilt-edged stocks, but equities retained their confidence despite the absence of foreign interest, and moved up to new peaks. The FT-SE index climbed above 2300 for the first time as the new equity trading account opened.

The dip in sterling reduced the likelihood of an early cut in UK bank base rates, and quickly prompted profit-taking in gifts by the professional traders. Falls of more than 1½ points took prices back to well below election-levels.

But the pound's weakness did not mean a complete absence of foreign interest. Some Continental demand was reported, although the Japanese team stayed on the sidelines.

In equities, UK investors remained buoyant, but the absence of the foreign buyers threw the weight of interest towards domestic issues, including activity with British Gas and British Telecom, busy ahead of their respective trading statements. Profits news from British Airports Authority set the scene for the impending privatisation sale.

The FT-SE 100 index closed 18.1 up at 2307.6, a new closing peak, after an erratic session which saw an initial gain cut back before the market closed, and ended the day's peak of 2310.6. The FT Ordinary gained 18.7 to 1786.6, also a new peak.

Financial issues again provided the strongest sector in the market, as investors took the view that further privatisation moves, especially of pension schemes, will further stimulate the securities sector. Bank stocks, with results due shortly, responded to favourable press comment on plans to write down their Third World loans.

The easier trend of sterling brought widespread gains among the major exporting stocks, where Imperial Chemical Industries, Jaguar and BAE Industries stood out firmly.

But consumer stocks also attracted buyers, despite the announcement of a sharp dip in UK retail sales last month. Among the food retailers, it was takeover speculation that fired investors' enthusiasm, with gains in the conventional stores were featured once again by GUS.

London made only a half-hearted response to the early strength of Wall Street. Shell

Easier sterling prompts fall in bonds but equities advance to new peak levels

FINANCIAL TIMES STOCK INDICES										
	1987					Since Compilation				
	June 15	June 12	June 11	June 10	June 9	Year ago	High	Low	High	Low
Government Sets	92.04	92.70	92.64	92.70	92.75	91.31	93.32	84.49	127.4	49.18
Fixed Interest	99.12	98.79	98.84	98.42	98.31	96.84	99.12	90.23	105.4	50.53
Ordinary	1786.6	1787.9	1740.8	1752.2	1761.3	1781.6	1786.6	1720.2	1786.6	49.4
Gold Mines	388.1	409.3	399.2	398.8	388.7	196.2	485.0	288.2	734.7	43.5
Ord. Div. Yield	3.20	3.24	3.28	3.25	3.23	4.15	(144)	(192)	(152/283)	(26/1071)
S.E. ACTIVITY										
Indices	June 12					June 11				
Gilt Edged Bargains	216.0					152.7				
Equity Bargains	482.6					362.1				
Equity Value	477.5					375.1				
Equity Turnover (Em)	2362.3					1675.0				
Equity Bargains	59,886					51,949				
Shares Traded Gmt	74,477					23,951				
Shares Traded Gmt	956.2					607.2				
Equity Value	3265.7					2769.3				

1 Opening 10 a.m. 11 a.m. 1 p.m. 2 p.m. 3 p.m. 4 p.m.
1776.3 1771.1 1777.6 1781.1 1783.3 1786.5 1785.2
Day's High 1787.1 Day's Low 1770.6 Back 100 Govt. Secs 150/0/26, Fixed Int. 1928, Ordinary 1/7/35, Gold Mines 12/9/52, SEAC Activity 1974, NH-15.61

LONDON REPORT AND LATEST SHARE INDEX: TEL 01-244 8026

market short of stock. Moving against the trend, Cestain drifted off to close 5 cheaper at 588p. Elsewhere, Y. & Lovell put on 1 to 262p, awaiting today's half-yearly results of the group, which had advanced 30 to 458p in reply to a newsletter comment. Meyer International featured the Timber sector, rising 10 to 429p ahead of today's preliminary figures. Wiggins picked up sharply on favourable comment to touch 300p prior to closing 7 higher on balance at 324½p. Other leading Electrical issues were also inclined a shade easier. BICC, however, rose 10 to 360p on the proposed acquisition of DRB by-based housebuilder, David M. Adams Developments. David M. Adams Developments

Amsons Engineers, Ransomes Sims jumped 24 to 307p on news that the fast expanding group F. H. Tompkins has increased its stake in the company to 5.85 per cent. J. Saville Gordon rose 3½ to 96p on the acquisition of a freehold investment property for just over £12m. IMI were favoured at 254p, up 1.9, while Allied Lyons finished 2 off at 445p. Interest among regionals was also muted. J. A. Devens put on 6 more to 265p ahead of today's half-yearly results.

Leading Buildings made a selectively firm showing. George Wimpey put on 1 to 263p, while AMEC, 404p, and Taylor Woodrow, 464p, both currently favoured by BZW, displayed similar gains. John Mowlem, on the back of a generally firm Construction sector, advanced 26 to 474p in

stated attention towards Tues., 13 to

the good at 599p.

ASDA hardened a penny to 185p as weekend comment stimulated revised hopes that the group was preparing to hive off the MFI side; speculation that a bid for the entire group might be in the offing. Hanson Trust, almost inevitably, was mentioned as a likely suitor.

Manufacturers also closed mixed, with the best levels. Tait and Lyle touched 877p before settling 24 up on balance at 868p.

The mid-revived speculation that the disposal of its petrochemicals division to BP is imminent, Britain's Chemicals, 1,000, was also inclined a shade easier.

British Telecom were relatively active market (some 500 shares were traded) ahead of today's preliminary figures. Wiggins picked up sharply on favourable comment to touch 300p prior to closing 7 higher on balance at 324½p.

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

- 480 -

NYSE COMPOSITE CLOSING PRICES

Continued from Page 46

Stock	Div.	Wk.	P	Stk.	100s	High	Low	Close	Prev.	12 Month	Stock	Div.	Wk.	P	Stk.	100s	High	Low	Close	Prev.	12 Month	Stock	Div.	Wk.	P	Stk.	100s	High	Low	Close	Prev.	12 Month
Phila pl. 1	1.0	1	1.01	101	101	101	101	101	101	101	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 200	2.0	1.1	1.38	231	231	231	231	231	231	231	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 50	3.0	4.6	4.42	154	154	154	154	154	154	154	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips pr.75	2.0	2.0	2.38	241	241	241	241	241	241	241	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 15	1.5	1.5	1.45	145	145	145	145	145	145	145	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips w1	1.5	1.5	1.45	145	145	145	145	145	145	145	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 22	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 32	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 42	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 52	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 62	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 72	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 82	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 92	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 102	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 112	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 122	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 132	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 142	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 152	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 162	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 172	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 182	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 192	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 202	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 212	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 222	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 232	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5
Philips 242	5.0	5.7	5.7	170	170	170	170	170	170	170	Shakeev. 22	2.0	5	5	5	5	5	5	5	5	5	Shakeev. 22	2.0	5	5	5	5					

FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Dollar-led rally hits resistance below 2,400

WALL STREET

WITH the help of a firm dollar, Wall Street stock and bond prices made modest progress yesterday as the Standard & Poor's 500 stock index closed at a record high, writes *Roderick Oram in New York*.

Bonds gained about half a point although they suffered a brief set-back during the session because of a spurt in commodity futures prices. Volume was thin with only light retail buying.

The Dow Jones industrial average closed up 13.81 points at 2,391.54, its sixth gain in a row. At its best it had risen up almost 20 points before succumbing to some profit-taking and the temporary jitters in the bond market.

The broader market advanced at a comparable rate, pushing up the Standard & Poor's 500 index 1.42 points to 303.14 to break its previous record of 301.95 set on April 8. The Dow industrial average is still some 14 points below its record closing level reached the same day.

New York Stock Exchange volume was moderate at 154.7m shares with advancing issues outnumbering those declining by 830 to 678. The NYSE composite index add 0.75 to close at 170.60.

Profit-taking yesterday as the Dow approached the 2,400 level indicated stocks might face difficulty in building on recent gains. Some analysts expect prices to make further short-term gains while others are concerned about the potential for volatile trading late in the week leading up to Triple Witching Day on Friday. Investors and traders are nervous that the new timetable for the expiration of stock index futures and options and options on underlying shares could have some unexpected consequences.

Among the blue chips, *Primerica* rose 5 1/2 to \$43.75, *American Express* edged up 5 1/4 to \$35.75, *Boeing* added 5 1/4 to \$47.4, *Eastman Kodak* jumped 5 1/4 to \$54.5, *McDonald's* gained 5 1/4 to \$68.5 and *Sears Roebuck* advanced 5 1/4 to \$51.5.

Ford Motor jumped 5 3/4 to \$97.6. The group, which has been the subject of favourable news stories recently, reported that early June car sales rose 7.2 per cent.

Falling bond yields helped boost interest rate sensitive stocks such as banks, insurance companies and savings and loan institutions. *Aetna* gained 5 1/4 to \$81, *Citicorp* rose 5 1/4 to \$68, *Great Western Financial* added 5 1/4 to \$21.5 and *Chubb* rose 5 1/4 to \$64.

Some computer stocks were strong, *IBM* rose 5 1/4 to \$159.6, *Digital Equipment* gained 5 1/4 to \$165.4, and *Cray Research* advanced 5 1/4 to \$103 although *Apple Computer* fell 5 1/4 to \$78.4. *Unisys* dropped 5 1/4 to \$115.9 and *Hewlett-Packard* fell 5 1/4 to \$62.4.

JWT rose 5 1/4 to \$52. *WPP Group* said it was prepared to raise its offer for the advertising and public relations group to \$50.4 from \$45 a share.

Spectra-Physics, a manufacturer of lasers, edged down 5 1/4 to \$33.6 after it agreed to a 3 3/8% share offer from *Ciba-Geigy*, the Swiss chemicals and industrial group.

Caesars World slipped 5 1/4 to \$33.4. *Mr Martin Sosnow*, a New York investor, dropped his bid for the casino group which will go ahead with a capital restructuring.

Big Y Supermarkets rose 5 1/4 to \$20.4. It agreed to a \$2.1 share takeover offer from a subsidiary of First Boston, the Wall Street investment banker.

Lamour fell 5 1/4 to \$12.4. The manufacturer of hair care and other toiletries said it expected its second quarter earnings to be below the year earlier 10 cents a share.

In the credit markets, bond prices rose as much as half a point in early trading on the strength of a firm dollar and buying abroad. But prices fell back during the morning after a sharp rise in the Commodities Research Bureau's Index of commodities futures prices. The rise was attributed to soaring grain futures because of unseasonably hot, dry weather in the US.

Prices recovered during the afternoon to leave the benchmark 8.75 per cent long bond up 4 1/2 of a point at 103 1/2 yielding 8.49 per cent.

Yields on shorter maturity bonds also eased down slightly although three-month Treasury bill yields rose about 10 basis points to 5.79 per cent. Six month and year bills rose less.

The Fed funds rate was firm at 6% per cent, in part because yesterday was a tax payment date which placed heavy cash demands on the banking system.

The markets face the release of two key economic statistics today, but neither are expected to have much impact on bond prices. House starts are forecast to have fallen slightly in May from April's 1.85m to an annual rate because of higher mortgage interest rates. Secondly, industrial production in May is forecast to have risen slightly from the previous month's level.

CANADA

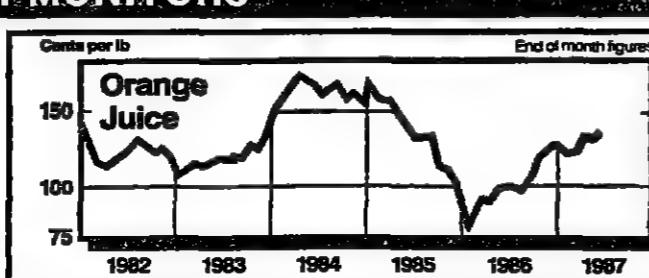
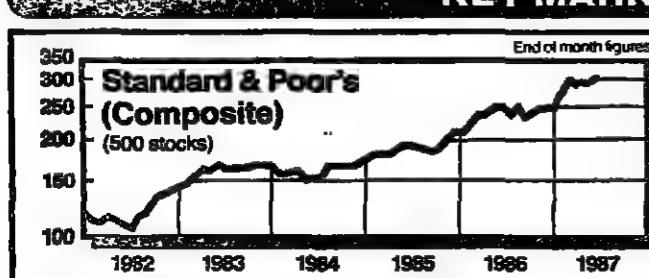
THE ADVANCE on Wall Street failed to outweigh the fall in the bullion price and Toronto share prices were mainly lower in active trading.

Among golds, *Echo Bay* lost C\$2 to C\$48 and *International Commerce* C\$11 to C\$37.5, while *Dome Mines* eased C\$5 to \$81. *Citicorp* rose 5 1/4 to \$68, *Great Western Financial* added 5 1/4 to \$21.5 and *Chubb* rose 5 1/4 to \$64.

Some computer stocks were strong, *IBM* rose 5 1/4 to \$159.6, *Digital Equipment* gained 5 1/4 to \$165.4, and *Cray Research* advanced 5 1/4 to \$103 although *Apple Computer* fell 5 1/4 to \$78.4. *Unisys* dropped 5 1/4 to \$115.9 and *Hewlett-Packard* fell 5 1/4 to \$62.4.

JWT rose 5 1/4 to \$52. *WPP Group* said it was prepared to raise its offer for the advertising and public relations group to \$50.4 from \$45 a share.

KEY MARKET MONITORS



STOCK MARKET INDICES

NEW YORK June 15 Prev Year ago

DJ Industries 2,391.54 2,277.73 1,874.19

DJ Transport 1,021.11 1,029.53 1,024.20

DJ Utilities 203.71 203.77 187.69

S&P Comp. 303.14 301.62 245.72

LONDON FT

Crit 1,765.6 1,767.9 1,318.4

SE 100 2,307.5 2,289.5 1,922.40

A All-share 1,142.52 1,138.39 767.19

A 500 1,281.99 1,271.85 888.70

Gold mines 381.8 402.3 183.2

Long gilt 5.69 5.75 9.29

World Act. Ind. 134.55 134.93 91.08

(June 12)

TOKYO Nikkei 25,756.44 25,894.27 17,206.0

Tokyo SE 2,310.08 2,255.67 1,227.79

ASIA/HK All Ord. 1,818.4 1,827.7 1,216.3

Metals & Mns. 1,122.4 1,139.8 535.3

AUSTRIA Credit Aktien 163.50 164.03 241.85

SWEDEN n/a 2,578.14 2,359.43

SWITZERLAND Swiss Bank Ind. n/a 562.3 559.8

GERMANY Standard & Poor's (Composite) 500 stocks

London 4,653.30 4,640.52 3,513.21

CANADA Toronto 2,871.5 2,801.19 2,216

Mont. & Min. 3,716.5 3,725.50 3,089.0

Montreal 1,987.20* 1,985.69 1,567.30

DENMARK SE

n/a 207.80 224.11

FRANCE CAC Gen. n/a 409.7 344.7

Ind Tendance 104.10 102.5 81.28

Standard & Poor's (Composite) 500 stocks

London 4,653.30 4,640.52 3,513.21

June 15 Prev

Silver (spot fixing) 457.80 455.35

Copper (cash) £375.00 £364.50

Coffee (July) £1,301.50 £1,294.00

Oil (Brent Blend) \$18.775 \$18.725

Gold (\$/oz) June 15 Prev

London \$440.75 \$455.00

Zürich \$449.75 \$458.25

Paris (mid) \$449.95 \$459.25

Luxembourg \$450.40 \$461.60

New York (August) \$458.70 \$458.00

Foreigners lobby TSE on commissions

THE HANDFUL of foreign brokers allowed to trade on the Tokyo Stock Exchange have begun to lobby the Japanese authorities to re-structure threatened cuts in the fixed commissions they charge.

Tension is high among the six foreign houses which began trading here early last year because they believe the new cuts planned by the TSE for October could hurt them more than their established Japanese competitors, mirroring "discriminatory" cuts imposed last November.

The Japanese authorities then made big reductions in commissions chargeable on large-volume, institutional transactions (where the foreign houses do almost all their business), but made no changes in "retail" transactions, below Y10m (970,000), where Japanese brokers have a monopoly.

On average, Japanese brokers, including Nomura Securities, the world's biggest broker, do about half their domestic business in smaller transactions where the commissions are much healthier.

"If we did nothing now I'd give a 90 per cent chance that the cuts would be the same as last year's," said one foreign broker. The six houses, Morgan Stanley, Jardine Fleming, Vickers da Costa, Goldman Sachs, Merrill Lynch and Warburg Securities, plan to make a presentation to the TSE in July or August and want political help from Washington and London.

"We want uniform cuts - the foreign securities houses are speaking with one voice on this," a broker said yesterday. "I think we are going to get a better hearing this time."

Nevertheless, the foreign houses fear that bureaucratic actions within the Ministry of Finance and the Bank of Japan will fight to protect the hundreds of small, regional securities dealers, many of whom have no institutional business, from any reductions.

Last year's cuts drove commissions on deals

worth Y500m or more down from 0.45 per cent to 0.3 per cent and on Y300m transactions from 0.52 per cent to 0.35 per cent. But they left all deals at Y10m or below untouched at 0.95 per cent. A British broker said yesterday that get-

ting into the Japanese retail business would be "a 10-year slog."

Neutral analysts point out, however, that Japanese commissions resemble the pattern set in other markets, where larger transactions also attract smaller percentages.

Although the foreign brokers in Tokyo say they want political support, some concede it could be hard to get. Both the US and British governments lent considerable support to their efforts to win initial access to the market but interference with the market's rules could be more difficult. Anyway, said one broker, "how could politicians (in the US and UK) support any system of fixed commissions at all?"

There are, however, some hopes here that the Japanese may be more amenable to foreign broker lobbying prior to Japanese efforts to win gilt-dealing licences in London in October.

"Ultimately we can take our business out of the TSE," said a foreign broker, adding that many institutional customers might prefer that anyway because they could then negotiate commissions.

It was partly to stop this practice that the TSE introduced the new, lower fixed commission rates last year.

Vacant TSE seat worries foreign brokers,

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ASIA

High-tech gains fail to halt slide

TOKYO

HIGH-TECHNOLOGY stocks performed strongly in Tokyo yesterday in an otherwise falling market as giant-capital and domestic demand-related issues weakened, writes *Shigeo Nishizawa of Jiji Press*.

Bonds moved widely, with the yield on the benchmark 5.1 per cent 10-year government bond rising to 8.31% at 91 at one point in the morning. Turnover dwindled from last Friday's 1,220m to 798.06m shares. Declines led advances by 521 to 423, with 109 issues unchanged.

The lack of fresh market-moving factors and growing concern over precariously high prices combined to push many investors to the sidelines, brokers said.

Export-led high-technology stocks remained the session's best performers aided by the dollar's surge to above Y141 on the Tokyo foreign exchange market.

The All Ordinaries index shed 9.2 points to 1,818.5 while the gold index fell 58.4 to 3,099.9.

Among golds, GMK was steady at A\$10.25 following last week's take-over offer by North Kalgoorlie, Mr Alan Bond's company. Western Mining, which is selling its GMK stake, lost 18 cents to A\$8.92.

Among other internationally popular issues, Konishiroku Photo Industry gained Y30 to Y790 on volume of 210,011 shares. The rise followed investor appraisal of the company's financial performance.

Milan gained steadily during the second day of polling in the general election. Selected blue chips led the advances.

Oliveda added L261 to L13,493. It will unveil a new personal computer range on June 23.

Halcomen retrieved its briefly interrupted momentum with a L1,250 rise to L97,700.

Madrid rose in advance of the release of inflation figures for May expected to show a rise of no more than 0.3 per cent. Telefónica jumped 3 percentage points to 186.25 per cent of nominal market value.

Stocks in other sectors generally improved with more investors demanding large-capital and domestic demand-related issues to buy blue-chips.

Large-capitals fell widely. Kawasaki Steel, the busiest with 47,358 shares traded, shed Y11 to Y268. Nippon Steel, second with 42,477 shares, Y8 to Y361. Sumitomo Metal Industries Y5 to Y242 and Mitsubishi Heavy Industries Y11 to Y600.

A few blue chips gained, with Singapore Airlines adding 10 cents to S\$11.38.

SECTION III

FINANCIAL TIMES SURVEY

TOP The financial world, sustained by the bull market of a lifetime, has rarely been so resilient to bad news, observes Anatole Kaletsky, who offers three sets of explanations. Even investors who harbour misgivings hope for one more great rally before the ultimate retreat.

Under the volcano

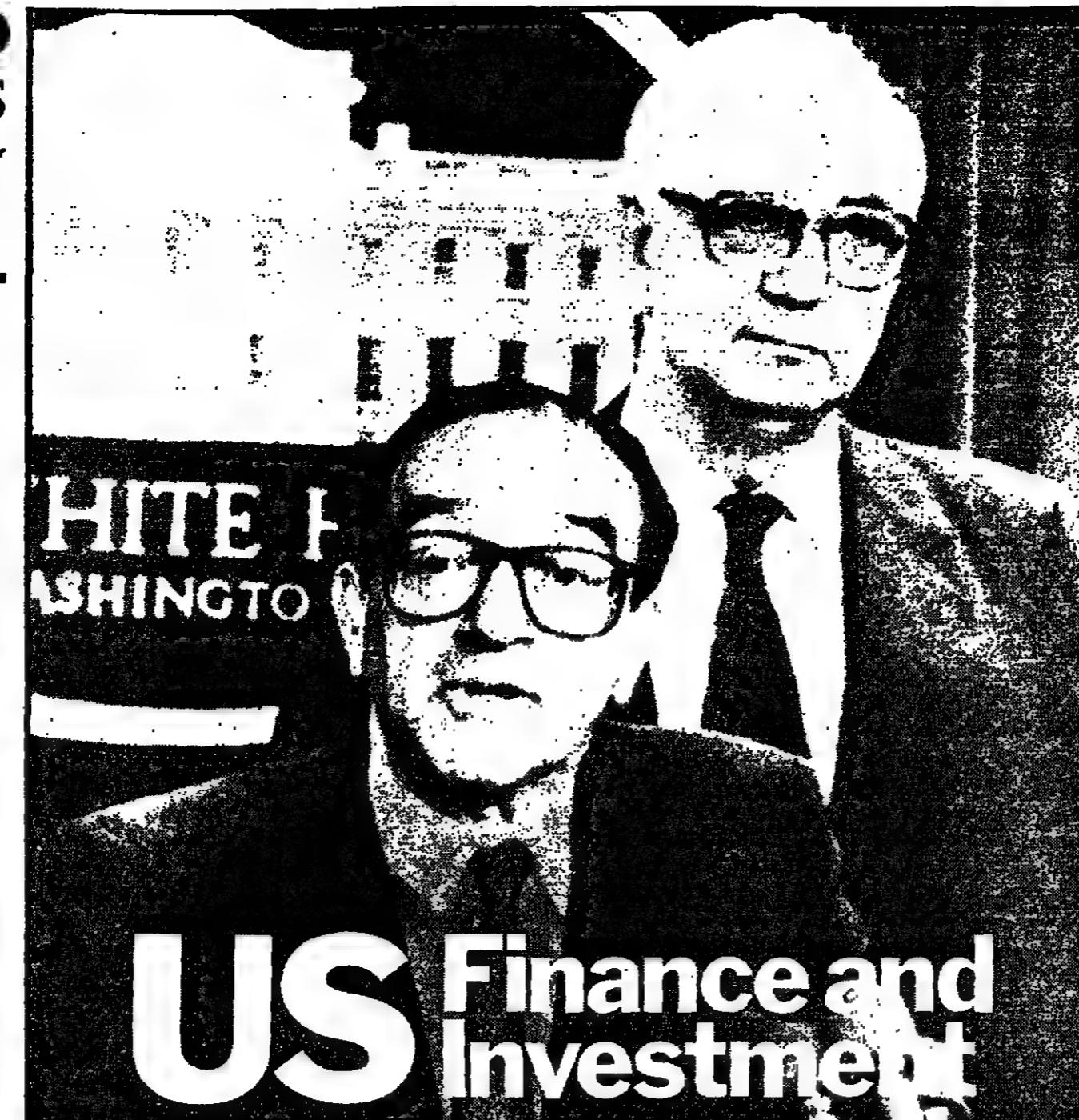
THE US financial community is dancing on a volcano. To look at the performances of the financial markets, and the prosperity of people who depend on them for their livelihood, the last 12 months have been a true *annus mirabilis*.

By every indicator one cares to mention, records have been beaten, history rewritten and traditional assumptions overturned.

The stock market has soared beyond the wildest expectations. Trading volumes have advanced still farther. Billion-dollar mergers and buy-outs have proliferated, generating rewards for brokers and investment bankers rewards beyond the dreams of avarice.

From a broader economic viewpoint, financial markets have risen to a prominence they have not known for 50 years. This is reflected not only in their contribution to the gross national product, but also in their dominance over the wider financial services industry and in the decisive way that financiers now enjoy over all other actors in the economic drama.

Today the whole of the financial service industry depends on the markets as never before. It is not just the stockbrokers and bond dealers who owe their prosperity to booming markets



At the Fed, Dr Alan Greenspan (front) succeeds Paul Volcker, a man who has achieved almost demigod status in the financial markets.

Although the stock market adjusted within an hour, the financial world may need longer.

in financial assets. Commercial banks are trying desperately to generate fee income and turn many of their traditional lending businesses into new forms of "securitised" loan trading. They are investing billions in expanding their securities businesses overseas, free of the restraints of US banking legislation. At home, they are lending mind-boggling sums in support of mergers and leveraged buy-outs. Such loans are frequently collateralised by nothing more substantial than the money which the newly formed companies hope they can make by selling off subsidiaries at high values in the bull market for corporate assets.

Traditionally staid institutions, like thrifts and insurance companies, are gradually becoming just as exposed as the commercial banks, both to the risks and the rewards of speculative asset trading. For the insurance companies, the boom in their investment portfolio, combined with the high returns available in the junk bond market, has helped to reinforce a sharp improvement in the underwriting cycle.

For some thrifts, successful junk bond investment has made it possible to survive and even expand at a time when margins on traditional fixed-interest

home mortgage lending are squeezed almost to vanishing point. Even the top investment banks, which have been trying to diversify their operations away from straight securities trading, may well have actually exposed themselves to market movements more than ever.

It is not just their trading systems are vulnerable to sudden shifts in market prices, as evidenced in the mind-boggling losses suffered by Merrill Lynch in the mortgage-backed market. More fundamentally, even the much-vaunted mergers and acquisitions departments, which have become the front

line of the whole investment banking business, are ultimately a play on equity prices. Without the booming stockmarket, it is unlikely that the pace of mergers could be sustained. And it is all too probable that many of the restructuring would themselves unravel if a collapse in the stockmarket undermined the bullish assumptions about asset values on which their financing was based. As long as stock prices go on rising, however, there seems to be no end in sight to the unprecedented prosperity throughout the financial service industry.

Yet what is more surprising than the prosperity itself is the political and economic background against which the financial sector's fortunes have been advancing. Stock prices have exploded, brokers have made their millions, and pyramids of debt have soared ever-higher, at a time when the world outside the dealing rooms has become more dangerous, uncertain, and even hostile.

In Washington, the Reagan presidency has been crippled by the Iran-contra crisis, protectionism threatens, and decisive action on the US fiscal problem looks like a lost cause.

At a more parochial level there has, of course, been the

that started in 1985 has turned into a rout. Oil prices have continued an upward climb, and inflation is accelerating. The pressures of inflation may still be relatively modest, but this spring the bond market was suddenly seized with the conviction that the low point in the present cycle of interest rates and inflation was now past.

Rarely has the financial world been buffeted by quite so many stocks in such a brief time. More rarely still has it proved so resilient to bad news of every type.

The orderly retreat of the dollar

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Statistics compiled by RWK Research		

insider trading scandal radiating out of Mr Ivan Boesky's determination to take the "risk" out of risk arbitrage. With the subsequent confession of Mr Martin Siegel, a widely respected and extraordinarily well-connected figure from the blue-blooded house of Kidder Peabody, it rapidly became apparent that nobody on Wall Street could be assumed untainted or immune.

Then there have been the bombsells on the Third World debt front. Brazil's suspension of interest payments in February.

Then, by far the biggest gauntlet thrown down by any debtor nation since the crisis first broke five years ago. But the real shocks came last month, when Citicorp took Brazil's action to its logical conclusion. By adding \$3bn to its loss reserves, Citicorp effectively reduced the value of its \$15bn Third World loan portfolio to 70 cents on the dollar, faced up to the biggest loss in US banking history, and wiped out more than a quarter of shareholders' equity on the day.

What was the markets' reaction to this second debt shock? To bid up bank shares to their highest level since last summer, and to continue challenging new records in almost every subsequent week.

Soon afterwards, on June 2, just when it seemed as if the wellsprings of bad news had finally dried up, there came the biggest blow of all. Mr Paul Volcker, the chairman of the Federal Reserve Board—the man financial markets had turned into a demigod in their mythology, an Atlas bearing the whole weight of responsibility for managing the world economy on his enormous hunched shoulders—declared that he would leave his job.

Within Dr Alan Greenspan is as well qualified as anyone to take on the succession, for many of the market operators who learnt their trade in the great secular dislocation that began with Mr Volcker's arrival at the Fed in 1979, it will take months to come to terms with a post-Volcker world. Indeed, Mr Volcker's departure could well turn out to be the shock required to blow away the bubble of euphoria which has been keeping the financial markets so comfortably insulated from the unsettling world outside.

Yet even on the day of the Fed announcement, it took less than an hour for the US stock market

to shake off the panic which had seized bond and currency dealers. Perhaps, then, the financial community has sound reasons for its indifference to all bad news. These reasons can be grouped into three broad sets of arguments.

First, the economic outlook continues to be reasonably healthy. Signs of incipient inflation remain quite limited; the fall in the dollar has on balance been an extremely healthy development; and the growth of the economy continues at a moderate but steady pace.

Second, even the worldwide economic slowdown since 1984 has been of benefit to the financial markets and the industries which depend on them. While powerful monetary expansion has continued around the world, there has been a sharp reduction in both commodity prices and real investment. As a result, the monetary growth has been channelled almost entirely into the booming financial markets.

Third, the falling dollar has been doubly bullish for financial assets. It has provided a substantial boost to corporate profits—so much so, in fact, that Mr David Hale, of Kemper Financial Services, has argued that even incipient inflation can be interpreted as a bullish sign, for this time round inflation is being pushed by higher profit margins, not rising wages.

At the same time, the depreciating dollar has made US stocks and corporate assets cheap compared with companies in other countries. This has encouraged large foreign investment inflows into the stockmarket, despite the disenchantment with US bonds in Japan and elsewhere.

How well do these arguments stand up against the bleak and uncertain background of world economic and political developments? In their minds, many investors unquestionably harbour deep misgivings. Sooner or later, they recognise, a world recession will deliver a mortal blow to the "bull market of a lifetime" and bring down with it much of the glossy superstructure of the financial services industry.

But in investors' hearts there is always the hope of one more great rally before the ultimate retreat. At present, the intellect is overruled by the passion—and the festivities can continue as the volcano sputters and fumes.

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FLORIDA.

US FINANCE AND INVESTMENT 2

The economy

Hurdles on the election trail

IN OCTOBER of this year the US economy could enter its sixth consecutive year of uninterrupted expansion, the longest unbroken economic upswing in the post-war period.

Ignoring the structural economic weakness that his policies have helped to create, in particular the huge trade and budget deficits, President Reagan is already claiming the credit in advance for this achievement. Whether, in fact, the economic outlook in October will look as rosy as the President's advisers and the Republican party would wish hangs very much in the balance.

On Wall Street investors in ordinary shares are still clinging to the conviction that the US economy will indeed this year avoid the recession which a minority of private economists believe is fast approaching.

The bond markets have been taking the same view. But investors in fixed interest securities have been paying more attention to the economic problems that lie ahead, unnerved by some of the scares they have been subjected to in the opening months of 1987. They recognise that, if Mr Reagan's dream of ending his presidency without a second recession is to be realised, and if the President is

legacy to those members of his Republican party who will be facing the voters in 1988, some impressive political and economic hurdles will have to be surmounted in the months ahead.

Just how precariously the US economy is poised has been evident in the past six months. Although the past two quarters have seen positive economic growth—indeed, the first quarter saw the economy expand at a real annual rate of just under 4.5 per cent—this is largely because of an upswing in stock-building and a long overdue, but nevertheless welcome, improvement in the real foreign trade deficit.

The other key components driving the economy have been disturbingly weak, however. Consumer demand fell in each of the last two quarters, a rare development when there is no recession; capital investment is sluggish; and fiscal policy is, on balance, probably restrictive.

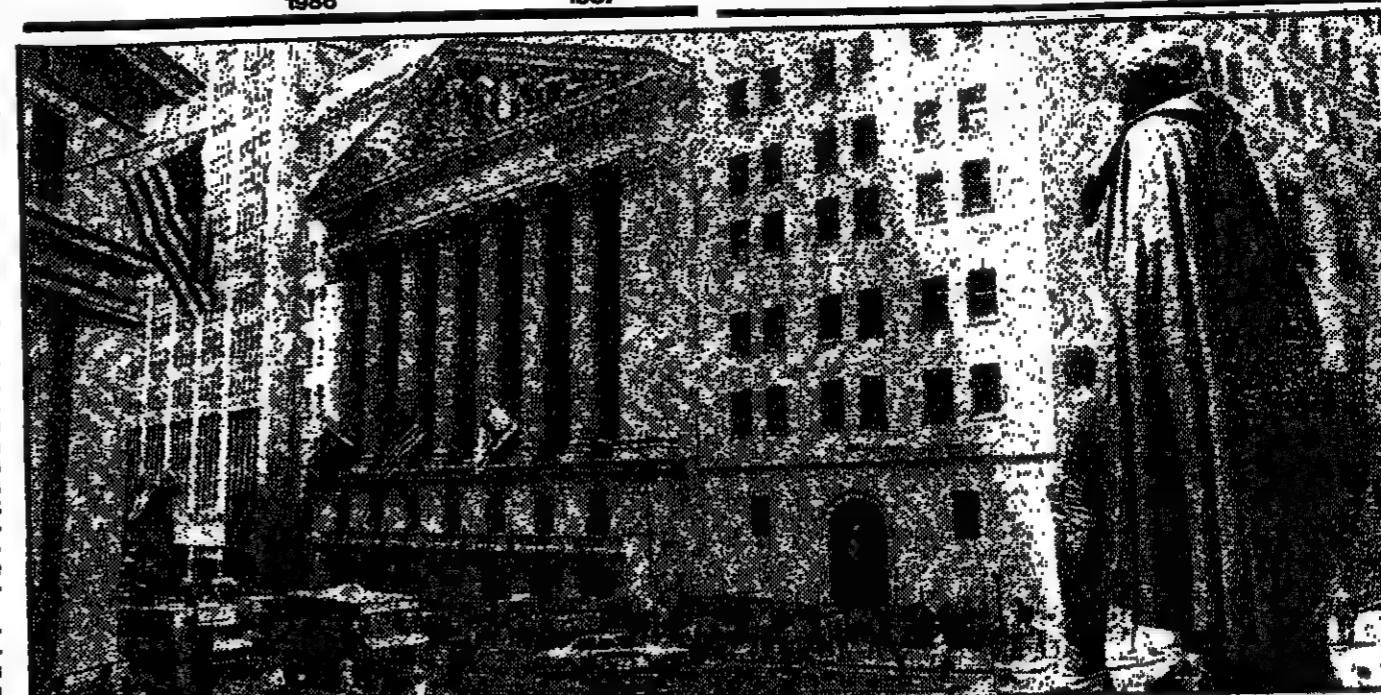
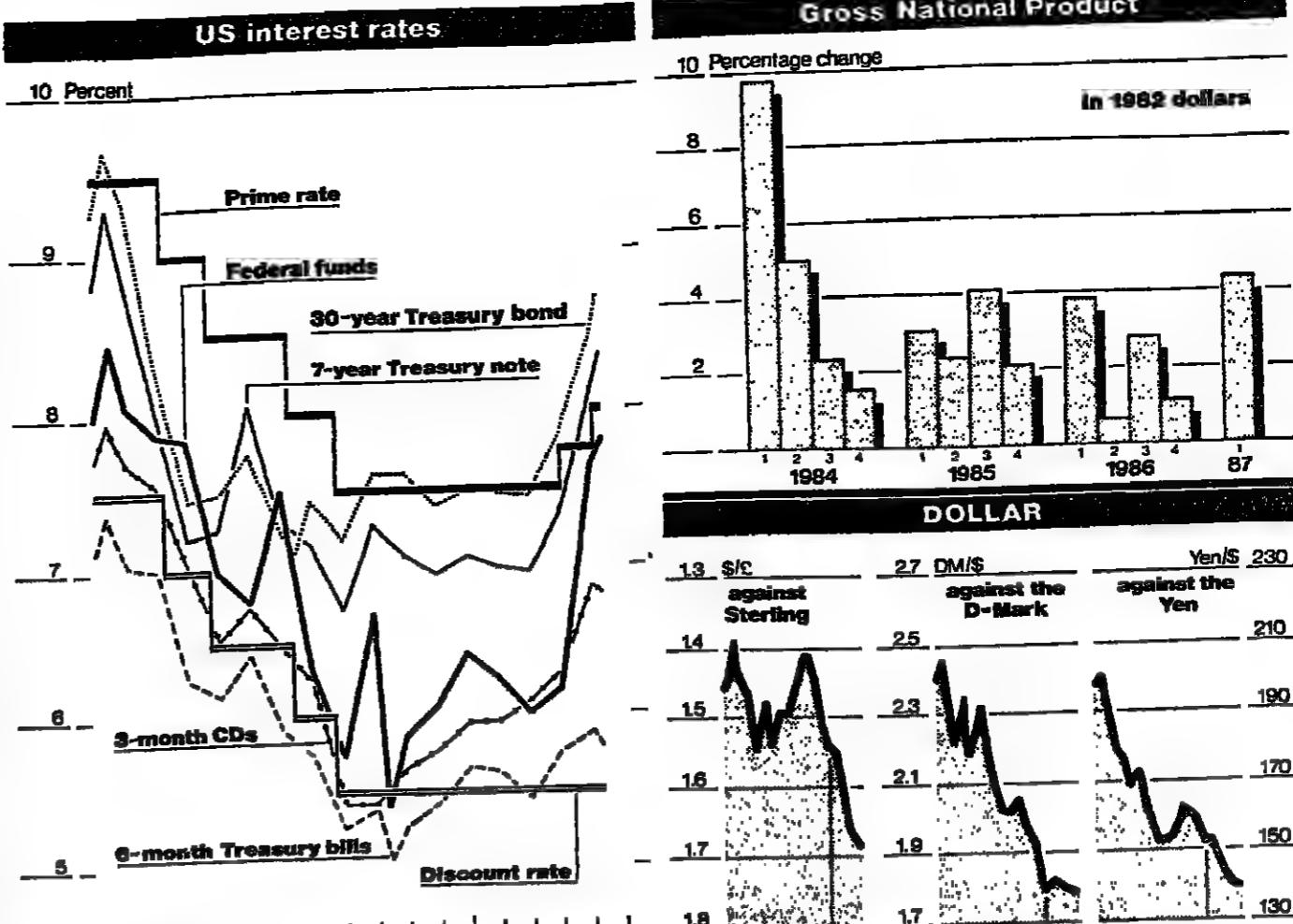
To this discouraging mixture a number of new negatives have been added in recent weeks. The administration's blunder in imposing trade sanctions on Japan, country on whom the US relies for much of the capital it needs to finance the economy, helped to drive long-term interest rates up a percentage point or more in April, at a time

when an upturn in inflation forced the Federal Reserve Board to tighten credit to defend the dollar and reassure the financial markets.

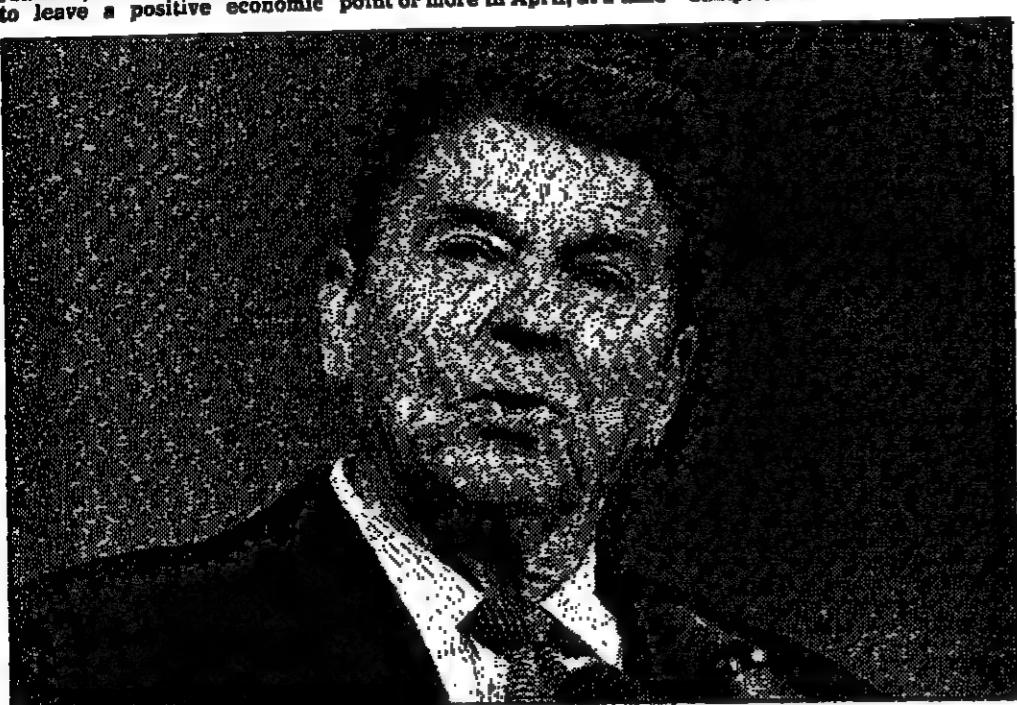
In the first four months of the year, consumer price inflation ran at an annual rate of 6 per cent, a jump from last year's 1 per cent increase. Interest rates on housing loans have now reached levels which are beginning to hurt the housing market.

In spite of these negative developments most private economists continue to believe that the weaknesses which the pessimists are focusing on are transitory, and that another year of sluggish growth of around 2½ per cent will be achieved. On this view, the upsurge in inflation at the beginning of the year is transitory, the result in part of increases in energy prices which will soon peter out, and the after-effects of the sharp fall in the dollar in the past two years. If so, for the year as a whole, consumer price inflation will not rise above 4.5 per cent, which is a tolerable level which will not require the Fed to adopt a firmly restrictive monetary policy.

Similarly, economists who project continued growth argue that the recent weakness in consumption and the build-up in



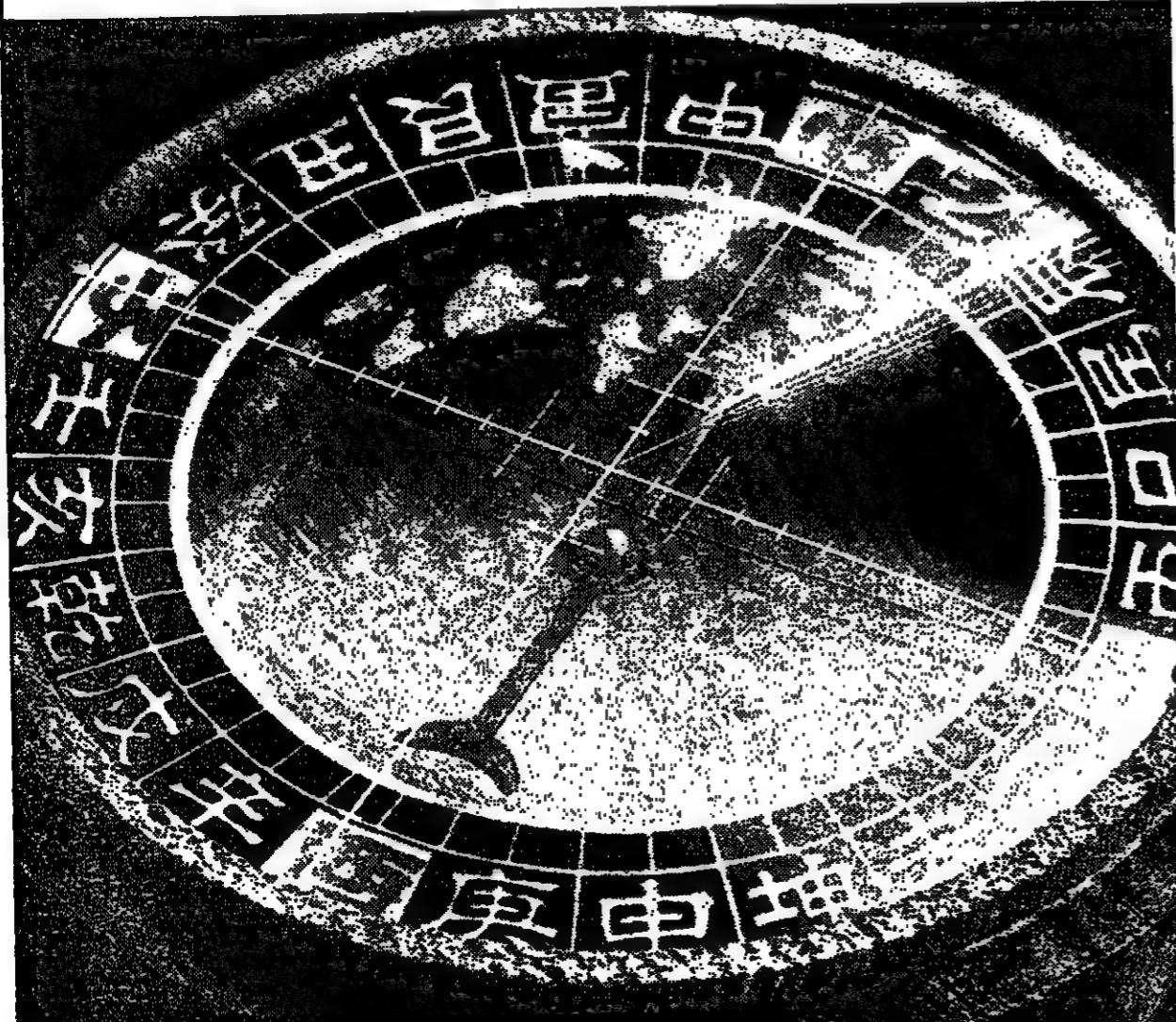
On Wall Street they favoured Volcker



President Reagan: a dream legacy at stake

Stewart Fleming

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US FINANCE AND INVESTMENT 3

Foreign investment

Interest-rate spectre haunts policymakers

FOREIGN INVESTMENT in the US is no longer a subject at the periphery of the debate on US economic and financial policy. The willingness of foreign investors to place funds in the US—or more precisely the returns required to be sure they do so—is now one of the central issues in the economy. The reason is, of course, that capital inflows into the US are the necessary corollary to the huge trade deficit. In effect, Americans are exchanging short-lived goods from abroad for long-term investments in their own country. It's a process that has been described as "trading office buildings for VCRs," and it's an issue which is likely to become intertwined with the emotional debate now going on in Washington and elsewhere on trade, particularly with the Japanese.

Indeed, in recent months the debate has focused almost entirely on the attitudes of Japan, the world's major surplus country, to investment in this sort of investment in the US during 1986, although there are some signs of a pause in early 1987.

Direct investment, usually in the form of corporate or real estate deals, is generally made for the long term and less likely to reverse because of adverse financial conditions.

The key question being asked by followers of both these markets again concerns Japanese involvement.

Foreign acquisition of US corporations increased substantially last year. UK firms alone were said to have made some \$13.5bn in acquisitions, against some \$5bn in 1985. Investment bankers report that Japanese takeovers did increase last year, but to supply some foreign takeovers did overall. Increased inquiry has come from Japan this year, thanks partly to major marketing efforts by US investment banks.

Mr Steven M. Looney, senior vice-president of investment banking at Nomura Securities International, in New York, says: "A lot more opportunities are being shown to the Japanese by all kinds of intermediaries. The Japanese are becoming more receptive, but I don't see the flood of deals that some people are predicting."

For many Japanese companies, the process of starting from a greenfield site is still the most attractive route for establishing an operation in the US, which is by far their most important foreign market. But many companies are now said to be concerned that time to do this is running short, because of deteriorating trade relations, leading them to consider corporate acquisitions as the most efficient way to establish a US presence. The urgency is overlaid by a fear that a declining dollar will soon price Japanese goods out of the US market, unless exporters establish a relatively low-cost manufacturing base in the US.

Investment bankers say the Japanese are unlikely to lose their reputation for caution as they step up takeover activity.

The US phenomenon of takeovers for purely financial reasons is unknown in Japan, but as so many takeovers are being made, it is likely that most acquisitions will be for strategic, commercial motives.

Mr Richard Strickland, of Morgan Stanley, says: "The Japanese do not feel they have excess management capacity."

This, and concern about potential social and other frictions, means that Japanese companies are more and more likely to leave American management in place.

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The Japanese will also shy away from depressed industries, or ones where they are likely to meet entrenched problems such as difficult labour relations, bankers say.

Mr Roger W. Miller, of Salomon Brothers, also says the Japanese are showing concern at recent governmental obstacles placed in the way of recent merger moves—a factor which, he and others think will slow the pace of Japanese direct investment.

Fujitsu's eventually-abandoned attempt to take 80 per cent of Fairchild Semiconductor from Schlumberger and a number of rulings in the financial services area mean that, in these areas at least, Japanese companies will tread even more warily.

The process of acquisition is hard enough without introducing the element of political friction. But the effects of this are likely to be restricted to a few areas such as defence and finance, where the powers of the government are fairly broad," says Nomura's Mr Looney. "I do not see it extending to every nook and cranny of the economy."

Much publicity has been given over the past year to Japanese investment in major real estate projects in large US cities. Certainly, according to Simon Milde, of the property agency Cushman and Wakefield, is encouraging a broader look by foreign investors at the real estate market in the US.

Investment is probably a bigger

Foreign transactions

Marketable US Treasury bonds and notes (\$m)		
1985	1986	Change
Estimated total	29,208	24,060
Foreign countries	25,768	25,210
Europe	4,303	16,996
Belgium	476	343
Germany	1,917	7,649
Netherlands	269	1,283
Sweden	976	132
Switzerland	773	310
UK	(1,810)	4,988
Other western Europe	1,701	2,611
Canada	(188)	874
Latin America & Caribbean	4,315	903
Venezuela	248	(69)
Other Latin America & Caribbean	2,338	1,131
Netherlands	1,731	(158)
Asia	19,919	5,238
Japan	27,509	3,916
Africa	112	(54)
All other	308	1,258

* Transactions, net purchases or (sales)

Major 1986/87 foreign takeovers of US companies		
Target	Bidder	Country
Standard Oil (remaining 45%)	British Petroleum	UK
Allied Stores	Carrefour	Canada
Chesnabrough-Ponds	Unilever	Anglo-Dutch
Citizens	Hoechst	West Germany
ITT's Telecom-Equipment Div.	Cie Generale d'Electricite	France
Hercourt Bruce Jevonsoch (a)	British Printing & Comm.	UK
RJ Reynolds' Heublein	Gran Metropolitan	UK
Big Three Industries	L'Air Liquide	France
White Consolidated	Electrolux	Sweden
Mobil's Container Corp(b)	Jefferson Smurfit	Ireland
Soultz's Chateau of the Ritz	Yves St Laurent	France
Chris European Stock	Ferruzzi	Italy
Jackson National Life Insurance	Prudential Corp	UK
Glidden Paints	ICI	UK
Union Carbide's Agri-Chem. Div.	Rhone Poulenc	France
Robertshaw Controls	Siemens	UK
Baxter Travenol's Plant Unit	Becton Dickinson	USA
Ralston Purina's Animal Feed Business	British Petroleum	UK
Shearson Lehman 13%	Nippon Life	Japan
Honeywell Info Systems (57.5%)	Bull & Nac	France & Japan

(a) Pending. (b) Buyer is a holding company owned 50/50 by Jefferson Smurfit and Morgan Stanley.

Foreign investment

Foreign acquisitions of US companies

	Transactions valued at			
	Total transactions	\$100m or more	\$1bn or more	Total value paid (\$bn)
1975	184	2	—	1.6
1976	178	5	—	2.4
1977	162	3	—	3.1
1978	199	17	—	6.3
1979	236	11	—	6.8
1980	187	22	—	7.1
1981	234	24	4	18.8
1982	154	15	—	5.1
1983	125	10	1	5.9
1984	151	23	2	15.1
1985	197	21	3	10.9
1986	264	51	3	24.5

* Base: Number of transactions disclosing purchase price.

Source: W. T. Gremm & Co.

Foreign investment in US stocks (\$m)	Foreign purchase of US bonds (\$m)		1985	1986
	1985	1986	1985	1986
Foreign purchases	81,995	148,073	Foreign purchases	86,587 122,807
Foreign sales	77,054	129,382	Foreign sales	42,455 71,763
Net purchases or (sales)	4,941	18,690	Net purchases or (sales)	44,132 50,824
Europe	2,057	9,567	Europe	44,227 50,007
France	(436)	462	France	210 368
Germany	730	242	Germany	2,001 (251)
Netherlands	(23)	222	Netherlands	222 387
Switzerland	(75)	1,580	Switzerland	3,987 4,529
UK	1,685	4,832	UK	32,762 33,885
Canada	358	796	Canada	190 548
Latin America & Caribbean	1,718	3,027	Latin America & Caribbean	498 1,468
Middle East	238	975	Middle East	(2,648) (2,951)
Other Asia	296	3,884	Other Asia	6,091 11,537
Africa	24	297	Africa	11 16
Other countries	168	373	Other countries	38 114

Stephen Fidler



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US FINANCE AND INVESTMENT 4

Equities and stock exchanges

Cautious investors see portents of a reversal

A DEGREE of nervousness has surfaced among investors since US stock markets abruptly went off the boil at the beginning of April. But the fact remains that equities have performed spectacularly well so far this year, in both value and volume and in new issue terms.

Given the markets' heady performance, analysts are more reluctant than usual to forecast what happens next. Pressed for a prognosis, most suggest that equities have notched up the bulk of their gains for this year and that only modest further rises can be expected. Few forecast an abrupt reversal, because the market's attempts to pin-point the reversal turn out to be regularly confounded by stock markets' ability to absorb bad news such as surging interest rates and the collapse of the dollar and bond markets.

The rally started explosively at the turn of the year, once investors had completed a wave of tax-reform selling or shuffling of assets. Market indices rose like rockets in January as investors piled into stocks. The popular, but disputable, theory was that stocks were the only game in town, because bond prices had stuck on a high plateau and low inflation minimised the attractiveness of other forms of investment.

Foreigners were in the thick of the buying as some of their home markets turned sour, in the case of West Germany, or very highly priced, in the case of Japan. In fact, several Japanese securities houses are forecasting that Japanese investors will buy \$20bn of US equities this year against only \$7bn in 1986. In total last year, foreign investors made net purchases of \$18.6bn of US equities against \$14.5bn in 1985.

Mutual funds	
New sales*	Revenues
(\$bn)	(\$m)
1980	4.5
1981	4.6
1982	6.8
1983	20.8
1984	16.5
1985	76.3
1986	152.1
	2,801.1

* New sales are for equity and balance-oriented mutual funds compiled by The Investment Company Institute.

control equipment (up 22 per cent), metal and glass containers (up 51 per cent), paper containers (up 45 per cent) and drugs (up 25 per cent).

Out of the ranks of last year's worst performers came some of this year's leaders, such as computer, business equipment and communications equipment manufacturers and semiconductor and steel stocks. Rotation of leadership and a search for stocks that are relatively cheap compared with the whole market set a better explanation of their current favour with investors than any fundamental improvement in their outlook.

Other laggards last year are long-term casualties, however. Offshore drillers, racked by low oil prices, suffered a 56 per cent decline in value last year. Hospital management companies, squeezed by overcapacity and ever-more cost-conscious insurers, fell 21 per cent.

Generally, though, a brighter earnings outlook for the bulk of US companies has helped to fuel this year's rally.

Earlier forecasts of a profit rise of about 5 per cent were quickly overtaken by sparkling first quarter results that showed earnings growth of about 15 to 18 per cent. This has helped restore a little credibility to the stock market, which have zoomed up to about record levels of around 20 to 1.

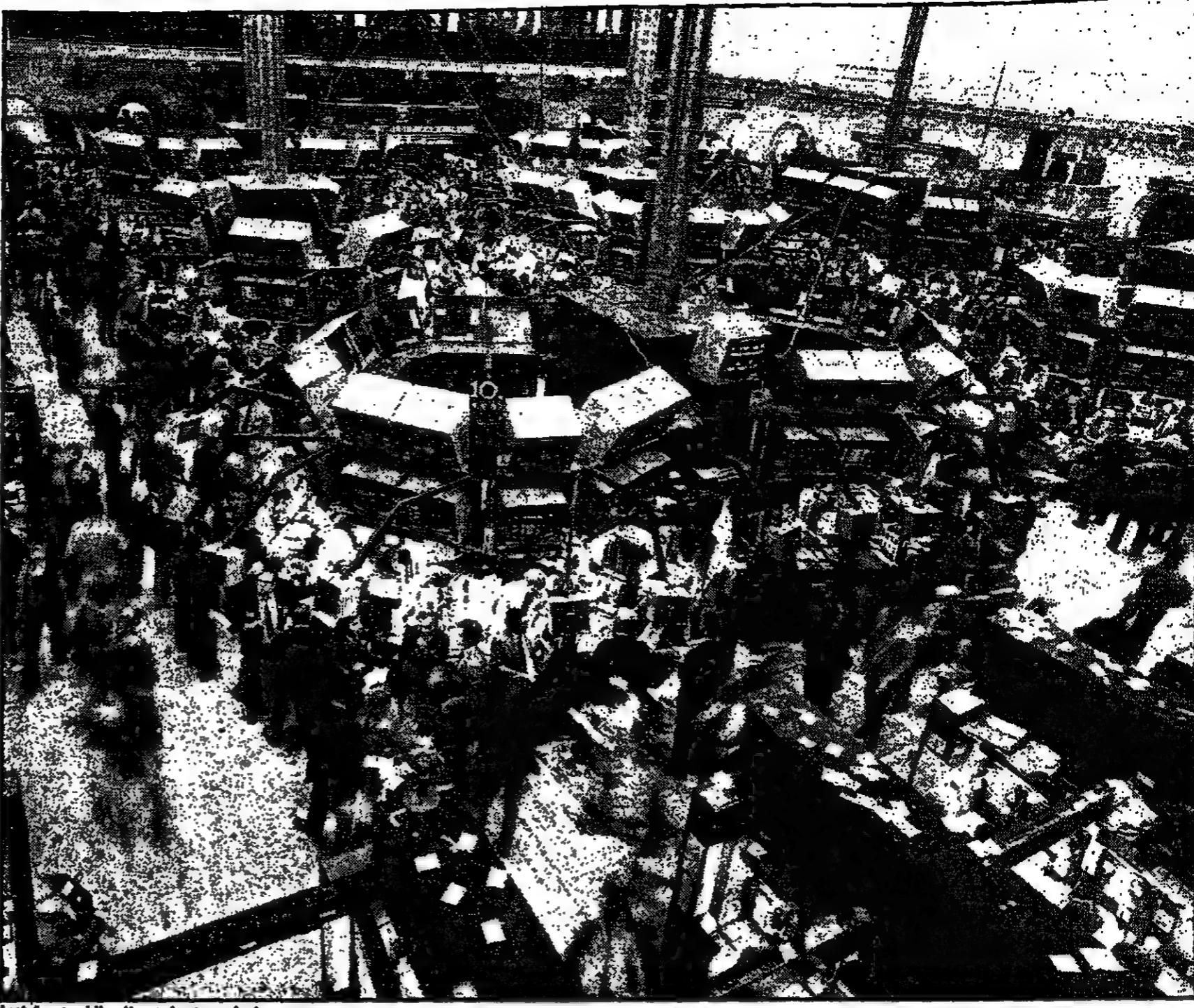
A flood of stock offerings last year and this have given investors plenty of scope for new targets, and more than made up for the stocks lost through takeovers and share buy-backs. Last year saw a record 955 new issues, worth \$25.8bn, which smashed the previous record of 800 issues worth \$12.6bn set in 1983. The leading underwriters were Merrill Lynch (23%), Goldman Sachs (11.7%) and Drexel Burnham Lambert (5.6%).

The pace hotted up in the first quarter with \$11.5bn of new issues, a 33 per cent rise from a year earlier.

Despite making headlines and generating liquidity, which shareholders could redeploy in other stocks, these deals accounted for only a fraction of last year's gains. Salomon Brothers calculated that only 4.4 percentage points of the S&P 500's 14.6 per cent rise last year was attributable to them. The volume of such deals so far this year is a mere shadow of last year's.

One sign of the froth on the top of a bull market was the upsurge in penny stocks, with 187 issues of less than \$1 a share, raising a total \$213m last year. Size was no insurance, however, against disappointment. Some of the biggest issues such as Enley Group and Coca Cola Enterprises, are struggling to stay ahead of their flotation price.

A lot of the spice in last year's markets came from takeovers, leveraged buy-outs and other forms of corporate restructuring deals, which totalled \$27.5bn, against \$23.5bn a year earlier.



Glyn Gein

Just for a while, the only game in town

...are yet, are likely to damage further Wall Street's reputation.

Come August, the bull market will celebrate its fifth anniversary. It is now the longest running ever without a serious correction, and investors have become noticeably more cautious since it backed down from its peak levels in early April. Many advisers are recommending a heavier weighting of cash in portfolios, and selected profit-taking.

A number of signals point to the possibility of a sharp reversal, some more soon. Utilities, which have always peaked ahead of industrials, are now showing falls from turn of the year levels of around 4 per cent;

while industrials are still up about 20 per cent—the ratio of share price to book value is now 2.5-to-1 compared, for example, with only 1.64-to-1 when the market peaked in 1973—and dividend yields are at an all-time low of 2.3 per cent.

In structural terms, US stock markets have handled well the surge of trading activity, which pushed New York Stock Exchange daily volume up 28 per cent to an average of 185.8m shares in January to April, from 147.4m in the same period a year earlier.

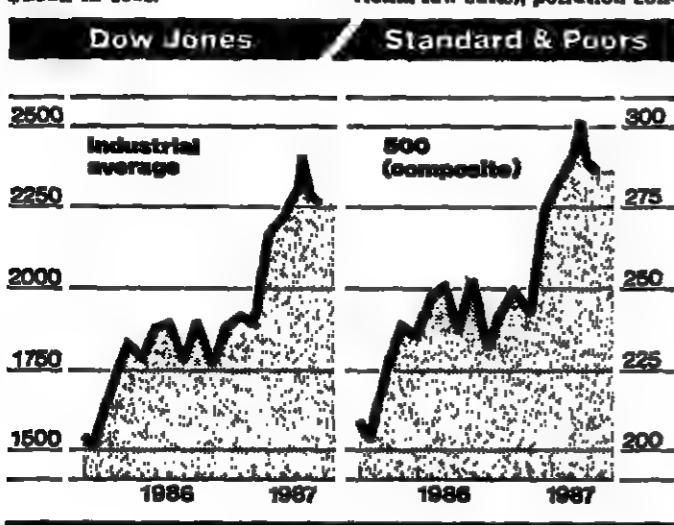
The old record for most shares in a day was bettered by 518m on January 23, when 302.5m shares were crossed.

The burgeoning growth of

programme trades has become a controversial aspect of stock market activity, through which players try to profit from arbitraging between stock index futures and baskets of the underlying shares. The programmes have been blamed for exacerbating the market's rise or fall on those occasional days when investor sentiment takes a dramatic turn.

The Securities and Exchange Commission study found that they were only a minor contributing factor in spectacular days such as last September 11 and 12, but the New York Stock Exchange is not quite so sure and is conducting its own investigations.

Roderick Gram



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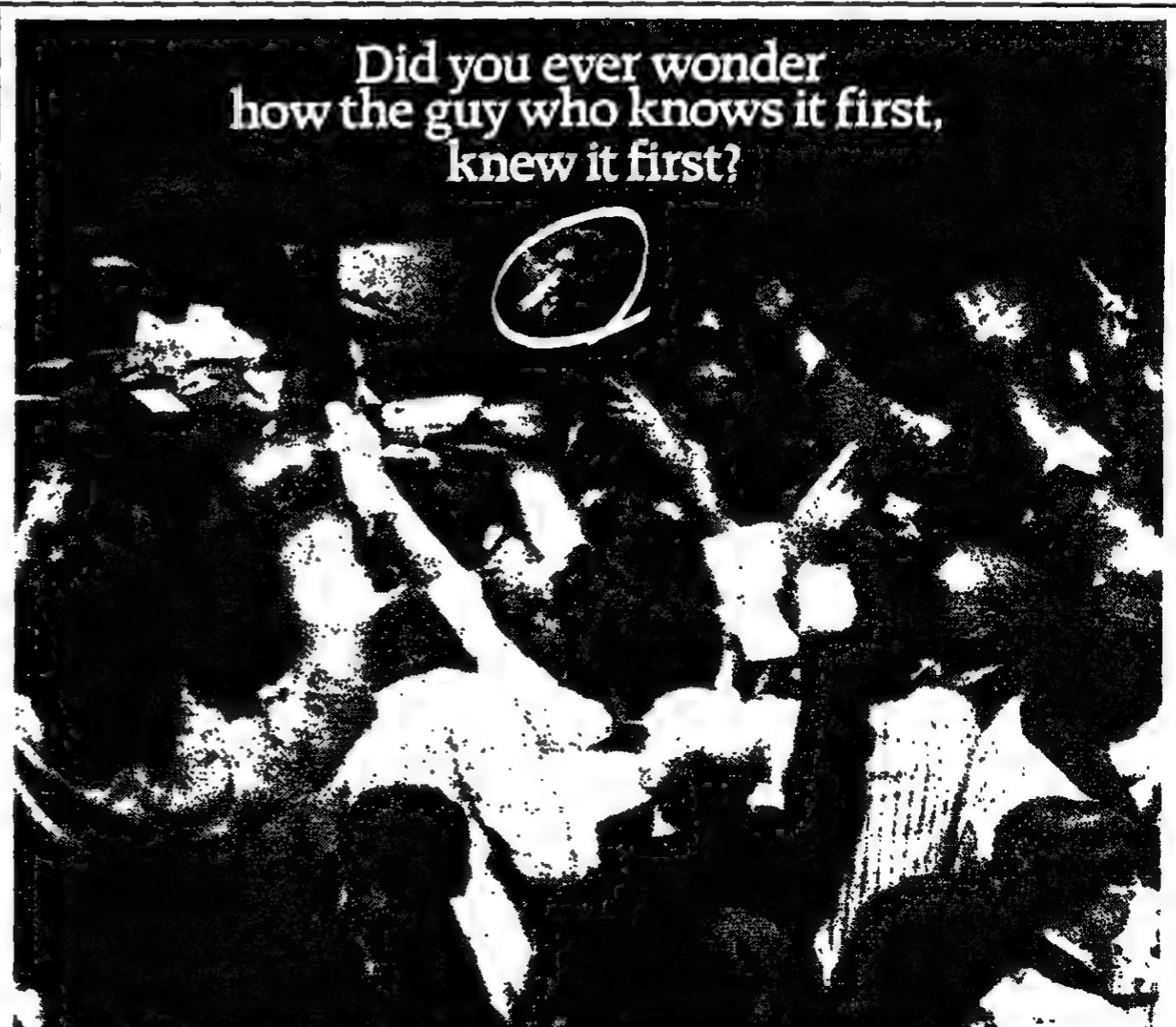
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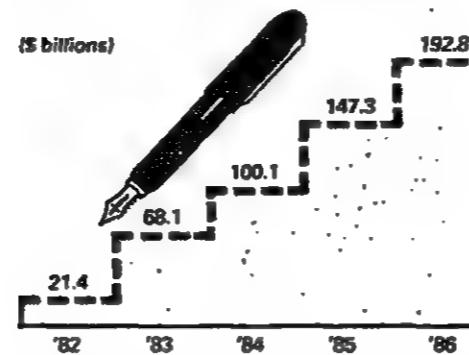
What's behind this new name?

PRIMERICA

One of the most dynamic financial services and specialty retailing firms in the U.S.A.

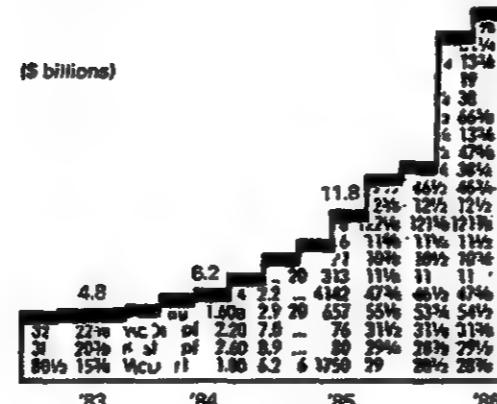
Last year, when American Can sold its packaging business, the 86-year-old name went with it.

We are now Primerica Corporation, following one of the most successful restructurings ever of a major U.S. corporation.



In 1986, life insurance in force of Primerica's insurance subsidiaries rose 31% to \$192.8 billion.

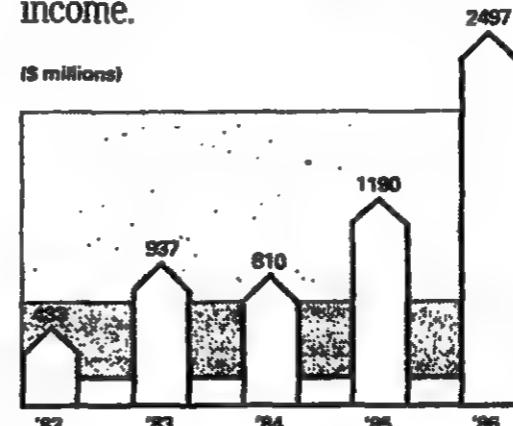
Primerica (pronounced PRIMER-i-ca) is engaged in financial services and specialty retailing, where we have strong market positions, excellent growth potential and the resources to fund our expansion.



Primerica's investment advisory operations more than doubled their assets under management in 1986, to \$26 billion, through growth and acquisitions.

We are a company whose earnings have grown substantially for four consecutive years and whose common stock value has more than tripled since 1982.

Primerica's Financial Services Sector, providing life insurance, asset management and mortgage banking services, was created in 1982. By 1986 it had grown to \$1.5 billion in revenues and \$287 million in operating income.



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For three straight years, Primerica subsidiaries have sold more face amount of individual life insurance than any other company. Our investment advisory operations more than doubled their assets under management last year through growth and acquisitions. And our mortgage banking subsidiary is one of the nation's largest providers of single family home mortgages, with \$2.5 billion in loan originations.

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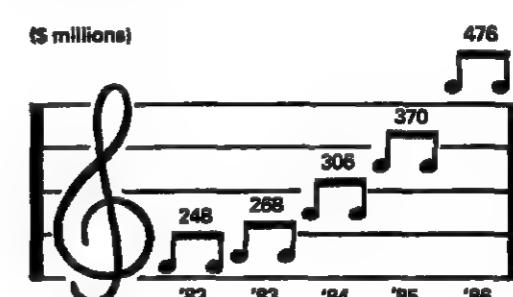


Primerica's revenues from direct mail marketing increased 15% to \$904 million in 1986.

direct mail marketing and specialty stores, also achieved impressive results in 1986. Revenues grew to \$1.4 billion, and operating income rose to \$111 million.

We are one of the largest direct mail marketers in the U.S., growing at a 20 percent annual compound rate—twice the industry average. With more than 525 stores nationwide, we are also the largest retailer of recorded music and audio/video products in the country.

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Specialty store revenues were up 29% last year to \$476 million, aided by the expansion of The Musicland Group.

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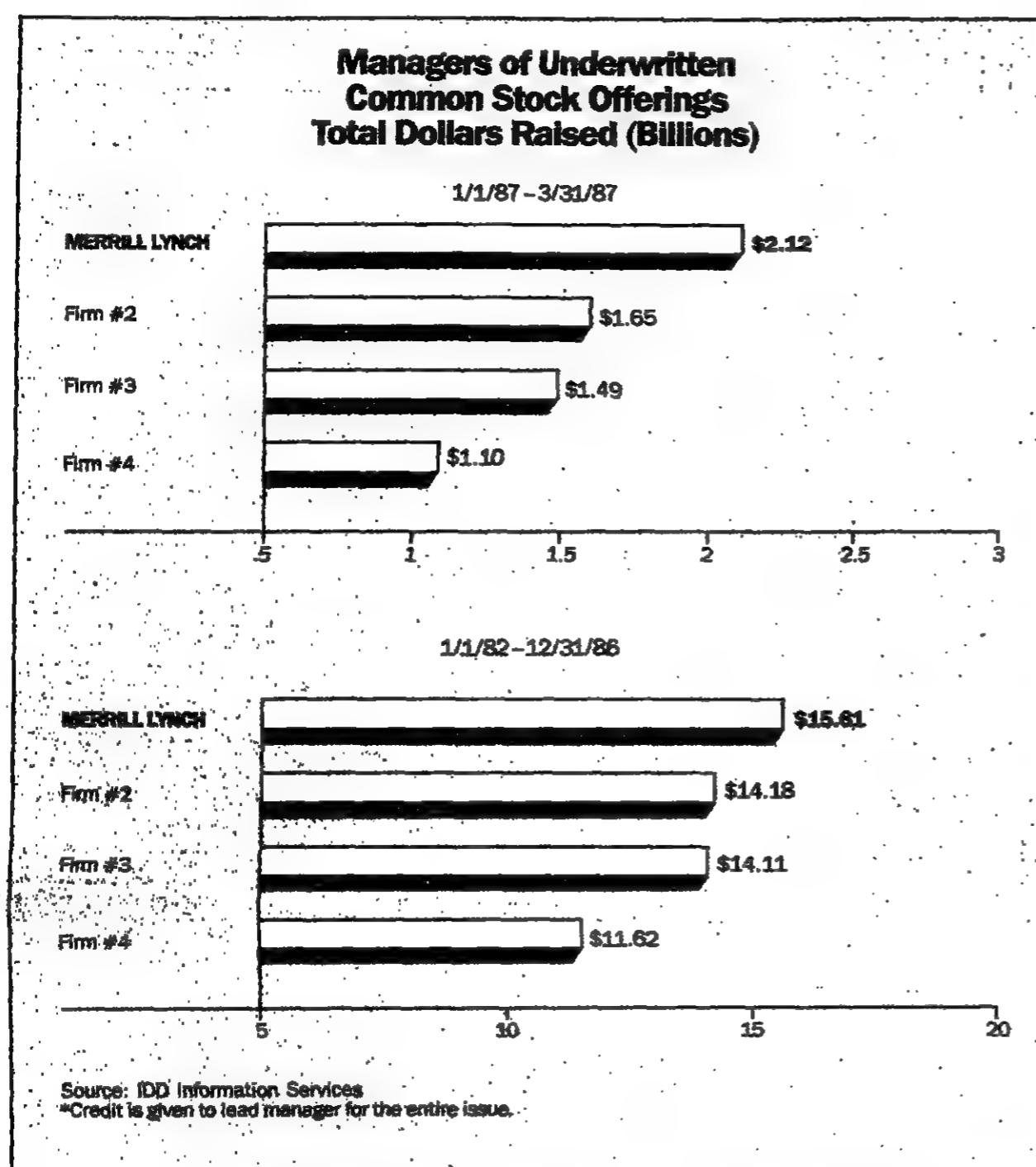
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US FINANCE AND INVESTMENT 8

New instruments require thought

Continued from page 6
has been rated by the major rating agencies.

The slowdown can largely be attributed to one factor: reduced issuance by General Motors Acceptance Corporation (GMAC), the automobile giant's financing subsidiary that is the market's dominant issuer. GMAC accounts for over 60 per cent of the market, having issued more than \$8bn in packaged car loans, but its reduced profile is regarded by many as healthy for the market's development. "This year we expect there will be an awful lot of banks and finance institutions in the market," said Mrs Diana Strickler, a vice president in the asset finance division of First Boston, the firm which has brought a huge 88 per cent of such asset-backed deals to market.

Many commercial banks are considering following the example of Bank of America and issuing securities backed by credit card receivables, for example.

Asset-backed securities can be constructed as simple pass-throughs, or cash flows can be reconfigured as they are for CMOs. Just as in the conventional mortgage securities, asset-backed paper generally has

high credit quality, a standardised product and good liquidity.

But to certain investors, asset-backed paper has further advantages. Some of these are conferred by the securities' shorter maturity, an average life of 1.5 to two years and a final maturity of five years, compared with final maturities in 15 or 30 years in the mortgage-backed market. Research has also shown that the pre-payment risk for securities backing car loans or credit cards is much lower than for mortgages. Simply speaking, people do not consider it worthwhile to refinance a car loan when interest rates fall. This makes the behaviour of these bonds more similar to straight corporate debt than to mortgage debt.

Almost any contractual cash flow is packageable in this way, and there is a potential spectrum of instruments from those that look very much like corporate bonds to those that are very close to equity (for example, the packaging of future receivables from electricity bills, which would depend on the future ability of a utility to deliver that electricity).

Stephen Fidler



After first-quarter headaches, the Chicago Board of Trade bounced back in April.

Futures and options

Out of the backwaters, into the mainstream

THE REMARKABLE growth rate that the US futures and options sector has enjoyed, since trading in financial instrument derivatives began in the 1970s, shows no sign of abating.

In 1986, the three huge Chicago exchanges each registered volume that was over 20 per cent up on the previous year, with the busiest contract of all—the Chicago Board Options Exchange's S & P 100 Stock Index option—trading an amazing 113.2m lots.

The smaller New York Mercantile Exchange, fuelled by volatility in world oil and oil products, boomed volume by almost 80 per cent to 14.8m lots. The growth rate of over-the-counter futures look-alikes products, meanwhile, is reckoned by some observers to exceed even these impressive figures.

Only New York's Commodity Exchange Inc, of the major domestic exchanges, has cause to look back on last year with anything less than satisfaction. It suffered a marginal volume decline, despite a spasmodically bullish underlying gold market.

While first-quarter 1987 volume levels will have prompted some headaches at the Chicago Board of Trade—due to the uncharacteristic and potentially ruinous silence which frequently descends on its flagship US Treasury bond futures and options pits—the exchange bounced back in April, a month which included nine of the top 10 volume days in its 139-year history.

Further volume hikes, particularly at the Chicago exchange, are expected in the wake of the Japanese Ministry of Finance's recent decision to allow major Japanese institutions to trade for their own account on foreign exchanges.

One of the main side effects of this sustained financial instrument based expansion has been to bring the major futures exchanges—not so long ago agricultural backwaters—into the mainstream of domestic and global capital market evolution. This is partly because Wall Street and Wacker Drive are increasingly playing with the same chips—with the volume of business in the most liquid futures contracts, moreover, not

infrequently eclipsing that of the underlying securities. On April 9, for example, a record \$49bn of CBOT US T-bond futures contracts changed hands. On September 11, some 151,000 Chicago Mercantile Exchange S & P 500 contracts were traded, representing an underlying value of \$18bn worth of stock, or nearly twice the value of stocks traded on the New York Stock Exchange that day.

And it is partly because the biggest users of securities and derivatives exchanges alike are increasingly the all-purpose securities houses, with the capability to operate across the board in cash, futures and options, and over-the-counter markets.

"The markets tend to go together," according to Mr Tom Grant, president of Refco, the world's largest futures commission merchant. "People are recognising that to own the cash instruments only is the ultimate form of speculation, because you can use futures and options along with cash in a managed portfolio strategy.

In response to the increasing

inter-relationship between cash and derivatives markets, US exchanges are beginning to explore the possibility of links with each other, and of jointly traded products; just as they are forging ties with direct competitors overseas in bid to create seamless 24-hour markets.

In November, the CME and the New York Stock Exchange set up a high-level task force to examine a wide range of possible collaborative measures. This was followed by the announcement in May that the CBOT and its progeny, the CBOE, are discussing the use of new products to be traded by members of both exchanges.

The exceptional liquidity of a growing number of exchange-traded futures and options is also opening up opportunities for the most sophisticated exchange users to:

(a) profit from increasingly complex arbitrage strategies; and (b) offer an expanding range of tailor-made risk management tools to their own customers, safe in the knowledge that they will be able to hedge their concomitant exposure on the exchanges.

Programme trading—whereby speculators seek to capitalise on short-term discrepancies between the cash value of stocks, consisting of an index such as the Standard & Poors 500 and the price of the futures contracts based on that index, is the latest development in risk management requirements. Usually imbued with disarmingly catchy names (Foxes, Quantos, Spelbonds, Caps, Range forwards...) they present the likes of banks, corporations and fund managers with a dizzying array of tailor-made risk management tools.

Furthermore, the globalisation of the markets and the improved access which new technology is providing are combining to produce an environment in which such opportunities can proliferate.

"Unlike the arbitrage between like instruments in the futures and options markets, the new global arbitrage will be much more complex... and therefore will provide more opportunities for longer periods of time," wrote Mr John Powers, editor-in-chief of the trade publication Intermarket recently.

Despite an ongoing dispute over their legitimacy, meanwhile, a veritable menagerie of over-the-counter futures look-alike products is being developed by the most creative securities houses, to cater for an increasingly diverse range of risk management requirements. Usually imbued with disarmingly catchy names (Foxes, Quantos, Spelbonds, Caps, Range forwards...) they present the likes of banks, corporations and fund managers with a dizzying array of tailor-made risk management tools.

As the use of speculative and hedging strategies exploiting the interplay between cash and derivatives markets continues to spread, so futures and options will be drawn still further into the financial mainstream. Chances are, the recent tentative steps towards links between US exchanges, whose main expertise lies in different sectors of the securities and futures and options markets, represent merely the tip of the proverbial iceberg.

David Owen



The New York Mercantile Exchange got an oil-fuelled boost



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Bonds

How the fall came in spring

IN JUST a few days in late March, US credit markets swing viciously from benign torpidity to dangerous volatility, as investors suddenly saw the threat of higher interest and inflation rates, a far lower dollar and intensifying trade wars.

Most dealers welcomed plug-holes as an opportunity to trade, but the suspicion is rampant on Wall Street that some firms took heavy losses which will undercut their second-quarter results. So far only Merrill Lynch has revealed the extent of the damage, saying it would take a \$275 pre-tax loss on trading of mortgaged-backed securities.

The debacle was triggered by Washington's announcement that it was imposing swinging sanctions against Japan for its alleged failure to curb the sharp trade practices of Japanese semiconductor makers. Fears of a trade war sent the dollar spinning downwards and interest rates soaring.

Just when a semblance of calm was restored on the international side, soaring commodities futures prices unleashed exaggerated fears of sharp higher inflation in the US, which prompted another wave of bond selling.

Observers judged the rout of credit markets in the eight weeks to late May as one of their sharpest reversals since the second oil crisis in 1979. The price, for example, of 7½ per cent, 30-year bonds fell some 17 points as their yield rose from 7.50 per cent to more than 9 per cent.

Even bigger setbacks were suffered by securities which were relatively new and little understood, or which had been changed significantly by last year's US tax reform. Merrill bailed its losses on unauthorised trading in mortgage-backed securities by an employee, but other factors were at work. The securities

All domestic bond underwritings/ domestic debt underwritings			
Amount (\$bn)	Revenue (\$m)	Corporate (\$bn)	Municipal (\$bn)
1980	89.7	924.5	41.3
1981	88.2	1,144.0	40.5
1982	122.2	1,987.9	43.9
1983	137.9	2,786.9	52.2
1984	198.2	2,457.8	69.4
1985	248.2	3,501.9	104.9
1986	389.6	4,566.3	228.4
			161.2

had been separated into all-interest and all-principal instruments, with the latter proving hard to sell and subject to even steeper price falls than traditional securities.

Wall Street tends to confuse size with maturity when it comes to products and markets. With some \$300bn of mortgaged-backed securities issued so far, the market is considered relatively mature, but the hedge remains imperfect and the behaviour of the securities in certain circumstances is not fully understood.

In other example, municipal bonds were hit far harder than treasuries, because of the changed structure of their market. One indication of their predicament was that the price spread between municipal and treasury bond futures fell in two weeks up to mid-April from a premium of ½ of a point to a discount of 4½ points as are recovering only slowly. Until tax reform, commercial bonds had been the buyers of last resort, but now virtually the only customers for long-dated municipals are open-ended mutual funds. These, however, were swamped by net redemptions as the markets turned sour.

Before the storm broke, the markets had sat through an unnerving calm. Investors were disinclined to trade bonds because it looked as though the players is changing. Commer-

cial banks are moving inexorably into territory once preserved by the Glass-Steagall Act for investment banks, although they are having to fight hard for each new concession.

The foreign involvement grows apace as well. Late last year the Federal Reserve conferred its coveted primary dealer for the first time on Japanese firms, Nomura Securities and Daiwa. A third, the Industrial Bank of Japan, won it indirectly when its J. Henry Schroder subsidiary took over Aubrey G. Lanston.

The door slammed shut soon afterwards, however, when other Japanese organisations tried to push deeper into US markets. The long term credit bank got a stony response when it tried to take over one of the two remaining independent dealers, and several Japanese trust companies continue to suffer long delays in their applications for US licences.

The Fed says it is merely exercising prudence by asking lots of questions. But, to the Japanese, it looks like pressure to open further their domestic markets to foreign firms.

Those Japanese firms already established are rapidly broadening their activities out from the government securities business into, for example, corporate bond issues. Last autumn, Nomura became the first foreign firm to be sole underwriter on a US corporate bond issue, when it brought a General Electric issue to market on terms criticised by domestic competitors for their excessive financial terms.

Although it will take Japanese firms a few more years to make a significant dent in the business of US competitors, the trend is clear: the rewards for doing business in US credit markets are being squeezed by increasing competition, even as the risks from volatility and new products are growing.

Roderick Oram

Junk bonds

A questionable middle age

IT IS 10 years since Drexel Burnham Lambert launched a revolution in US corporate finance by underwriting and trading new issues of blatantly low-grade corporate debt.

In that 10 years the market for "junk bonds," as everybody but Drexel Burnham knows this debt, has transformed the ability of small and medium-sized companies to raise long-term finance. Whole industries, such as cable television, have grown on a diet of junk. With about \$125bn in junk bonds outstanding, the market is settling down to middle age.

But it is not an respectable middle age. Even before Mr Ivan Boesky, the disgraced multi-millionaire denounced Drexel Burnham and its junk bond operation as part of his plea-bargaining with the Securities and Exchange Commission and criminal prosecutors, junk bonds were highly controversial.

The bonds squeezed out the banks and the life insurance companies that held mid-sized companies captive for their longer term money for much of the 1970s. Once investors had gained a taste for high-yielding and high-risk paper, junk bonds could be issued for takeovers and buy-outs, allowing newcomers to compete for the control of corporations. Above all, the bonds turned Drexel Burnham into the most powerful and profitable firm on Wall Street, which is never nice for competitors.

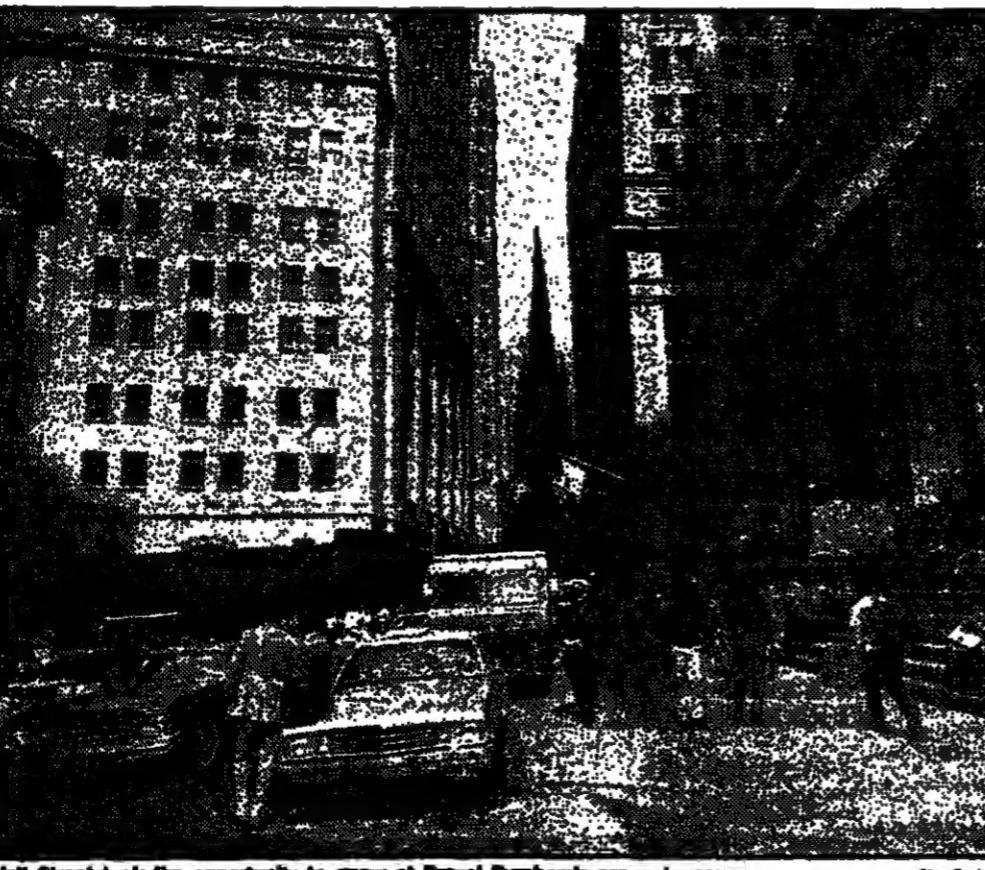
The rumours about Drexel Burnham have confirmed much of corporate America, some politicians and conservative financiers in their opposition to junk bonds. Wall Street, as is its wont, has used the opportunity to grow at Drexel Burnham's pre-eminent position in a highly profitable market. But whatever happens to the firm, junk bonds are here to stay.

In a sense, Drexel Burnham and its chief junk trader, Mr Michael Milken, merely rediscovered the junk bond. As it is now defined, a junk bond is a security rated below investment grade by the two rating agencies, Standard & Poor's and Moody's—and yielding a minimum of 200 to 250 basis points (2 to 2.5 per cent) over the yield on Treasury bonds.

Companies try to maintain an investment-grade rating because many institutions, such as insurance companies or pension funds, may not, or will not, invest in lower-grade bonds. Companies are typically denied investment-grade ratings if their financial ratios—such as debt/equity or interest cover—if their asset quality or their lack of track record raises questions about their ability to pay bondholders.

The issue of new junk bonds was popular in the 1980s and 1990s. These bonds were joined, in the Depression, by a host of so-called "fallen angels": bonds that had started life as investment grade but fallen on hard times.

According to Jan Loey, an economist at the Federal Reserve Bank of Philadelphia, low-grade bonds made up 40 per cent of all corporate bonds outstanding in 1940. The flood of junk defaults in the 1980s—10 per cent a year—created a pro-



Wall Street took the opportunity to grow at Drexel Burnham's pre-eminence

Junk bond issues (\$m)

New issues	Total amount
1980	46 1,379.6
1981	37 1,279.6
1982	56 2,499.0
1983	98 7,534.4
1984	133 14,111.3
1985	182 14,754.1
1986	228 32,399.6
thru 5/10/87	62 8,639.2

Source: EDG Information Services

found aversion to new junk bonds, so that by 1970 only about 4 per cent of bonds outstanding were junk.

In 1977, Mr Milken, who had been making a secondary market in fallen angels, began to revive the market for original issue bonds of beneath investment grade.

Equities were depressed, and therefore expensive for issuers.

The new bonds caught on with adventurous investors, and then with life insurance companies and mutual funds.

By 1982, new issues were running at \$2.5bn a year, or 6 per cent of the total corporate bond market.

In 1983, Drexel Burnham started feeding into its growing network of private and institutional buyers with bonds for leveraged buy-outs and takeovers.

It used a highly sophisticated form of credit analysis that jettisoned traditional financial ratios in favour of a brutally unsentimental attitude to asset sales and the maximisation of cash flow.

The next year, Drexel Burnham underwrote no fewer than 69 per cent of the \$15bn in new issues.

By 1986, in the height of the takeover and buy-out boom, the new issue market was running at \$34bn a year, or about a fifth of the total corporate debt

market. But 1986 was probably a watershed for the market and for Drexel Burnham's control of it. The bankruptcy of LTV, the steel company, last summer refocused attention on the higher default risk associated with junk bonds. On a par value basis, the default rate for junk bonds last year was 3.4 per cent, against a negligible rate for investment grade bonds. This is the highest default rate since the late 1970s, when Penn Central went bust.

The default rate has provided ammunition by regulatory authorities that wish to limit junk bond holdings by say, insurance companies. Even

before the LTV bankruptcy, the Federal Reserve announced that highly leveraged takeover bids secured on the target company's stock were really margin purchases, subject to the usual 50 per cent rule: that is, only 50 per cent of the stock purchase can be financed by borrowings.

Many people (including, not surprisingly, the bankers of Drexel Burnham) think the default rate is exaggerated.

According to an analysis by Mr Edward Altman, a professor at New York University who is also a consultant at Morgan Stanley, defaulted bonds typically trade at an average of around 40 cents to the dollar.

Last year's default loss was therefore nearer 2 per cent.

This is comfortably hedged in a diversified portfolio of junk bonds, by a yield premium over Treasury bonds of up to 500 basis points.

But junk bonds have not been particularly good investments lately.

Corporate bonds are liable to call (or refinancing at a lower rate). Added to the high default rate last year, calls

caused junk bonds to underperform the Treasury market for

James Buchan

the third year in a row. This year, junk bonds performed splendidly in the first quarter, with yields falling from the panic heights reached with the Soesky revelations in November. But in the past two months, junk bonds have been infected by the turmoil in the Treasury market.

It is the equity market that has been strong. With dividend yields on equities falling to 2 per cent, it has become more attractive to issue stock and less attractive to replace equity with high-yielding debt, as in a leveraged buy-out.

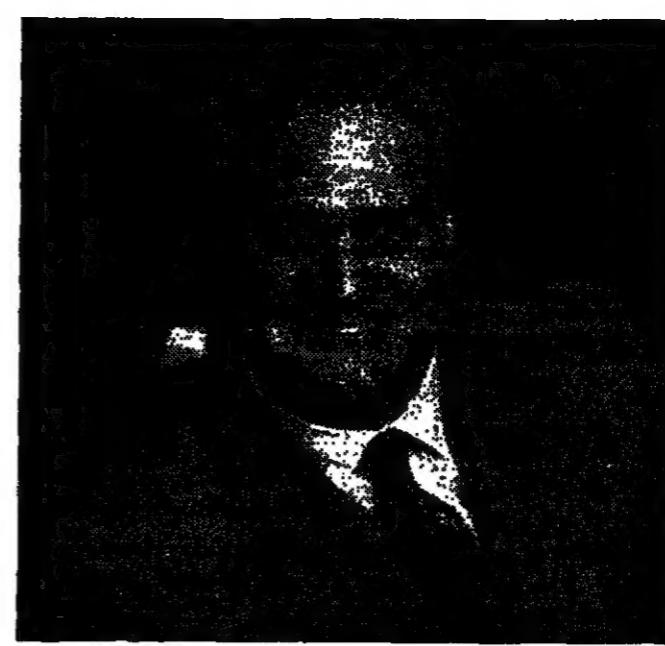
In addition, the reform of federal taxation that went into force this year reduces corporate tax rates, thus raising the after-tax cost of debt. Many companies, such as Union Carbide, are now retiring their junk bonds with issues of equity.

Drexel Burnham itself thinks that the market will grow only 15 to 20 per cent this year, to \$140bn to \$150bn, and it is fighting for its share.

Wall Street competitors, such as Morgan Stanley and First Boston, have captured some of Drexel's business by aggressively offering bridge loans to tide bidding companies over ill-junk bonds can be issued. First Boston's pledge of almost its entire net worth for Campeau's purchase of Allied Stores last year resulted in a \$900m underwriting. Morgan Stanley provided bridge financing for the \$1.3bn buy-out of Owens Illinois, and is expected to provide some form of bridging finance for the recapitalisation of Burlington Industries.

Drexel Burnham's share of underwritings is still running at about 47 per cent. But it will be tough going to maintain that, whatever happens to the investigation.

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Foreign banks

Debt the key as Japan sets pace

FOREIGN BANKS and securities firms are taking an increasing role in the rapidly-changing US financial system, and there are few signs of a reversal in this trend.

For decades, foreign banks have had an important presence in the US, reflecting the size and importance of the US markets, the role of the dollar as an international medium of exchange and the multinational origins of many of its inhabitants.

Figures from the US Federal Reserve, however, underline how quickly that role is expanding. In 1985 and 1986, assets of US banking system grew by 4 per cent and 10 per cent respectively, while growth in foreign bank assets was 21 per cent and 15 per cent.

Growth in Japanese bank assets was 20 per cent in 1985, and an astounding 38 per cent in 1986. By the end of 1986, foreign bank assets totalled \$525.6bn, representing 10 per cent of US bank assets. Japanese banks made up almost half of that total, although the figure was somewhat inflated by their habit of booking most of their western hemisphere loans through their US offices.

Foreign banks account for almost 20 per cent of business loans to US firms. In some segments of the market, such as standby letters of credit, Japanese banks account for between a quarter and a half of the total US market. Mr E. Gerald Corrigan, president of the Federal Reserve Bank of New York, told a recent Senate committee hearing:

The story does not end with the banks. Foreigners, paced by the Japanese, are also making inroads into the securities business. Eleven Japanese securities firms, with combined capital of \$400m, were employing 1,450 people in the US in 1986. In 1984, nine had been present, with a capital of \$100m, and had employed 450.

Part of the growth in the importance of foreign firms can be attributed to their perceived need to position themselves for continued technology-led growth in the global financial markets. But, more significantly, it is being brought about by the emergence of the United States as a major debtor country. Foreign institutions, particularly those from Japan with

its high domestic savings rate and huge current account surplus, are the natural conduits for those funds.

Predictably, and despite the important economic function they are performing, this expanding role is the subject of controversy, which is inevitably linked with the highly-charged debate on trade relations between the US and Japan.

From the US bankers' point of view, Japanese banks are gaining market share because of the less stringent capital requirements placed upon them by the Japanese authorities. This allows the Japanese to pare margins on loans and, perhaps more significantly, on guarantees and other contingent liabilities, for which domestic US banks have much tougher requirements than their Japanese counterparts.

Japanese bankers say their banks are well capitalised, aided by the existence of hidden reserves, but many agree that the marginal capital required to make a new guarantee or letter of credit is less for a Japanese bank than for a US bank.

In the US letters of credit market, for example, US banks are quoting rates of anything up to 15 per cent. By comparison, some Japanese banks are charging on occasions less than 0.1 per cent. "It's not surprising that a very large percentage—it may be as much as 50 per cent of all guarantee or letter of credit business—is being done by Japanese banks," said Mr Thomas S. Johnson, president of Chemical Bank.

Even some Japanese bankers concede that some of their number may be behaving rather too aggressively. Mr Hiroshi Hayashi, general manager and chairman of the bank of Tokyo New York agency, said: "Sometimes Japanese banks try to do business that goes beyond a reasonable level. Sometimes they do it at a profit which doesn't justify the risk."

To regulators and bankers, the issue underlines the importance of that most overworked cliché in American financial parlance: "the level playing field." More specifically, it heightens the urgency of bringing Japanese banks into the agreement, announced earlier this year, on harmonising capital adequacy rules for US and particularly those from Japan with



Mr E. Gerald Corrigan: in some segments the Japanese have nearly half the market

Banking operations (A) of foreign banks in the US (\$bn) (B)

	1985	% of US banking assets	1986	% of US banking assets
Japan	181.3	6.1	245.4	8.7
Canada	42.3	1.7	42.4	1.5
UK	61.2	2.4	40.6	1.5
Italy	29.1	1.1	36.4	1.4
Switzerland	18.3	0.7	24.5	0.9
France	20.7	0.8	22.4	0.8
West Germany	8.8	0.4	11.0	0.4
All other countries	97.2	3.8	103.9	3.8
Total US banking assets of foreign banks	458.9	18.0	526.6	19.0
Total assets of domestic banking institutions (C)	2,088.7	82.0	2,285.9	81.0
Total US banking assets (C)	2,557.6	100.0	2,812.5	100.0

(A) Total US banking assets of major foreign countries as of December 31.

(B) Amounts for each country include the total US banking assets of its banks from that country, namely the aggregates of the assets of their US branches, agencies, bank subsidiaries, Edge Act & Agreement corporations and New York state-chartered investment companies (called Article XII corporations).

(C) Includes the total consolidated assets (domestic & international) of all US banks.

UK banks

For Chemical Bank and others, the major question is broader than the issue of market share in the US. Mr Johnson sees it as an issue of "whether any US financial firms will be strong enough to be ultimate players in a worldwide financial system." US banks are being shackled both at home and abroad by US legislation which limits their activities along business and geographic lines. "Japan now has six banks among the world's 10 largest, compared with America's one," he said.

But, despite their size, it's not the Japanese banks that he and others seem to fear most. They are, after all, restricted in the same way as US banks from taking part in the securities business. The real challenge, in the eyes of many, comes from the giant Japanese securities firms. Fixed commissions and surging volume on the Tokyo Stock Exchange have allowed them to build up huge profits and big reserves of cash and capital.

Physically, Nomura or one of its competitors could swallow any one of the top US banks or

securities firms. In fact, Nomura would suffer only modest dilution, analysts say, if it were to acquire all the publicly quoted securities houses in the US. In the current political environment such a move is unlikely, but it illustrates the power that these firms can wield worldwide.

Acquisition is on the minds of many US financials. Mr. James of Bank of America, like every other Japanese bank, is interested in acquiring a "good American investment bank or securities house."

"Of all the industries in the US, the financial services industry is the most competitive," he says. American expertise and know-how in the capital markets is something Japanese firms can use.

Japanese and US regulators seem to be the major obstacles to the Japanese banks in this area. Japan's Article XII would prevent Japanese banks from marketing capital market products in Tokyo.

The Federal Reserve's ruling in the case of Sumitomo Bank's \$500m acquisition of 10 per cent of the shares of Goldman Sachs will also slow down the pace of such deals.

Sumitomo's investment in Goldman can only be passive, the Fed ruled. The reason would be contravention of the Glass-Steagall legislation, which separates commercial banks from the securities business. "We are becoming more cautious in doing such operations here," said Mr. Hayashi.

Nomura would not be subject to the same regulatory constraints but, interestingly, both Nomura and Daiwa did not take the acquisition route in setting up a primary dealership in US government securities. Both started their own operations from scratch, suggesting that they have doubts about spending money on acquiring firms manned or peopled by Wall Street's fickle and mobile work force.

"I think any of the four large Japanese firms could make a big acquisition with the tremendous growth we have seen and their great need to be truly global," said one executive at one of the firms, who would not be party to such a decision. Less politically sensitive, and more likely in the near term, would be further joint ventures between specialist US companies and the Japanese.

Stephen Fidler

"I honestly believe an equity investment is a better asset today in Brazil than a loan to the central bank—where that loan is 20 years, subject to renegotiation at the will of the borrower, at what would appear to be an ever-declining rate," Mr John Reed, Citicorp chairman, in an interview with *The Wall Street Journal*.

FUTURE HISTORIANS of the 1980s international debt crisis may well come to remember May 19 1987 as a turning point in relations between the heavily indebted Third World countries and their bankers.

This was the day when Mr John Reed announced that his bank, the biggest international lender, was adding a whopping \$3bn to its reserves for possible losses on its \$150bn Third World debt portfolio.

Although Mr Reed stressed that his action did not mean that his bank was writing off a quarter of its loans to these countries, most analysts have interpreted his move as meaning just that. Citicorp is taking a \$2.5bn second quarter loss, far and away the biggest loss ever recorded by a US bank and reducing the book value of its shareholders' funds by a third.

Moody's, the US credit rating agency, which left Citicorp's debt rating unchanged, concluded that "the provision may well adjust the financial statements to more accurately reflect economic reality." Standard & Poor's, the other major US rating agency, described the move as "a positive response to a deteriorating situation."

Japanese and US regulators seem to be the major obstacles to the Japanese banks in this area. Japan's Article XII would prevent Japanese banks from marketing capital market products in Tokyo.

The move is having a ripple effect throughout the rest of the US banking community. Within days of Citicorp's announcement, Chase Manhattan, the second biggest New York money centre bank, and Norwest Corporation had followed suit. Other US banks with heavy exposures to Third World countries are likely to follow. Citicorp's dramatic lead, focusing attention on some of the less well capitalised US banking giants which may not be able to afford to take such a swingeing hit to their equity.

Citicorp decided to boost its loan loss reserve ratio from below average 1.39 per cent of loans to an above average 3.7 per cent because it seems to have come round to the view that there is not going to be any speedy resolution of the problems of the third world. The debt problems will be with us into the 1990s and we see nothing in the global economy that would enable these countries to get out of their situation," says Mr. Reed.

While he stresses that there are no changes in Citicorp's basic position vis-a-vis the sovereign debt issue, and he continues to be an active supporter of US Treasury Secretary Baker's debt initiative, it is clear that Citicorp has decided to clean up its sovereign debt portfolio by taking

Third World debt

Ripples from Citicorp



Mr John Reed: still supporting the Baker Initiative

ing a once and for all provision. Over the next few years, Citicorp plans to reliquify much of its Third World debt portfolio by asset sales, debt/equity swaps and other measures.

Although Citicorp is merely withdrawing funds from its shareholders' funds to top up its loan loss reserve ratio, Wall Street's initial response has been very positive, and in the first week Citicorp's shares rose by more than a tenth.

Salomon Brothers' bank analysts, for example, described the action as "a positive, constructive move," while Standard and Poor's says it "introduces a new discipline and increases the pressure that loss increases against other less well developed country exposure to be built quickly and substantially."

David Cates, chairman of Cates Consulting Analysts, says that the effects of Citicorp's move on some of the other major US banks will be "very severe." BankAmerica and Manufacturers Hanover Corporation, for example, both have the equivalent of nearly twice their equity capital committed to Latin American borrowers and are less well placed substantially to bolster their reserves.

Mr. Henry Baker, Salomon Brothers' chief economist, says that the Citicorp's action is not merely to buy out near-term macroeconomic consequences, but Mr. Edward Hyman, chief economist at C. J. Lawrence, believes that the Fed would be forced to ease its monetary stance if there were any danger that a major US bank was finding difficulties funding itself in the world's money markets.

It is clear that, within the US banking community, not every major US bank is going to be imitative. While there is no change in the US banking system, and the fact that there has been no change in Citicorp's basic position vis-a-vis the sovereign debt issue, and he continues to be an active supporter of US Treasury Secretary Baker's debt initiative, it is clear that Citicorp has decided to clean up its sovereign debt portfolio by taking

corporation was merely catching up with some of its rivals which have traditionally maintained higher loan loss reserves.

Apart from the implications for the rest of the US banking community, Citicorp's action could have a major impact on the resolution of the Third World debt crisis. It has strengthened the banks' bargaining hand and, "despite all the rhetoric to the contrary, as more and more banks take big hits, I simply cannot see those same banks being willing to extend new loans to the debtor nations, whether to pay interest or to grow," says Geoffrey Bell.

Mr. Felix Rohatyn, of Lazard Frères, told the Washington Post that Citicorp's bold action "clearly jars the financial system. It's a fissure running up and down the walls. Right now, you cannot tell how far it is going to go."

Mr. Rohatyn says that it is hard to imagine that it will lead to anything except a sharp reduction in lending by the US Treasury and Mr. Baker, an international debt expert and former member of the National Security Council staff, describes Citicorp's action as marking the final "coup de grace" for the so-called Baker Initiative.

However, Mr. Reed describes himself a great fan of US Treasury Secretary Baker and his debt initiative, and does not subscribe to the negative interpretation of his action.

"Everybody is saying that the Baker initiative is dead, banks won't lend any more to developing countries, and it's amazing to me because the facts are not there," said Mr. Reed in a recent interview with *The Wall Street Journal*, adding that: "There has been new money flowing, and most observers would believe that there must be new money flowing in countries that are seeking to grow and that are making structural adjustments."

William Hall

Thrifts

Savings banks' problems persist

Top 20 US thrift institutions, by deposits (\$m)

	Deposits 31/12/86	Net worth 31/12/86	Net worth as % of assets
Home Savings of America	21,774.8	1,574.6	5.87
Great Western Bank	18,130.5	1,348.9	4.92
American Savings & Loan Assn	16,977.8	552.1	1.63
California Fed. Savings & Loan Assn	15,455.8	1,067.8	5.20
Glendale Federal Savings & Loan Assn	12,700.3	857.0	4.91
Meritor Savings Bank	12,676.1	N.A.	N.A.
First Nationwide Bank	11,079.4	792.0	4.92
Goldeine	11,016.2	299.4	2.04
Great American First Savings Bank	8,877.4	754.7	5.78
Home Fed. Savings & Loan of San Diego	8,562.0	N.A.	N.A.
World Savings	7,698.5	748.6	6.02
City Federal Savings Bank	6,998.6	357.0	3.33
Crossland Savings	6,876.5	823.5	8.16
Anchor Savings Bank	6,468.0	370.1	5.03
Dime Savings Bank of New York	6,464.3	582.3	6.96
Coast Savings & Loan Assn	5,931.1	692.9	7.19
Gibraltar Savings	5,727.0	558.8	4.93
Imperial Savings Assn	5,532.3	281.1	3.15
Columbia Savings & Loan Assn	5,192.6	N.A.	N.A.
Bowery Savings Bank	5,136.4	345.1	5.47

Source: American Banker

prices have plummeted.

"The major problems facing the savings industry today focus on the activities of a small minority of S & Ls," says Mr. Sheshunoff & Co. "First, you have the long-term winners that, through early adaptation of variable rate loans and consistently good asset quality, have done and will continue to do well. Second, there are the 'low interest rate wonders' that survived the period of high interest rates and now have large portfolios of high-yielding fixed rate loans as their cost of deposits has fallen. And third, the major losers that bet heavily on its customers, for some months.

This is what is worrying the hard-pressed regulators of the US savings bank industry. They are uncomfortable aware that the Federal Savings and Loan Insurance Corporation (FSLIC), which was set up to protect the money of the small depositors, has been insolvent, like many of its customers, for some months.

US FINANCE AND INVESTMENT 11

Commercial banks

Enter the super-regionals

THE 14,000 US commercial banks are facing probably the greatest upheaval in the history of their industry since the 1920s. Increased competition, combined with falling profits and deteriorating asset quality have contributed to a sense of unease about the health of the US banking industry.

The recently announced second quarter losses at Citicorp and Chase Manhattan—far and away the biggest quarterly losses at financial institutions ranging from BankAmerica and Mellon Bank to the Texas banks, have led to an unusually large amount of talk linking being split over the US financial landscape.

Even outside the recognised problem areas it appears that US banks, overall, have had to accept greater loan risk in order to maintain earnings and loan volume.

Leading managers of underwritten offerings (\$m)

	1985 Number of issues	1986 Number of issues	Amount	1985 Number of issues	1986 Number of issues	Amount
Salomon Brothers	30,889.2	293	51,028.3	450		
First Boston	21,572.7	274	44,096.1	450		
Morgan Stanley	10,050.1	104	31,819.9	275		
Drexel Burnham Lambert	13,336.7	171	30,732.2	268		
Merrill Lynch Capital markets	16,375.9	188	30,537.7	313		
Goldman Sachs	16,385.1	145	29,456.4	267		
Shearson Lehman Brothers	9,605.9	184	17,512.6	281		
Kidder Peabody	3,829.2	63	10,153.5	186		
Paine Webber	2,920.5	74	5,048.5	125		
Bear, Stearns	1,320.4	30	4,087.5	33		
Prudential-Bache Securities	1,346.9	41	4,073.4	77		
Smith Barney, Harris Upham	1,639.0	37	3,465.4	64		
Dean Witter Reynolds	1,417.5	33	2,419.5	48		
E.F. Hutton	955.6	24	2,341.1	43		
Lazard Frères	740.8	11	2,198.7	15		
Dillon, Read	1,352.8	12	2,173.5	26		
Donaldson, Lufkin & Jenrette	292.9	15	1,499.4	40		
Alex. Brown & Sons	449.2	21	1,334.2	47		
Allen	179.5	8	1,296.7	11		
L.F. Rothschild, Unterberg, Towbin	790.1	28	1,271.0	33		

Source: IDG Information Services

However, the message coming out of the US banking industry is not uniformly gloomy. US regional banks, which have stayed clear of Third World lending and exposure to the hard-hit US farm and energy sectors, are flourishing; and through a series of increasingly large mergers a new generation of "super-regional" banks is quickly emerging.

Wall Street has accorded several of these new regional banking empires, such as SunTrust Banks, First Union and PNC Financial, star status with the result that their stock market capitalisations dwarf that of many of their banking industry rivals. There is still plenty of money to be made in certain quarters of the US banking industry.

Meanwhile, although much has been made of the way the money centre banks' traditional

large corporate customers have drastically reduced their reliance on direct bank lending, the big banks have been fighting back. The investment banking operations of banks such as J.P. Morgan, Bankers Trust and Citicorp, for example, are making substantial inroads into the traditional turf of the Wall Street investment banks; and when the banks are finally permitted to begin competing in lucrative areas, like municipal revenue bonds and mutual funds, they will be able to develop major new earnings streams.

The pressure for allowing even greater US bank participation in the US securities markets is building a head of steam, while the barriers to nationwide banking in the US are falling more rapidly than expected. Both are positive long-term developments for US banks.

Against this background, here is a birdseye view of the financial condition of the US banking industry, drawn largely from the recent congressional testimony of Mr William Seidman, the chairman of the Federal Deposit Insurance Corporation (FDIC) and Mr Manuel Johnson, vice-chairman of the Federal Reserve System.

• The net income of US banks fell by 1.4 per cent to \$17.8bn in 1986, and would have been considerably lower but for securities gains which accounted for about a quarter of total profits, according to the FDIC's new quarterly banking profile.

• The steady deterioration in the quality of US bank assets is reflected in net charge-offs, which have risen from 0.56 per cent of loans in 1982 to 0.99 per cent in 1986. Mr Seidman says that, leaving aside the recognised problem areas, "it seems clear that the risk in the system has been increased by deteriorating loan portfolio quality." Limiting the losses that result from this increased risk will be necessary to insure banks' future profitability.

• After declining for many years, bank capital ratios have been substantially strengthened recently, and US banks now rank among the most

	Assets (\$bn)	1987 net income	% change on year	1987		Primary capital ratio	Loan loss reserve as % of total loans	Number of employees
				non-performing loans	As % of total loans			
Citicorp	197.4	284.0	-2	6,438.00	5.10	7.05	1.39	88,500
BankAmerica Corp	99.0	67.0	+6.3	5,496.00	7.90	7.38	3.15	68,000
Chase Manhattan	82.2	104.0	-28	4,600.00	4.70	6.88	1.69	47,000
J. P. Morgan	80.3	226.4	-3.2	1,883.00	5.20	8.19	2.64	14,518
Manufacturers Hanover	75.8	81.0	-20.7	3,330.00	6.02	7.28	1.84	29,697
Security Pacific	64.0	98.6	+12	1,770.00	4.01	6.53	1.72	35,000
Chemical New York	61.0	86.2	-16	2,390.00	6.16	7.26	1.74	20,000
Bankers Trust	57.9	124.2	+7	1,300.00	5.10	6.87	2.26	11,067
First Interstate	52.1	63.5	+5.7	1,785.00	5.21	6.93	1.60	40,527
Wells Fargo	44.0	78.3	+2.0	1,400.00	4.00	8.07	2.05	21,500
First Chicago	40.1	85.0	+3	1,341.00	5.40	8.28	2.40	13,200
Mellon Bank	34.4	(59.8)	N.M.	1,452.00	6.51	7.23	2.58	19,447
Continental Illinois	32.2	43.1	+7.5	908.00	4.64	7.62	2.35	9,477
Bank of Boston	32.0	70.8	+35	886.70	3.90	7.40	1.76	20,891
First Bank System	28.4	57.4	+23.1	837.00	2.24	7.10	2.52	9,970
PNC Financial	27.1	80.9	+26	404.80	2.32	7.76	1.74	11,574
NCNB	26.5	53.9	+1	275.80	1.73	6.56	1.50	12,107
Suntrust Banks	25.8	70.2	+9.7	200.90	1.17	7.00	1.55	19,700
Bank of New England	25.8	60.0	+22	364.00	1.87	7.38	1.28	14,827
First Union	25.7	78.5	+22	180.88	1.33	7.97	1.75	20,000

* Non-performing assets. † As of May 1. Chemical Bank merged with Texas Commerce Bancshares. ‡ As of April 22, Bank of New England merged with Conifer Group. § Approximate figure.

strongly capitalised in the world.

Since 1981, the average primary capital ratio of the top 50 US bank holding companies has risen from 4.1 per cent to 7.1 per cent, which is well above the minimum guideline of 5.5 per cent. The aggregate primary capital of all US banks has risen by \$22bn since the end of 1981, when specific minimum capital ratios were first introduced by bank regulators, and now stands at \$211bn.

• The off-balance sheet business of US banks continues to rise rapidly. At the end of 1986, total loans grew by a relatively modest 7.6 per cent to \$2,928bn, real estate loans expanded at a robust 17.2 per

cent, and the number of problem banks continues to set new records. By mid-May, 78 US banks had failed, of which half came from Texas and Oklahoma. Regulators expect the number to top 200 by the year end. This compares with 129 in 1986, and 110 in 1981. At the end of the first quarter there were 1,521 banks on the Federal Deposit Insurance Corporation's problem list with assets of \$227bn. This compares with 1,140 at the end of 1985, and 223 in 1981 with assets of \$42.6bn.

Some 600 of the current problem list are agricultural banks, and 150 are energy banks. Eighty-five per cent of all problem

banks are located west of the Mississippi.

• The FDIC says that it believes

that the level of bank failures and problem banks may be close to peaking. There are indications that the worst of the problems in the agricultural sector may be over, and the energy economy, which has

taken a heavy toll of the former high-flying Texas banks, seems

to have bottomed out. Regulators are still concerned about

banks running into further

problems in real estate, and are worried about the relative

increase in the indebtedness of the personal and business

sectors.

William Hall

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Over the past year, for example, Goldman Sachs' Roderick Oram

US FINANCE AND INVESTMENT 12

Mergers and leveraged buy-outs

Accountants await mirror reflections by Treasury

ALL OF the props had been knocked away by the year-end. As the last few billion dollar deals—Allied Stores, Revco, Reliance Electric, Fruehauf and ITT telecommunications—squeezed through with only hours to spare before the December 31 deadline, it seemed as if one of the most dramatic episodes of corporate restructuring in US financial history had reached its spectacular climax.

The Tax Reform Act, which came into effect on New Year's Day, eliminated the General Utilities doctrine which had allowed *predator companies* to write up the value of their acquired assets, and thereby accelerate their depreciation. This pulled the plug on the most powerful fiscal motor which had kept the merger business spinning.

To make matters worse, the tax reform put into serious jeopardy the widespread use of so-called "mirror companies." These mirrors were used to split the assets of acquired corporations into essentially fictitious subsidiaries before they were disposed of, making it possible to mitigate the capital gains tax liability that normally arises when corporate assets are disposed above their book value.

Meanwhile, state legislation, under the pressure of terrified corporate managements, were tightening some of the legal restrictions on tender offers, stock accumulation and greenmail payments, with a view to making aggressive merger activity more difficult.

Most fundamentally and crucially, by early January stock market prices had nearly doubled in two years. On January 8, when the Dow Jones Industrial Average broke through 2000 for the first time in history, the stock market price-earnings multiple had risen to 16.

With stock prices at this lofty level, it was becoming harder to believe in the gross undervaluation of corporate assets on Wall Street that provided the ultimate economic rationale for the merger boom. Looking back on January's lull in deal-making activity, it is hard to contradict any of these arguments. Yet, as so often happens in the financial markets, a set of clearly understood premises has led to some entirely unexpected conclusions.

Despite the slow start in January, the deal-making fever in mergers, corporate raids and leveraged buyouts, has shown no sign of cooling off. There were 723 mergers and buy-outs.

To those, have been enough to stop the rush of mergers, buy-outs and corporate raids. But

when, in January, large-scale merger activity plummeted to only seven deals worth of over \$100m, compared with 23 such deals a year earlier, the market was all too willing to jump to the previous conclusion: merger mania was over.

For tax reform was only the last straw. From the summer of 1986 onwards, the merger business had suffered a series of potentially stunning blows. The ever-widening ramifications of the insider trading scandal seemed certain to undermine the power of the two key financial communities which had become the final arbiters of many a corporate battle—the junk bond investors, based on the Drexel Burnham Lambert office in Beverly Hills, and the Wall Street "risk arbitrageurs," a group originally dominated by the likes of Ivan Boesky.

The combination and flexibility of the junk bond market, which has provided the financing for the vast majority of takeovers and buyouts, may have suffered in the wake of the insider trading scandal. But Wall Street has come up with new, and ever more spectacular, methods of lining up the funds required. A "bridge financing" from an investment bank, is today a standard feature of takeovers and buy-out announcements.

For the investment banks, the risks involved in making these arrangements are considerable. In the biggest such deal to date, Shearson Lehman's \$1.25bn to end AIG Insurance's \$1.25bn in its above bid for GenCorp, the bank was putting 44 per cent of its capital potentially at risk.

But for the acquiring company, the speed and secrecy of a bank raid is arguably preferable to the rigmarole which used to be required to get the celebrated "highly confident" letter from Drexel Burnham Lambert which testified to the junk bond market's willingness to finance the transaction in question.

The relative quiescence of the arbitrageurs has also changed the rules of the game somewhat.

While the weakening of the arbitrage community has made it harder for individual raiders to put companies "in play" simply by hinting at their intention to start buying stock, it has also arguably made it easier and cheaper for smaller operators to accumulate large stakes in target companies, with little if any effect on the share price—as evidenced, for example, by the 14 per cent stake in Allegis built up by Coniston Partners in May.

Legal and institutional changes have also had mixed effects. Greenmail may have been more or less ruled out as a takeover defence, in practice if not in law, by the indignant opposition of shareholder groups and politicians alike. But as part of the same process, corporate restructuring designed to "enhance shareholder values," even at the cost of enormous debt accumulations, have acquired a new aura of respectability.

Groups like the Council of Institutional Investors, a body that represents large public sector pension fund managers, have been in the forefront of attacks on greenmail, but they have focused their criticisms only on preferential treatment accorded corporate raiders, when their shares are repurchased in a greenmail transaction.

Major Leveraged Buyouts of 1986-87

Company	Price (\$m)	Status
Borg Warner	4,230.0	Pending
Safeway Stores	4,196.0	Completed
Owens-Illinois	3,840.0	Pending
Lear Siegler	2,100.0	Completed
Supermarkets General	1,800.0	Pending
National Gypsum	1,840.0	Completed
Exxon's Reliance Electric Div	1,850.0	Completed
Beatrice	1,260.0	Completed
Beatrice's Playtex operations	1,250.0	Completed
Revco D.S.	1,227.0	Completed
Heritage Communications	835.0	Pending
Union Carbide's Home & Auto Products	800.0	Completed
Univac's chemical operations	760.0	Completed
Fruehauf	722.0	Completed
Metromedia's outdoor advertising	710.0	Completed
Amsted Industries	651.0	Completed
Rockettele Broadcating Group	625.0	Completed
Wometco	625.0	Completed
Toy Manufacturing	621.0	Pending
Leaseways Transportation	602.0	Completed

1986-87 mergers & acquisitions valued over \$1bn

Target	Bidder	Value (\$m)	Status
RCA	General Electric	6.40	Completed
Sony	Burrage	4.39	Completed
ABC	Capital Cities	3.50	Completed
Midcon	Occidental Petroleum	3.00	Completed
Associated Dry Goods	May Dept. Stores	2.47	Completed
Concast	Concast	2.42	Pending
Plastim	Unic	1.59	Pending
Union Carbide's Battery Div.	Reliance Parks	1.42	Completed
JTL Corp.	Coca-Cola	1.40	Completed
Tennessee Life Insurance Div.	ICHI	1.34	Completed
Fleet Financial	Master Bancorp	1.20	Pending
Metromedia's Cellular & Paging	Southwestern Bell	1.21	Completed
Crocker National	Wells Fargo	1.08	Pending
Overnight Transportation Co	Union Pacific	1.20	Pending
Texas Commerce Bancshares	Chemical Bank	1.19	Completed
AMC	Chrysler	1.18	Pending
Sanders Associates	Lockheed	1.18	Completed
Collins & Aikman	Witco	1.16	Completed
Reinier Corporation	Security Pacific	1.15	Pending
Hammill Paper	International Paper	1.08	Completed
Ex-Cell-O	Tetron	1.05	Completed
Unilever Aircraft Business	Honeywell	1.03	Completed
BCI Holding's Bottling Operations	Coca-Cola	1.00	Completed

Far from denouncing the aspheric level may have whole principle of management, some merger-makers interested in acquiring companies whose industrial assets were undervalued by Wall Street, it was never the gap between physical replacement costs and financial values that provided the real motive force for the merger movement.

The key financial considerations in most recent US mergers and leveraged buy-outs have not been the bargain price of the target company's industrial assets, but rather the money that could be raised by selling these assets as a going concern to other financial operators—plus the cost of financing the assets during the interim period while a buyer was sought.

In this context, what really matters to the merger-maker is the gap between a company's market value and its replacement value, but the gap between the market value of the whole company, and the potential market value of its component parts. The more the stock market rises, the higher the prices which these component parts can find. Of course, if the market were to go into a prolonged decline or interest rates were to rise sharply, many of the highly-leveraged deals which depend on the disposal of corporate assets at ever-higher prices would quickly unravel.

However, with interest rates falling and no end to the stock market's ascent apparently in sight, it is hardly surprising that merger mania continues—or that the few bears left on Wall Street see the unabated dealmaking frenzy as one of the most alarming portents for the year ahead.

Anatole Kaletsky

Insurance

Falling rates offer a hint of over-capacity

THEY SAY the US insurance shortage is over. The new problem is not too little but too much.

This may be news to the ordinary Manhattan pub-owner or the operator of a Vermont ski resort, who are still hard pressed to get any insurance cover at all. But outside heavyweight commercial liability risks, the bulk of America is renewing its insurance policies without the staggering increase in rates or decline in cover that have been a feature since the second half of 1984.

There are other signs of temporary equilibrium. The mud-slinging between the insurance industry and the legal profession, over who was responsible for the shortage of insurance, has turned into a sullen truce. Insurers still say they are being crippled by multi-million dollar judgments, particularly in product liability cases, and have been forced to cut cover and raise rates.

Lawyers say the insurers are reaping windfall profits. About half the states in the Union have tinkered with their insurance regulations, but the calls for wholesale rate-capping or "tort reform" have died down.

Last year, the property/casualty industry reported operating profits of \$5.6bn, after losing exactly the same amount in 1985. Earned premiums were up over 23 per cent. But far from anticipating sharply rising earnings and dividends at the start of the year, the stock market has allowed the share prices to drift since they touched a peak in March 1986.

As a leading indicator, the stock market is haunted by fears that the insurers will once again cut their own throats (and profits) in a ridiculous price war. Already, the first signs of insurance over-capacity are appearing in flat or falling rates in commercial property. "We're hearing of a relaxation of standards and prices," says Mr David Seifer, a stock analyst at First Boston, who has just recommended selling stocks heavily weighted towards commercial property.

The US insurance industry this century has tended to follow a predictable, if hair-raising, cycle. When premiums and profits are high, as in 1978 or last year, the business attracts new entrants. The new capital causes a squeeze of insurance rates. Eventually, the weakest insurers go out of business, cover becomes scarce and premiums climb.

However, the most recent cycle has been quite out of the ordinary. The main difference this time was so-called "cash-flow" underwriting at the beginning of the 1980s: insurers were under-pricing policies, particularly liability lines, where it can take years before losses crystallise, to invest the

IT IS now a year since the insider-trading scandal burst over Wall Street, and the shock waves are still reverberating through the securities industry.

Ten people have pleaded guilty to insider trading. Four have gone to gaol and will soon be joined by others including, almost certainly, the lynchpin of the investigation, Mr Ivan Boesky.

It is Wall Street's sleaziest scandal for 50 years. Some of the best houses on the street are accused of harbouring senior bankers who routinely traded on secret information derived from confidential client relationships. Other firms wait uneasily for the next series of revelations to surface in the press or in a spectacular announcement from the prosecution.

Meanwhile, as legal practices scattered across Manhattan, tense negotiations proceed between a tight-knit group of highly paid lawyers. Some are acting for the Government. The others are former prosecutors or Securities Exchange Commission officials now in private practice, defending the bankers denounced by Mr Boesky and other witnesses.

Wall Street's bad year began on May 12, 1986, when Dennis Levine, who worked in mergers and acquisitions at Drexel Burnham Lambert, was arrested on charges that he had reaped over the \$12m in illegal profits from insider trading. It was the first time for years that the SEC had a strong case for a crime which is inordinately hard to prove.

Within 10 days, Mr Levine set the pattern which has made the investigation possible: he informed on his colleagues. The prosecution was able quickly to vacuum up the subordinates of his insider-trading ring: men such as Ira Sokolow, at Shearson Lehman, or David Brown, a junior banker at Goldman Sachs.

But sometime in June, Levine realized his keep. He told the SEC investigators and Mr Charles Corbett, the Assistant US Attorney in Manhattan, that he had passed on information to Boesky, a colourful trader who made an extravagant living from speculating in takeover stocks or risk arbitrage. Mr Boesky was at the centre of the takeover wave sweeping America, with unequalled contacts throughout Wall Street. He was a prize.

It is still hard to know the strength of the Levine evidence against Boesky, who had survived years of suspicion and countless probes from the SEC and the New York Stock Exchange. But he gave in. At the beginning of September, Mr Boesky agreed to an extraordinary deal with the SEC and Mr Rudolph Giuliani, the US Attor-

New funds invested in property/casualty insurers

Value adjusted to 1974 dollars using CPI	
1974	0.87
1975	0.88
1976	0.82
1977	0.81
1978	0.49
1979	0.38
1980	0.34
1981	0.34
1982	0.76
1983	0.52
1984	1.29
1985	3.54
1986	2.53

Source: Insurance Services Office Inc

insurers from suicidal rate-cutting for a while yet.

Good weather and very high premium rates have led to unsustainably attractive underwriting profits in commercial property: combined ratios were down in the '80s. But property is under 10 per cent of total premium volume, and the rest is still unprofitable before investment income is added in. In addition, insurers can see quickly if property returns are inadequate—and duly raise rates—because claims come in as soon as the thunderstorm or hurricane is past.

Liability is the opposite. Because the extent of losses is still not known, insurers are still lifting premium rates on many long-tail lines. A great deal of the capital raised has probably gone to rebuild loss reserves rather than support new business.

Meanwhile, reinsurers and the Lloyd's market are chary of US liability business and are cramping the primary market. Lower interest rates may quell the dangerous passion for cash-flow underwriting in the long-tail lines.

James Buchan

Insider trading

Clouds hang over the best houses

IT IS now a year since the insider-trading scandal burst over Wall Street, and the shock waves are still reverberating through the securities industry.

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It is Wall Street's sleaziest scandal for 50 years. Some of the best houses on the street are accused of harbouring senior bankers who routinely traded on secret information while at Kidder Peabody; he led the prosecution to Boyd Jeffries, a Los Angeles broker, who had helped "park" stock for him to avoid disclosure; and he set the investigation running after a large, powerful and elusive price, Drexel Burnham itself.

Since then, the investigation has ramified into two main branches. Siegel pleaded guilty on February 13 after confessing to running his own insider-trading ring at Kidder Peabody after falling out with Boesky. He denounced two former arbitrageurs at Kidder (Mr Timothy Tabor and Mr Richard Wigton) and the partner in charge of arbitration at Goldman Sachs, Mr Robert Freeman.

The case of the three arbitrageurs has brought the prosecution into new and tricky territory. All have pleaded not guilty, and Mr Freeman has the powerful support of Goldman Sachs. The three were arrested in dramatic circumstances on February 11 and 12, but Mr Giuliani has yet to bring them to trial. Amid growing signs of overload, the prosecution with drew its indictment last month, promising an expanded set of charges later.

The setback to the Kidder/Goldman investigation is probably only temporary. But few are willing to predict the outcome of a second, and much more ambitious, probe into Drexel Burnham, the highly profitable Wall Street firm which has revolutionised US investment banking through its pioneering "junk bonds."

Mr Gary Lynch, head of enforcement at the SEC, and Mr Giuliani are now examining whether the relationship between Drexel Burnham, various corporate raiders, and arbitrageurs such as Mr Boesky, amounted to an illegal conspiracy to destabilise companies going far beyond mere insider trading. Drexel Burnham vehemently denies wrongdoing and has launched a publicity campaign to rehabilitate its image. As investigators sift through mountains of paper sequestered from